

Comprehensive Annual Financial Report

of the

Town of Westport, Connecticut



WESTPORT
— CONNECTICUT —

Fiscal Year Ended June 30, 2019

TOWN OF WESTPORT, CONNECTICUT

Comprehensive Annual Financial Report

for

**the Fiscal Year Ended
June 30, 2019**

Prepared By:

**Town of Westport
Finance Department**

**Gary G. Conrad
Finance Director**

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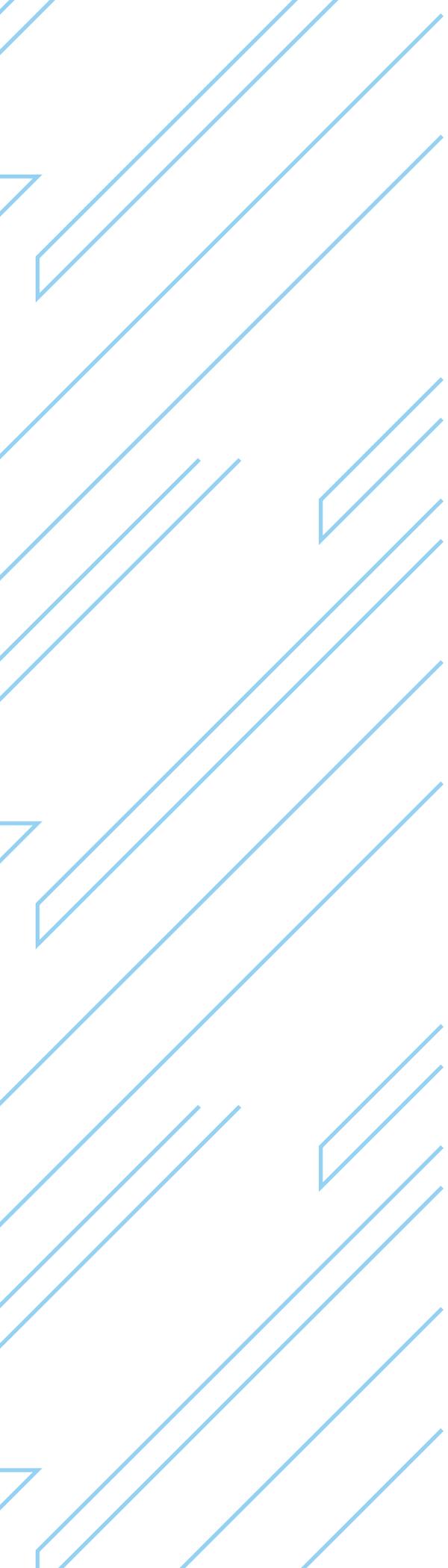
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Introductory Section



WESTPORT, CONNECTICUT

Gary G. Conrad

Finance Director

December 4, 2019

Honorable James Marpe, First Selectman
Jennifer Tooker, Selectwoman
Melissa Kane, Selectwoman
Members of the Representative Town Meeting
Members of the Board of Finance
Citizens of the Town of Westport, Connecticut

State law requires that all general purpose local governments publish at the end of each fiscal year a complete set of audited financial statements. This report is published to fulfill that requirement for the fiscal year ended June 30, 2019.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

blumshapiro, Certified Public Accountants, have issued an unmodified ("clean") opinion on the Town of Westport, Connecticut's financial statements for the year ended June 30, 2019. The independent auditor's report is located at the front of the financial section of this report.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. The MD&A is intended to complement this letter and should be read in conjunction with it.

Profile of the Government

The Town, incorporated in 1835, located in southwestern Connecticut, is annexed from Fairfield on the east, Weston on the north, and Norwalk on the west. The Town of Westport occupies approximately 20 square miles, located in Fairfield County, with a 2010 Census population of 26,391. The Town is empowered to levy a property tax on both real and personal properties and motor vehicles located within its boundaries.

The Town operates under and is governed by the laws of the State of Connecticut and its own charter which was adopted by the State Legislature in 1957. The Charter provides for a Board of Selectmen - Representative Town Meeting form of government. The First Selectman, elected to a four-year term, is the chief executive officer of the Town. The First Selectman is responsible for carrying out the policies and ordinances of the Representative Town Meeting (RTM), for overseeing the day-to-day operations of the Town and appointing the heads of various departments and commissions. The RTM, which acts as the Town's policy making and legislative body, consists of thirty-six (36) members elected to two-year terms. The RTM is responsible for passing ordinances, adopting the budget, ratifying labor agreements, bonding authorizations and supplemental appropriations. The last election in the Town occurred in November 2018. A major revision to the Town's Charter was presented and approved by the voters in November 2000.

The Town provides a full range of services to its citizens. These include: police and fire protection; construction and maintenance of streets and other infrastructure; sewer and sanitation; education; library; public works (highways, streets, waste disposal, engineering and infrastructure maintenance); parks and recreation (parks, beaches, golf course and tennis courts); cultural events, senior services and organizations; health and welfare; and general administrative services.

Gary G. Conrad
Phone: 203.341.1095 Fax: 203.341.1179 Cell: 203.650.7661
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The annual budget serves as the foundation for the Town's financial planning and control. All departments of the Town are required to submit revenue estimates and requests for appropriations to the Finance Director. The Finance Director, First Selectman, and budget requesting departments review these requests and develop a budget which, along with the Board of Education budget, will be presented to the Board of Finance. The Board of Finance, with at least one public hearing, will review the requested budgets and make any reductions they deem advisable. The Board of Finance will hold at least one public meeting prior to adopting a recommended budget which will be submitted to the RTM. On the first Tuesday in May, the RTM adopts the budget for the fiscal year beginning July 1.

The appropriated budget is prepared by fund, function (e.g., public safety), and department (e.g., police). All budgetary transfers are submitted to the Board of Finance for approval. The Board of Finance may grant additional appropriations to departments up to an accumulated total of \$20,000 per fiscal year; RTM approval is required for departmental appropriations in excess of \$20,000. Budget-to-actual comparisons are provided in this report for each individual governmental fund for which an appropriated annual budget has been adopted. For the general fund, this comparison is presented on pages 72-76 of the required supplementary information. For the sewer operating fund, a major fund with an appropriated annual budget, this comparison is included on page 77. The railroad parking operating fund budget to actual comparison is on page 98. Wakeman town farm fund budget to actual schedule is on page 99.

Factors Affecting Financial Condition

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the Town operates.

Local Economy. Westport was once an artist colony. Now it has among its residents many in other fields of the arts as well – theater, publishing, television. Although it is a community with almost no industry, there are several corporate headquarters, many consulting, marketing, promotional, investment firms, commercial designers and graphic artists. While Westport is often thought of as a commuter community, increasingly its residents work in the area as corporations have moved into Fairfield County. The Town's unemployment rate, based on the Connecticut Department of Labor, as of June 30, 2019 was 3.2% compared to Fairfield county and the State respectively of 3.8% and 3.9%. U.S. Census data estimates Median Family Income in Westport as \$181,360.

Long-Term Financial Planning and Bond Issues. As a part of the annual budget process, the First Selectman prepares and presents a five-year capital forecast. This forecast identifies costs and financing methods for those capital projects that the Town anticipates funding over the next five years. The current five-year capital projects go through fiscal year 2024. The plan provides for the needs not only of the general government but also the Board of Education and addresses such issues as infrastructure, major equipment replacement, educational facilities, public safety, recreation and open space. This plan projects total project costs over the five-year period of approximately \$126,940,700. Financing for these projects will be provided through debt proceeds of approximately \$91,294,700, while an additional \$12,007,000 is scheduled to be funded through annual appropriation in the General Fund, Sewer Fund and/or Capital and Non-Recurring Fund and \$23,639,000 will be funded through private funding, federal/state grants and funds from bordering towns for joint projects.

Relevant Financial Policies.

Fund Balance Policy – In 2011, the Town of Westport's Board of Finance adopted a GASB 54 Fund Balance Policy that addresses how funds are to be classified and, in particular, a commitment to maintaining a targeted minimum level of undesignated funds, based on the recommendation of the Town's Finance Director. In practice, that targeted minimum amount at fiscal year-end is between 9-11% of the Town's operating budget.

Investment Policy – The Town of Westport has adopted an Investment Policy for the management of operating and working capital funds in accordance with Connecticut General Statutes. The Town has an appointed Pension Investment Committee that oversees the investments within the Town's Defined Benefit pension plans, Defined Contribution plans and 401(k) plans.

Procurement Policy – The Town of Westport and Westport Public Schools each have procurement policies and procedures in place which prescribe the levels of administrative approvals required for budgeted expenditures and the manner in which these goods and services are to be procured.

Fund Reporting – on the advice of our auditors, the Town has opted to move the following funds to the Special Revenues Category: Cafeteria Fund, Recreation Program, Adult & Continuing Education and Escrow. Fiscal year ended June 30, 2018 information has been restated to reflect this change where appropriate.

Major Initiatives.

Energy Performance Contract – Following the completion of a full Investment Grade Energy Audit (IGEA) by NORESO, the Town entered into a contract covering thirteen specific energy conservation measures (ECMs) across twelve Westport public buildings that will be financed using guaranteed savings over a 10-year term and create an annual net excess cash flow with a net present value of \$936,000 over that period. The estimated total project cost of \$7.9 million will be reduced by estimated Eversource incentive payments of \$1.5 million, for a net price at completion of \$6.4 million. After the 9-year financing term, all savings will continue to accrue to the benefit of the Town, which will result in a net present value of \$5.0 million over a conservative 15-year functional life.

Regionalization of Police and Fire Dispatch – The Town has recently combined its Police and Fire dispatch functions and provides fire dispatch services to the Town of New Canaan. The Town is now partnering with the Town of Fairfield and will relocate the combined dispatch center to a specially equipped building at the former General Electric Headquarters (now owned by Sacred Heart University) in Fairfield. This project is underway.

Library Transformation Project – This Spring, the Town completed a Library Transformation project, which was the result of a public/private partnership. The cost of the project was approximately \$21.5 million, with the Town investing \$5 million in the project.

Senior Center Renovation – The Town has completed the expansion of the Westport Center for Senior Activities and a ribbon cutting was held in January 2019.

Sustainability – Westport was one of the first Connecticut municipalities to achieve the 2018 certification as a Sustainable CT community. The town met high standards in a broad range of sustainability accomplishments to qualify for the prestigious bronze certification.

Sustainable CT is a newly launched statewide initiative that supports and recognizes sustainability actions by Connecticut communities. In its application for Sustainable CT certification, the Town of Westport demonstrated significant achievements in nine sustainable impact areas ranging from thriving local economies and vibrant arts and culture to clean transportation and diverse housing. Westport's successfully completed actions included the implementation of resources to support local businesses, arts and creative culture, transportation systems from zero emission vehicle chargers at Town Hall to our public transit system, benchmarking and tracking energy usage, the Greenday sustainability event, and the voluntary registry for people with disabilities.

Major Events

The Town and Board Education are working together to substantially renovate Coleytown Middle School. This is in response to the identification of a severe mold and water infiltration problem in the existing school identified during summer 2018. Estimates for renovating the school are approximately \$34.7 million. This includes \$32 million in school construction, \$2.7 million in relocation and remediation costs and excludes potential State grants and insurance recoveries identified during summer 2018.

Financial Reporting.

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town of Westport for its comprehensive annual financial report for the fiscal year ended June 30, 2018. This was the eighteenth consecutive year that the government has received this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report satisfied both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the efficient and dedicated service of the entire staff of the Finance Department. I would like to express my appreciation to all the members of the Department who assisted and contributed to its preparation and our auditors blumshapiro. I would also like to thank the Board of Selectmen, Board of Finance, Board of Education and the RTM for their interest and support in planning and conducting the financial operations of the Town in a fiscally responsible and progressive manner.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Gary Conrad", written in a cursive style.

Gary Conrad
Finance Director



Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**Town of Westport
Connecticut**

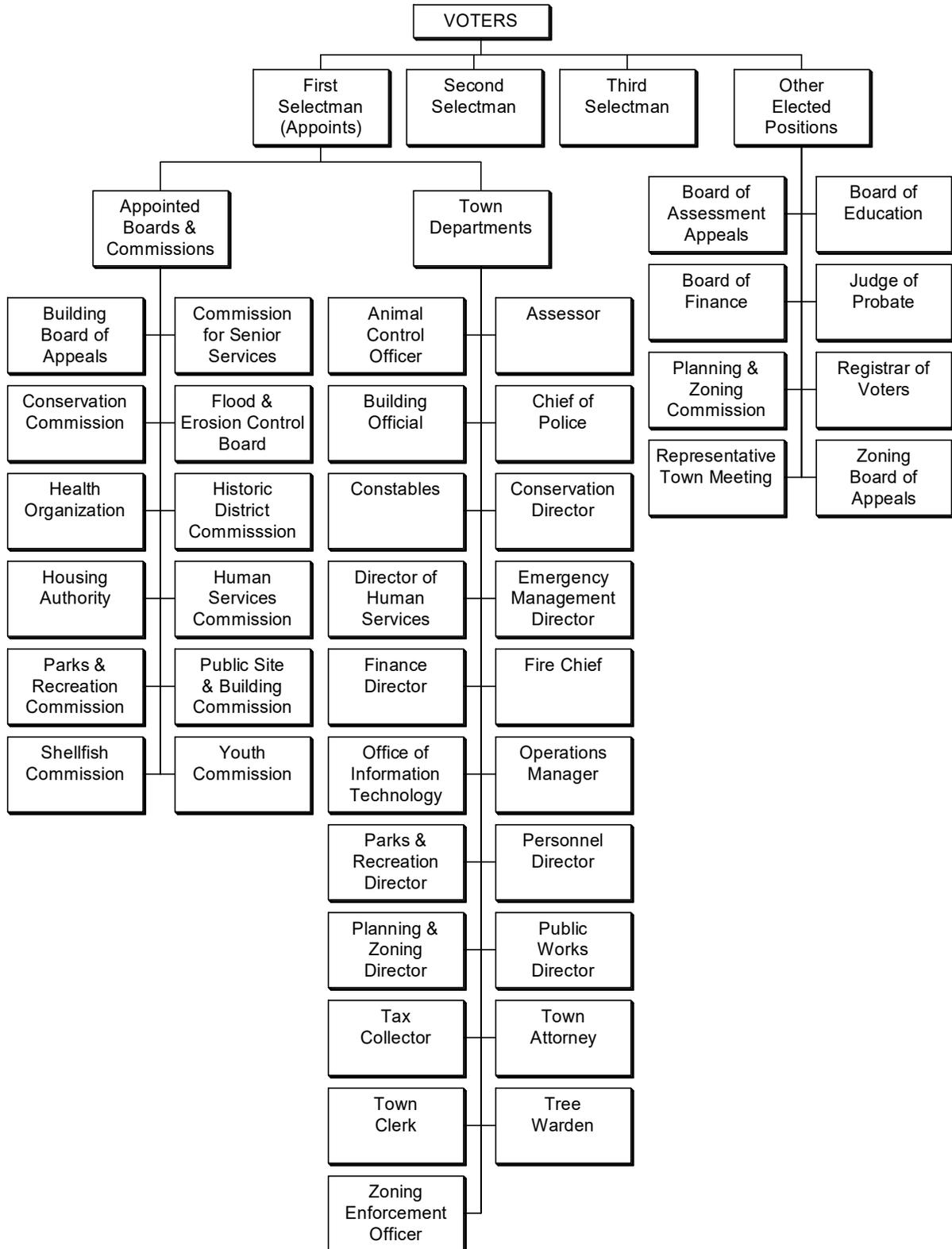
For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2018

Christopher P. Morrill

Executive Director/CEO

Town of Westport, Connecticut



TOWN OF WESTPORT, CONNECTICUT

LIST OF PRINCIPAL OFFICIALS

JUNE 30, 2019

First Selectman – James S. Marpe

Selectwoman – Jennifer Tooker

Selectwoman – Melissa Kane

Chair, Board of Finance – Brian Stern

Finance Director – Gary G. Conrad

Interim Superintendent of Schools – Dr. David Abbey

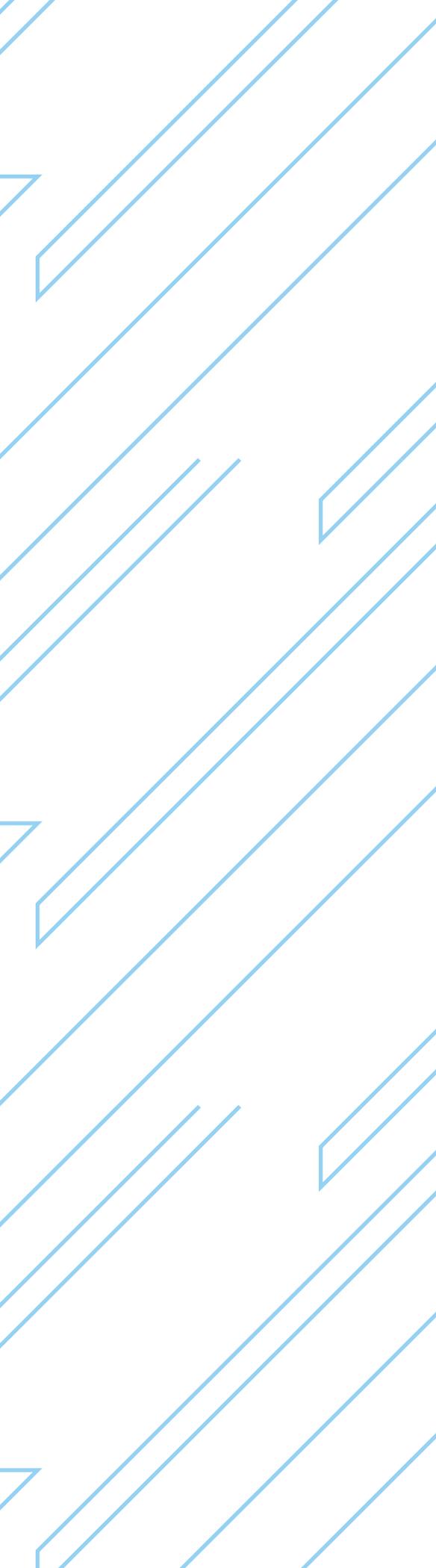
Director of Public Works – Peter Ratkiewich

Fire Chief – Robert Yost

Police Chief – Fotlos Koskinas

Director of Parks & Recreation – Jennifer Fava

Town Attorney – Ira W. Bloom



Financial Section

Independent Auditors' Report

To the Honorable First Selectman and
Members of the Board of Finance
Town of Westport, Connecticut

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the Town of Westport, Connecticut, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Town of Westport, Connecticut's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of the Town of Westport, Connecticut, as of June 30, 2019 and the respective changes in financial position and, where applicable, cash flows thereof, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the budgetary comparison information and the pension and OPEB schedules, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Westport, Connecticut's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and schedules are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 4, 2019 on our consideration of the Town of Westport, Connecticut's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Town of Westport, Connecticut's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town of Westport, Connecticut's internal control over financial reporting and compliance.

Blum, Shapiro & Company, P.C.

West Hartford, Connecticut
December 4, 2019

**TOWN OF WESTPORT, CONNECTICUT
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2019
(IN THOUSANDS)**

As management of the Town of Westport, Connecticut (the Town), we offer readers of the Town's financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2019. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages i-iv of this report as well as the Town's basic financial statements that follow this section.

As we move into fiscal year 2020, the Town is financially strong. Major capital projects are scheduled to begin in fiscal year 2020. The net 2018 Grand list has increased by 1.07% over net 2017 Grand list, which will result in a larger tax base for fiscal year 2020. Some challenges the Town may face include declining non-tax revenue sources, larger capital expenditures and increasing cost of employee benefits.

Financial Highlights - Primary Government

The Town's net position of \$188,659 increased by \$11,829 as a result of this year's operations. The Town's tax and other revenues of \$231,178 were \$11,829 more compared to \$219,349 of Town expenses.

As of the end of the current fiscal year, the General Fund had an ending fund balance of \$32,912. The planned use of \$4,350 has been classified as assigned fund balance for use in the 2019/2020 General Fund Budget to reduce taxes. The unassigned fund balance for the General Fund was \$25,976, an increase of \$842 from the prior year. This unassigned general fund balance at June 30, 2019 is 11.9% of general fund expenditures and operating transfers out. The Board of Finance has recommended the maintenance of a General Fund unassigned fund balance range of 9.00-11.00% of the annual General Fund expenditures.

The Town's long-term liabilities experienced a net decrease of approximately \$28,176 during the fiscal year.

After consultation with our auditors, the Town has reclassified its Cafeteria Fund, Adult and Continuing Education Fund, Recreation Program Fund and Escrow Fund to the category of Special Revenue Funds. This change is discussed in Note 8 of the financial statements.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the Town's basic financial statements. The Town's financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The statement of net position presents information on all of the Town's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The statement of activities presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the Town that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Town include general government, public safety, highways and streets, solid waste disposal, human services, cultural and recreation activities. Although the Town maintains no business-type activities, the Town does maintain three internal service funds which consist of the Town Health Insurance Fund, the Board of Education Health Insurance Fund and the Town Worker's Compensation Fund.

The government-wide financial statements can be found on pages 13-14 of this report.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Westport, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into four categories: governmental funds, proprietary funds, internal service funds and fiduciary funds.

Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town of Westport maintains twenty-two (25) individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, Sewer Operating Fund and the Capital Nonrecurring Fund. Fifteen (15) special revenue funds, four (4) capital project funds, two (2) permanent funds and one (1) debt service fund are combined into aggregate nonmajor funds in this presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements elsewhere in this report.

The Town adopts an annual appropriated budget for its General Fund, Sewer Operating Fund, Railroad Parking Operating Fund and Wakeman Town Farm Fund. A budgetary comparison statement has been provided for each fund to demonstrate compliance with these budgets.

The basic governmental fund financial statements can be found on pages 15-18 of this report.

Proprietary Funds

The Town maintains three (3) proprietary funds. Internal service funds are an accounting device used to accumulate and allocate costs internally among the Town's various functions. The Town uses internal service funds to account for its Town Health Insurance and Workers' Compensation claims, and Board of Education Medical Insurance. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Town Health Insurance and Worker's Compensation Funds, and the Board of Education Health Insurance Fund. Conversely, these internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.

The basic proprietary fund financial statements can be found on pages 19-21 of this report.

Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statement because the resources of those funds are not available to support the Town of Westport's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The Town maintains three different types of fiduciary funds. The pension trust funds and OPEB trust fund are used to report resources held in trust for retirees and beneficiaries covered by the Town's five pension plans and OPEB plan. The agency funds report resources held by the Town in a custodial capacity for individuals, private organizations and other governments.

The basic fiduciary fund financial statements can be found on pages 22-23 of this report.

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 24-71 of this report.

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the Town's progress in funding its obligation to provide pension benefits and other post-employment benefits to its employees. It also provides General Fund, Sewer Operating Fund, Railroad Parking Operating Fund and Wakeman Town Farm Fund budget information. This information can be found on pages 72-99 of this report.

The combining statements referred to earlier in connection with nonmajor governmental funds, internal service funds and pension trust funds are presented immediately following the notes to the basic financial statements and the required supplementary information.

Government-Wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. The Town of Westport's total net position was \$188,659 at the close of this fiscal year. This is a 6.7% increase from the previous year's net position. The primary factors driving the change are favorable financing of debt, a decrease in the Town's net pension liability and increase in capital assets.

NET POSITION

June 30, 2019 and 2018

| | Governmental Activities | |
|---|------------------------------------|-------------------|
| | 2019 | 2018 |
| Current assets | \$ 93,020 | \$ 112,030 |
| Capital assets, net of accumulated depreciation | 299,033 | 296,219 |
| Noncurrent assets | 10,733 | - |
| Total assets | <u>402,786</u> | <u>408,249</u> |
| Deferred outflows of resources | <u>13,111</u> | <u>12,568</u> |
| Long-term liabilities outstanding | 188,078 | 216,254 |
| Other liabilities | 26,531 | 11,609 |
| Total liabilities | <u>214,609</u> | <u>227,863</u> |
| Deferred inflows of resources | <u>12,629</u> | <u>16,124</u> |
| Net Position: | | |
| Net investment in capital assets | 201,410 | 206,998 |
| Restricted | 17 | 11,302 |
| Unrestricted | <u>(12,768)</u> | <u>(41,470)</u> |
| Total Net Position | <u>\$ 188,659</u> | <u>\$ 176,830</u> |

The largest portion of the Town's net position reflects its net investment in capital assets (e.g., land, buildings, machinery and equipment); less any related debt used to acquire those assets that are still outstanding and related deferred inflows and outflows. The Town uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. The increase in capital assets is related to several projects that were completed in fiscal year 2019.

Governmental Activities

Governmental activities reflect a 6.7% increase in net position over last year. The increase of \$11,829 of net position is due to better than expected revenues in property taxes, land use permits, unrestricted investment earnings, offset by reductions in program expenses.

CHANGES IN NET POSITION June 30, 2019 and 2018

| | Governmental Activities | |
|---|------------------------------------|-------------------|
| | <u>2019</u> | <u>2018</u> |
| Revenues: | | |
| Program revenues: | | |
| Charges for services | \$ 24,048 | \$ 27,750 |
| State on-behalf pension and OPEB revenue | 8,260 | 23,015 |
| Operating grants and contributions | 4,301 | 3,278 |
| Capital grants and contributions | 1,583 | 1,560 |
| General revenues: | | |
| Property taxes | 190,752 | 186,032 |
| Grants and contributions not restricted to specific programs | | 69 |
| Unrestricted investment earnings | 1,484 | 608 |
| Miscellaneous | 750 | |
| Total revenues | <u>231,178</u> | <u>242,312</u> |
| Program expenses: | | |
| General government | 10,246 | 11,418 |
| Public safety | 29,486 | 36,526 |
| Public works | 18,545 | 22,208 |
| Public health | 578 | 548 |
| Human services | 2,187 | 2,386 |
| Library | 5,180 | 5,539 |
| Parks and recreation | 8,331 | 9,024 |
| Education | 135,156 | 124,017 |
| State pension and OPEB revenue and expense | 8,260 | 23,015 |
| Interest on long-term debt | 1,380 | 2,115 |
| Total program expenses | <u>219,349</u> | <u>236,796</u> |
| Change in Net Position | 11,829 | 5,516 |
| Net Position - Beginning of Year | <u>176,830</u> | <u>171,314</u> |
| Net Position - End of Year | <u>\$ 188,659</u> | <u>\$ 176,830</u> |

Key elements of this increase are as follows:

- Eighty-three percent (83%) of the revenues of the Town were derived from property taxes, followed by ten percent (10%) from program revenues, then seven percent (7%) from operating and capital grants and contributions, investment earnings and other sources.

Expenses and Program Revenues - Government-Wide Activities

Major revenue factors included:

- Property taxes collected increased by \$4,720, or 2.5%, in comparison to the prior fiscal year. The tax rate remained the same, with a mill rate of 16.86 mills. Total collections for the year exceeded budgetary expectations by 1.1%. Tax collection rate for fiscal year 2019 was 98.8%.
- Intergovernmental revenues exceeded budgetary expectations by \$847 due to unexpected State revenues received during the year.
- Investment earnings increased by \$627 due to favorable performance of investment holdings.

Major expense factors include:

- For governmental activities, 64% of the Town's expenses relate to education and library, 13% relate to public safety, 1% to health district and human services, 8% relate to public works/operations, 4% to parks and recreation activities, 1% to interest payments on the Town's long-term debt, 4% to the State on behalf of Teacher's retirement, and the remaining 5% relates to government and community services, administration and other areas.
- Pension funding decreased due to a decrease in the actuarial determined contribution.
- Education expenses increased by \$1,900 for fiscal year salaries and benefits.
- Debt service decreased by \$89 due to regularly scheduled principal reductions on existing debt along with a refunding and new debt issue with favorable interest rates.
- Insurance costs decreased by approximately \$977 due to favorable claims experience and a change by the school district to the State's health insurance plan during the fall of this fiscal year.

Business-Type Activities

The Town does not maintain any business-type activities at the present time.

Financial Analysis

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds

The focus of the Town's governmental funds is to provide information on near term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$60,750, a decrease of \$4,050 as of June 30, 2019. This decrease is mostly due to the planned use of general fund balance in the fiscal year.

General Fund

At the end of the current fiscal year, unassigned fund balance of the general fund was \$25,976 (compared to \$25,134 in the prior year), while total fund balance reached \$32,911. As a measure of the general fund’s liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 11.9% of total general fund expenditures and operating transfers out, while total fund balance represents 15.1% of that same amount. The unassigned general fund balance of the Town increased by \$842 during the current fiscal year. The Board of Finance has recommended a target unassigned General Fund Balance of approximately 9-11% of General Fund expenditures.

Sewer Operating Fund

The fund balance has decreased by \$128.

Internal Service Funds

The Town maintains three Internal Service funds with a net position of \$3,891.

Fiduciary Funds

The Net Pension liability/(asset) for all five of the plans approximates \$7,483. The Other Post Employment Benefits (OPEB) liability is \$84,035.

General Fund Budgetary Highlights

The difference between the original budget and the final amended budget was \$1,306 and can be summarized as follows:

- \$733 to for new debt payments;
- \$212 for Board of Education Supplemental Health Insurance;
- \$177 for various union contract settlements;
- \$132 for Board of Education rentals & reimbursements;
- \$32 for various capital projects;
- \$20 for equipment and training for prospective officers.

| | <u>Estimated Revenue</u> | | <u>Actual Revenue</u> | | <u>Increase/ (Decrease)</u> |
|-----------------------------------|-------------------------------------|----|----------------------------------|----|--|
| Revenue: | | | | | |
| Property taxes | \$ 186,783,509 | \$ | 189,461,763 | \$ | 2,678,254 |
| Licenses, permits, fees and other | 8,526,225 | | 10,732,538 | | 2,206,313 |
| Education | 427,167 | | 464,555 | | 37,388 |

Property Tax revenue exceeded expectations due a high collection rate as well as better than anticipated delinquent and deferral collections. Licenses and Permit revenue were greater than forecasted due to a strong residential and commercial real estate construction market. Recent debt financing resulted in a premium of \$370. Some of the major savings on the expense side are personnel related, with several departments experiencing vacancies and personnel changes during the year. General government savings was in large part on election costs not needed and personnel vacancies in several departments. Public safety’s favorable outcome was due to lower overtime and operating costs. Public works experienced savings due to locked in fuel costs at lower rates, savings on electricity, and fewer weather-dependent contracted services. Parks and recreation had savings on program and operational expenses.

Capital Asset and Debt Administration

Capital Assets

The Town’s investment in capital assets for its governmental activities as of June 30, 2019, amounts to \$299,033 (net of accumulated depreciation). This investment in capital assets includes land, buildings and system, improvements, machinery and equipment, park facilities and infrastructure.

| | Governmental Activities | |
|----------------------------|------------------------------------|-------------------|
| | 2019 | 2018 |
| Land | \$ 33,823 | \$ 33,817 |
| Construction in progress | 13,901 | 15,195 |
| Land improvements | 8,543 | 9,394 |
| Buildings and improvements | 180,274 | 177,215 |
| Machinery and equipment | 10,776 | 9,898 |
| Infrastructure | 51,716 | 50,700 |
| Total | \$ 299,033 | \$ 296,219 |

Major Capital Asset events during the current fiscal year included the following:

- Turf fields project in progress (\$4.8m)
- Coleytown Middle School rehabilitation project in progress (\$34.7m)
- Sanitary sewer and water main projects construction in progress (\$2.8m)
- Noresco Energy Initiative project construction in progress (\$8.2m)
- Waterfront and Beach Improvement in progress (\$1.9m)
- Senior Center Enhancement Project completed (\$4m)
- Library Transformation project completed (\$5m)
- Downtown Drainage and Sidewalk replacement projects (\$4.1m)

Additional information on the Town’s capital assets can be found in Note 3C of this report.

Long-Term Debt

At the end of the current fiscal year, the Town had total bonded debt outstanding of \$89,275, a decrease of \$7,195 from the prior year. Of this amount, \$74,855 comprises debt backed by the full faith and credit of the government, and \$14,420 is public improvement debt for which the government is liable in the event of default by the property owners subject to the assessment.

Outstanding Debt, at Year-End

| | Outstanding Debt at Year-End Governmental Activities | |
|--|---|------------------|
| | 2019 | 2018 |
| General obligation bonds | \$ 74,855 | \$ 80,645 |
| Public improvement bonds with government commitment | 14,420 | 15,825 |
| Total | <u>\$ 89,275</u> | <u>\$ 96,470</u> |

The Town's total outstanding debt decreased by \$7,195 in the current year due to regularly scheduled principal reductions on existing outstanding debt. In May 2019, the Town issued general obligation bonds of \$7,600 representing various public improvement, school and sewer projects with maturities through 2039. Also in May 2019, the Town issued general obligation refunding bonds of \$4,470, replacing Series 2009A. This resulted in a net present value savings of \$265.

The Town maintains an "AAA" rating from Moody's Investors Service. State statutes limit the amount of general obligation debt a governmental entity may issue to seven times its annual tax collections. The current debt limitation for the Town is \$1,293,452 which is significantly in excess of the Town's outstanding general obligation debt.

Additional information on the Town's long-term debt can be found in Note 3F of this report.

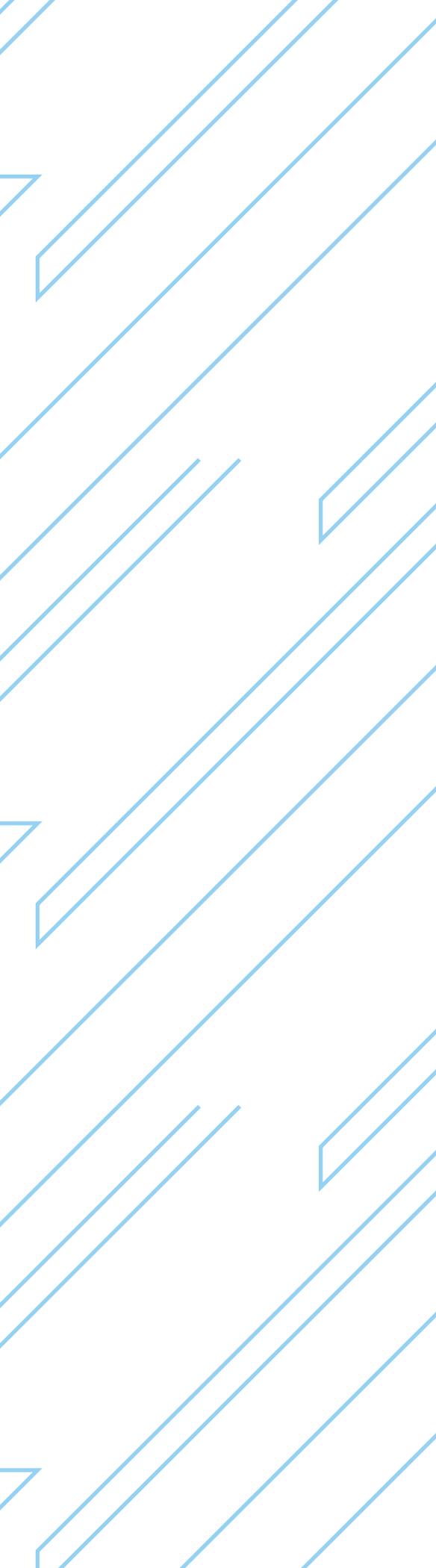
Economic Factors and Next Year's Budgets and Rates

The unemployment rate for the Town as of June 30, 2019 is 3.2% and compares favorably to the State's average unemployment rate of 3.9% and the Fairfield County Labor Market of 3.8%.

For the FY 19-20 budget, we have increased the revenue expected for State monies. The Town has committed \$200 to Facilities Management in the fiscal year 2020 budget. It will continue to fully budget for the Town's pension and OPEB liabilities. All of these factors were considered in preparing the Town of Westport's annual budget. In January 2012, the Board of Finance recommended a target unassigned General Fund Balance approximating 9-11% of General Fund Expenditures.

Requests for Information

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Finance Department, 110 Myrtle Avenue, Westport, CT 06880.



Basic Financial Statements

**TOWN OF WESTPORT, CONNECTICUT
STATEMENT OF NET POSITION
JUNE 30, 2019**

| | <u>Governmental Activities</u> |
|---|------------------------------------|
| Assets: | |
| Current assets: | |
| Cash and cash equivalents | \$ 54,158,596 |
| Investments | 16,819,224 |
| Prepaid expenses | 566,356 |
| Receivables, net of allowance for uncollectibles: | |
| Property taxes | 9,716,822 |
| Assessments | 10,201,224 |
| Accounts | 1,557,740 |
| Total current assets | <u>93,019,962</u> |
| Noncurrent assets: | |
| Net pension asset | 10,732,742 |
| Capital assets, nondepreciable | 47,724,057 |
| Capital assets, net of accumulated depreciation | 251,309,185 |
| Total noncurrent assets | <u>309,765,984</u> |
| Total assets | <u>402,785,946</u> |
| Deferred Outflows of Resources: | |
| Deferred charge on refunding | 1,590,371 |
| Deferred outflows - pension | 8,098,532 |
| Deferred outflows - OPEB | 3,421,981 |
| Total deferred outflows of resources | <u>13,110,884</u> |
| Liabilities: | |
| Current liabilities: | |
| Accounts payable and accrued expenses | 7,860,601 |
| Accrued interest payable | 804,053 |
| Unearned revenue | 1,509,517 |
| Due to fiduciary funds | 13,234 |
| Noncurrent liabilities, due within one year | 16,343,606 |
| Total current liabilities | <u>26,531,011</u> |
| Noncurrent liabilities: | |
| Due in more than one year | <u>188,077,929</u> |
| Total liabilities | <u>214,608,940</u> |
| Deferred Inflows of Resources: | |
| Deferred inflows - pension | 11,546,966 |
| Deferred inflows - OPEB | 1,081,588 |
| Total deferred inflows of resources | <u>12,628,554</u> |
| Net Position: | |
| Net investment in capital assets | 201,409,881 |
| Nonexpendable - purposes of trust | 16,897 |
| Unrestricted | <u>(12,767,442)</u> |
| Total Net Position | <u>\$ 188,659,336</u> |

The accompanying notes are an integral part of the financial statements

**TOWN OF WESTPORT, CONNECTICUT
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2019**

| <u>Functions/Programs</u> | <u>Expenses</u> | <u>Program Revenues</u> | | | <u>Net (Expenses) Revenue and Changes in Net Position</u> |
|--------------------------------------|-----------------------|---------------------------------|---|---|---|
| | | <u>Charges for Services</u> | <u>Operating Grants and Contributions</u> | <u>Capital Grants and Contributions</u> | <u>Total Governmental Activities</u> |
| Governmental Activities: | | | | | |
| General government | \$ 10,247,310 | \$ 5,599,269 | \$ 842,117 | \$ 5,500 | \$ (3,800,424) |
| Public safety | 29,485,676 | 4,749,581 | 70,916 | 129,080 | (24,536,099) |
| Public works | 18,545,143 | 3,354,855 | 46,643 | 1,226,660 | (13,916,985) |
| Public health | 578,111 | 103,230 | | | (474,881) |
| Human Services | 2,186,873 | 5,423,708 | 1,150 | | 3,237,985 |
| Library | 5,179,792 | | | | (5,179,792) |
| Parks and recreation | 8,330,569 | | 193,899 | 119,329 | (8,017,341) |
| Education | 143,415,644 | 4,817,524 | 11,406,597 | 102,297 | (127,089,226) |
| Interest on long-term debt | 1,379,682 | | | | (1,379,682) |
| Total Governmental Activities | \$ 219,348,800 | \$ 24,048,167 | \$ 12,561,322 | \$ 1,582,866 | (181,156,445) |
| General Revenues: | | | | | |
| Property taxes | | | | | 190,752,310 |
| Unrestricted investment earnings | | | | | 1,483,673 |
| Miscellaneous | | | | | 750,000 |
| Total general revenues | | | | | <u>192,985,983</u> |
| Change in net position | | | | | 11,829,538 |
| Net Position at Beginning of Year | | | | | <u>176,829,798</u> |
| Net Position at End of Year | | | | | <u>\$ 188,659,336</u> |

The accompanying notes are an integral part of the financial statements

**TOWN OF WESTPORT, CONNECTICUT
BALANCE SHEET - GOVERNMENTAL FUNDS
JUNE 30, 2019**

| | <u>General Fund</u> | <u>Sewer Operating Fund</u> | <u>Capital and Nonrecurring Fund</u> | <u>Nonmajor Governmental Funds</u> | <u>Total Governmental Funds</u> |
|---|-------------------------|-------------------------------------|--|--|---|
| ASSETS | | | | | |
| Cash and cash equivalents | \$ 26,247,549 | \$ 250 | \$ 6,589,893 | \$ 18,020,822 | \$ 50,858,514 |
| Investments | 8,912,746 | | 7,003,288 | 903,190 | 16,819,224 |
| Prepaid expenditures | 562,550 | | | 3,806 | 566,356 |
| Receivables, net | 10,110,752 | 10,213,798 | 8,000 | 968,901 | 21,301,451 |
| Due from other funds | <u>1,206,748</u> | <u>1,923,452</u> | <u>115,540</u> | <u>2,442,546</u> | <u>5,688,286</u> |
| Total Assets | <u>\$ 47,040,345</u> | <u>\$ 12,137,500</u> | <u>\$ 13,716,721</u> | <u>\$ 22,339,265</u> | <u>\$ 95,233,831</u> |
| LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES | | | | | |
| Liabilities: | | | | | |
| Accounts payable | \$ 2,442,981 | \$ 80,652 | \$ 248,331 | \$ 2,433,438 | \$ 5,205,402 |
| Accrued liabilities | 784,600 | | | 5,166 | 789,766 |
| Due to other funds | 2,051,585 | 16,775 | 4,824,650 | 1,090,659 | 7,983,669 |
| Unearned revenue | 55,092 | 384 | | 1,454,041 | 1,509,517 |
| Total liabilities | <u>5,334,258</u> | <u>97,811</u> | <u>5,072,981</u> | <u>4,983,304</u> | <u>15,488,354</u> |
| Deferred Inflows of Resources: | | | | | |
| Unavailable revenue - property taxes | 8,794,573 | | | | 8,794,573 |
| Unavailable revenue - sewer assessments | | 10,201,224 | | | 10,201,224 |
| Total deferred inflows of resources | <u>8,794,573</u> | <u>10,201,224</u> | <u>-</u> | <u>-</u> | <u>18,995,797</u> |
| Fund Balances: | | | | | |
| Nonspendable | 562,550 | | | 20,703 | 583,253 |
| Restricted | | | | 1,566,902 | 1,566,902 |
| Committed | | 1,838,465 | 8,643,740 | 16,079,693 | 26,561,898 |
| Assigned | 6,373,066 | | | | 6,373,066 |
| Unassigned | 25,975,898 | | | (311,337) | 25,664,561 |
| Total fund balances | <u>32,911,514</u> | <u>1,838,465</u> | <u>8,643,740</u> | <u>17,355,961</u> | <u>60,749,680</u> |
| Total Liabilities, Deferred Inflows of Resources and Fund Balances | <u>\$ 47,040,345</u> | <u>\$ 12,137,500</u> | <u>\$ 13,716,721</u> | <u>\$ 22,339,265</u> | <u>\$ 95,233,831</u> |

(Continued on next page)

TOWN OF WESTPORT, CONNECTICUT
BALANCE SHEET - GOVERNMENTAL FUNDS (CONTINUED)
JUNE 30, 2019

Reconciliation of the Balance Sheet - Governmental Funds to the Statement of Net Position:

Amounts reported for governmental activities in the statement of net position (Exhibit I) are different from the governmental fund balance sheet. The details of this difference are as follows:

| | |
|----------------------------------|---------------|
| Total fund balance (Exhibit III) | \$ 60,749,680 |
|----------------------------------|---------------|

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds:

| | |
|--------------------------|---------------|
| Capital assets | 551,189,194 |
| Accumulated depreciation | (252,155,952) |

Other long-term assets are not available to pay for current period expenditures and, therefore, are not reported in the funds:

| | |
|--|------------|
| Property tax interest and lien accrual | 18,995,797 |
| Deferred outflows - pension | 8,098,532 |
| Deferred outflows - OPEB | 3,421,981 |
| Net pension asset | 10,732,742 |

Internal service funds are used by management to charge the cost of medical insurance to individual departments. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net position.

| | |
|--|-----------|
| | 3,891,133 |
|--|-----------|

Some liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the funds:

| | |
|------------------------------|--------------|
| Bonds payable | (74,855,000) |
| Bond premium | (3,845,997) |
| WPCF notes payable | (14,419,735) |
| Capital leases | (6,093,000) |
| Claims and judgments | (803,439) |
| Compensated absences | (2,154,596) |
| Net pension liability | (18,215,243) |
| Net OPEB liability | (84,034,525) |
| Deferred inflows - pension | (11,546,966) |
| Deferred inflows - OPEB | (1,081,588) |
| Deferred charge on refunding | 1,590,371 |
| Accrued interest payable | (804,053) |

| | |
|---|-----------------------|
| Net Position of Governmental Activities (Exhibit I) | <u>\$ 188,659,336</u> |
|---|-----------------------|

The accompanying notes are an integral part of the financial statements

**TOWN OF WESTPORT, CONNECTICUT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2019**

| | General Fund | Sewer Operating Fund | Capital and Nonrecurring Fund | Nonmajor Governmental Funds | Total Governmental Funds |
|--|----------------------|----------------------------|-------------------------------------|-----------------------------------|--------------------------------|
| Revenues: | | | | | |
| Property taxes | \$ 190,820,404 | | | | \$ 190,820,404 |
| Sewer assessments and usage | | 4,509,068 | | | 4,509,068 |
| Intergovernmental | 10,756,179 | 46,593 | 38,996 | 3,007,644 | 13,849,412 |
| Charges for services | 2,613,860 | | | 6,744,097 | 9,357,957 |
| Permits, fees and other | 11,392,030 | 13,159 | 27,526 | 3,302,782 | 14,735,497 |
| Investment income | 831,881 | | 162,858 | 288,012 | 1,282,751 |
| Other local revenues | | | | 750,000 | 750,000 |
| Total revenues | <u>216,414,354</u> | <u>4,568,820</u> | <u>229,380</u> | <u>14,092,535</u> | <u>235,305,089</u> |
| Expenditures: | | | | | |
| Current: | | | | | |
| General government | 6,350,169 | | | 64,101 | 6,414,270 |
| Public safety | 20,857,733 | | | 2,953,131 | 23,810,864 |
| Public works | 9,710,627 | 2,092,987 | | 30,370 | 11,833,984 |
| Public health | 578,111 | | | | 578,111 |
| Human services | 1,187,702 | | | 239,065 | 1,426,767 |
| Library | 4,871,703 | | | | 4,871,703 |
| Parks and recreation | 5,570,889 | | | 398,628 | 5,969,517 |
| Education | 126,278,008 | | | 6,326,733 | 132,604,741 |
| Benefits and other | 24,670,814 | | | | 24,670,814 |
| Debt service: | | | | | |
| Principal | 12,459,896 | 2,191,872 | | 160,548 | 14,812,316 |
| Interest and other charges | 2,416,833 | 637,801 | | 60,573 | 3,115,207 |
| Capital outlay | 1,041,603 | 142,108 | 1,697,153 | 14,401,411 | 17,282,275 |
| Total expenditures | <u>215,994,088</u> | <u>5,064,768</u> | <u>1,697,153</u> | <u>24,634,560</u> | <u>247,390,569</u> |
| Excess (Deficiency) of Revenues over Expenditures | <u>420,266</u> | <u>(495,948)</u> | <u>(1,467,773)</u> | <u>(10,542,025)</u> | <u>(12,085,480)</u> |
| Other Financing Sources (Uses): | | | | | |
| Issuance of debt | | | 260,000 | 7,340,000 | 7,600,000 |
| Bond premium | 369,513 | | | | 369,513 |
| Issuance of refunding bonds | 4,470,000 | | | | 4,470,000 |
| Premium on refunding bonds | 423,258 | | | | 423,258 |
| Payments to escrow agent | (4,827,746) | | | | (4,827,746) |
| Transfers in | 1,233,268 | 368,165 | 1,700,000 | 24,670 | 3,326,103 |
| Transfers out | (2,092,835) | | | (1,233,268) | (3,326,103) |
| Net other financing sources (uses) | <u>(424,542)</u> | <u>368,165</u> | <u>1,960,000</u> | <u>6,131,402</u> | <u>8,035,025</u> |
| Net Change in Fund Balances | (4,276) | (127,783) | 492,227 | (4,410,623) | (4,050,455) |
| Fund Balances at Beginning of Year, as Restated | <u>32,915,790</u> | <u>1,966,248</u> | <u>8,151,513</u> | <u>21,766,584</u> | <u>64,800,135</u> |
| Fund Balances at End of Year | <u>\$ 32,911,514</u> | <u>\$ 1,838,465</u> | <u>\$ 8,643,740</u> | <u>\$ 17,355,961</u> | <u>\$ 60,749,680</u> |

(Continued on next page)

**TOWN OF WESTPORT, CONNECTICUT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
GOVERNMENTAL FUNDS (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2019**

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds to the Statement of Activities:

Amounts reported for governmental activities in the statement of activities (Exhibit II) are different because:

| | |
|---|----------------|
| Net change in fund balances - total governmental funds (Exhibit IV) | \$ (4,050,455) |
|---|----------------|

Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period:

| | |
|------------------------------------|--------------|
| Capital outlay | 14,864,784 |
| Depreciation expense | (11,952,905) |
| Loss on disposal of capital assets | (347,207) |
| Donations | 249,489 |

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds, and revenues recognized in the funds are not reported in the statement of activities:

| | |
|---|-------------|
| Increase (decrease) in property tax and assessments receivable - accrual basis change | (4,577,162) |
| Increase (decrease) in net pension asset | 481,155 |
| Increase (decrease) in deferred outflows amounts related to pension | 1,397,515 |
| Increase (decrease) in deferred outflows amounts related to OPEB | (397,318) |

The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. The details of these differences in the treatment of long-term debt and related items are as follows:

| | |
|---|-------------|
| (Increase) decrease in accrued interest payable | 169,708 |
| Bonds issued | (7,600,000) |
| Refunding bonds issued | (4,470,000) |
| Payments to escrow agent | 4,827,746 |
| Principal payments on bonds payable | 13,110,000 |
| Issuance of bond premiums | (792,771) |
| Amortization of bond premiums | 1,776,309 |
| Amortization of deferred charge on refunding | (535,339) |
| Principal payments on notes payable | 1,405,163 |
| Capital leases payments | 622,000 |

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds:

| | |
|--|-------------|
| (Increase) decrease in compensated absences | 180,491 |
| (Increase) decrease in claims and judgments | (128,439) |
| (Increase) decrease in net pension liability | 4,025,223 |
| (Increase) decrease in OPEB liability | (1,652,020) |
| (Increase) decrease in deferred inflows amounts related to pension | 3,139,446 |
| (Increase) decrease in deferred inflows amounts related to OPEB | 356,458 |

| | |
|---|------------------|
| The net revenue of the internal service funds is reported with the governmental activities. | <u>1,727,667</u> |
|---|------------------|

| | |
|--|----------------------|
| Change in Net Position of Governmental Activities (Exhibit II) | <u>\$ 11,829,538</u> |
|--|----------------------|

The accompanying notes are an integral part of the financial statements

**TOWN OF WESTPORT, CONNECTICUT
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2019**

| | Governmental Activities |
|---------------------------|---------------------------------------|
| | Internal Service Funds |
| Assets: | |
| Cash and cash equivalents | \$ 3,300,082 |
| Accounts receivable | 174,335 |
| Due from other funds | 2,400,061 |
| Total assets | <u>5,874,478</u> |
| Liabilities: | |
| Accounts payable | 114,957 |
| Self insured liabilities | 1,750,476 |
| Due to other funds | 117,912 |
| Total liabilities | <u>1,983,345</u> |
| Net Position: | |
| Unrestricted | <u>\$ 3,891,133</u> |

The accompanying notes are an integral part of the financial statements

**TOWN OF WESTPORT, CONNECTICUT
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2019**

| | Governmental Activities |
|-----------------------------------|---------------------------------------|
| | Internal Service Funds |
| Operating revenues: | |
| Charges for services | \$ 30,160,032 |
| Total operating revenues | <u>30,160,032</u> |
| Operating expenses: | |
| Claims incurred | 26,990,991 |
| Administration | <u>1,642,296</u> |
| Total operating expenses | <u>28,633,287</u> |
| Total operating revenue (loss) | 1,526,745 |
| Nonoperating revenues (expenses): | |
| Interest income | <u>200,922</u> |
| Change in Net Position | 1,727,667 |
| Net Position at Beginning of Year | <u>2,163,466</u> |
| Net Position at End of Year | <u><u>\$ 3,891,133</u></u> |

The accompanying notes are an integral part of the financial statements

**TOWN OF WESTPORT, CONNECTICUT
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2019**

| | Governmental Activities |
|---|---------------------------------------|
| | Internal Service Funds |
| Cash Flows from Operating Activities: | |
| Receipts from charges for services | \$ 29,948,305 |
| Payments to vendors and beneficiaries | (31,293,073) |
| Net cash provided by (used in) operating activities | <u>(1,344,768)</u> |
| Cash Flows from Investing Activities: | |
| Interest on cash and cash equivalents | 200,922 |
| Net cash provided by (used in) investing activities | <u>200,922</u> |
| Net Increase (Decrease) in Cash and Cash Equivalents | (1,143,846) |
| Cash and Cash Equivalents at Beginning of Year | <u>4,443,928</u> |
| Cash and Cash Equivalents at End of Year | \$ <u><u>3,300,082</u></u> |
| Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used in) Operating Activities: | |
| Operating income (loss) | \$ 1,526,745 |
| Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities: | |
| (Increase) decrease in accounts receivable | (101,707) |
| (Increase) decrease in due from other funds | (110,020) |
| Increase (decrease) in accounts payable | 23,876 |
| Increase (decrease) in due to other funds | (1,298,344) |
| Increase (decrease) in claims payable | <u>(1,385,318)</u> |
| Net Cash Provided by (Used in) Operating Activities | \$ <u><u>(1,344,768)</u></u> |

The accompanying notes are an integral part of the financial statements

**TOWN OF WESTPORT, CONNECTICUT
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
JUNE 30, 2019**

| | Pension and Other Employee Benefit Trust Funds | Agency Funds |
|--|---|-----------------------------|
| | <u> </u> | <u> </u> |
| Assets: | | |
| Cash and cash equivalents | \$ 6,951,518 | \$ 3,356,054 |
| Investments, at fair value: | | |
| Common stock | 42,621,842 | |
| Mutual funds | 278,408,885 | |
| Alternative investments | 75,995,154 | |
| Total investments | <u>397,025,881</u> | <u>-</u> |
| Accounts receivable | | 1,806 |
| Due from other funds | <u>13,234</u> | |
| Total assets | <u>403,990,633</u> | <u>\$ 3,357,860</u> |
| Liabilities: | | |
| Fiduciary deposits | | \$ 3,344,098 |
| Accounts payable | | <u>13,762</u> |
| Total liabilities | <u>-</u> | <u>\$ 3,357,860</u> |
| Net Position: | | |
| Restricted for Pension Benefits and OPEB Benefits | <u>\$ 403,990,633</u> | |

The accompanying notes are an integral part of the financial statements

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The Town of Westport, Connecticut (the Town) was incorporated in 1835. The Town operates under a Board of Selectmen, Representative Town Meeting, and Board of Finance form of government and provides a full range of services including public safety, roads, sanitation, health, social services, culture and recreation, education, planning, zoning, and general administrative services to its residents. The accompanying financial statements conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governments.

Accounting principles generally accepted in the United States of America require that the reporting entity include: 1) the primary government, 2) organizations for which the primary government is financially accountable, and 3) other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. These criteria have been considered, and there are no agencies or entities that should be presented with the Town.

B. Basis of Presentation

The financial statements of the Town have been prepared in conformity with GAAP as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Town's accounting policies are described below.

Government-Wide and Fund Financial Statements

The government-wide financial statements (the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Town. For the most part, the effect of interfund activity has been removed from these statements, the exception being interfund services provided and used. These services are not eliminated in the process of consolidation.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those expenses that are clearly identifiable with a specific function or segment. Indirect expenses were also classified to the appropriate functions. Program revenues include: 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Agency funds use the accrual basis of accounting but have no measurement focus because they report only assets and liabilities.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period.

Property taxes, when levied for, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. In determining when to recognize intergovernmental revenues (grants and entitlements), the legal and contractual requirements of the individual programs are used as guidance. Revenues are recognized when the eligibility requirements have been met. All other revenue items are considered to be measurable and available only when cash is received by the Town.

Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Amounts reported as program revenues include: 1) charges to customers or applicants for goods, services or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed. Unrestricted resources are used in the following order: committed, assigned then unassigned.

The Town reports the following major governmental funds.

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those resources required to be accounted for in another fund.

The *Sewer Operating Fund*, a special revenue fund, accounts for the revenues collected by the Town from sewer assessment and usage charges billed to taxpayers and expenditures related thereto.

**TOWN OF WESTPORT, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019**

The *Capital Nonrecurring Fund*, a capital projects fund, accounts for the revenues collected by the Town from Federal and State grants, investment earnings, and operating transfers from the General Fund.

Additionally, the Town reports the following fund types:

Internal Service Funds are used to account for the revenues and related expenses for the Town and Board of Education self-insurance and worker's compensation insurance plans for employees of the Town and Board of Education.

The *Pension and Other Employee Benefit Trust Funds* are used to account for the accumulation of resources to be used for retirement benefits (Police, Fire, Public Works, Municipal, Non-Union) and other post-employment benefits.

Agency Funds are used to account for monies that the Town holds as a custodian for student groups and escrow agencies.

C. Cash and Cash Equivalents

The Town's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

D. Investments

Investments are recorded at fair value as follows:

U.S. Government Agencies, U.S. Government Securities, Sovereign Fixed Income, Municipal Bonds, Collateralized Mortgage Obligations using quoted market prices.

Common Stock and Equity Funds - closing prices as reported on the primary market or exchange on which they trade.

Money Market Instruments - amortized cost which approximates fair value.

Hedge Funds may include private equity partnerships, hedge and absolute return funds for which there may be no ready market to determine fair value. These investments are valued using the most recent valuation available from the external fund manager. These estimated values do not necessarily represent the amounts that will ultimately be realized upon the disposition of those assets, which may be materially higher or lower than the values determined if a ready market for the securities existed.

The majority of the Town's investments are in the Debt Service Fund, Capital Nonrecurring Funds and Trust Funds.

**TOWN OF WESTPORT, CONNECTICUT
 NOTES TO FINANCIAL STATEMENTS
 JUNE 30, 2019**

E. Capital Assets

Capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items), are reported in the governmental activities column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the life of an asset are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant and equipment of the Town is depreciated using the straight-line method over the following estimated useful lives:

| <u>Assets</u> | <u>Years</u> |
|-------------------------------------|--------------|
| Buildings | 40-50 |
| Building improvements | 20 |
| Distribution and collection systems | 50-100 |
| Public domain infrastructure | 50 |
| System infrastructure | 30 |
| Machinery and equipment | 5-20 |

In the governmental fund financial statements, capital outlay (assets) are reported as expenditures, and no depreciation is recorded.

F. Deferred Outflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position or fund balance that applies to a future period or periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Town reports a deferred charge on refunding and deferred outflows related to pension and OPEB in the government-wide statement of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. A deferred outflow of resources related to pension and OPEB results from differences between expected and actual experience and investment gains or losses. These amounts are deferred and included in pension and OPEB expense in a systematic and rational manner over a period equal to the average of the expected remaining service lives of all employees that are provided with benefits through the pension and OPEB plan (active employees and inactive employees). No deferred outflows of resources affect the governmental fund financial statements in the current year.

G. Deferred Inflows of Resources

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position or fund balance that applies to a future period or periods and so will not be recognized as an inflow of resources (revenue) until that time. The Town reports deferred inflows of resources related to pensions and OPEB in the government-wide statement of net position. A deferred inflow of resources related to pension and OPEB results from differences between expected and actual experience, changes in assumptions or other inputs. These amounts are deferred and included in pension and OPEB expense in a systematic and rational manner over a period equal to the average of the expected remaining service lives of all employees that are provided with benefits through the pension plan (active employees and inactive employees) and OPEB plan. For governmental funds, the Town reports unavailable revenue, which arises only under the modified accrual basis of accounting. The governmental funds report unavailable revenues from the following sources: property taxes and sewer assessments. These amounts are deferred and recognized as an inflow of resources (revenue) in the period in which the amounts become available.

H. Compensated Absences

In accordance with GASB Statement No. 16, *Accounting for Compensated Absences*, the Town accrues compensated absences as they are earned by employees if the leave is attributable to past service and it is probable that the employer will compensate the employee by cash payments at termination or retirement. Employees are paid by a prescribed formula for absences due to vacation or sickness. The obligation for vacation pay vests when earned. Unused sick leave may be accumulated for future absences in accordance with employee contracts and employment policies but does not vest. If an employee is retiring, limited accumulated unused sick leave is not paid but added to the credited service used to calculate pension benefits. The liability for the remainder of the accrued vacation earned is reported in the government-wide financial statements. In the governmental funds, the amounts are reported when paid or when payment is due. Obligations for compensated absences have typically been liquidated from the general fund in the past.

I. Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures. Debt principal and interest payments are reported as expenditures.

J. Pension Accounting

Pension Trust Fund

The Pension Trust Fund is reported on the accrual basis of accounting. Employee contributions are recognized in the period in which the contributions are due. Employer contributions to the plan are recognized when due and the Town has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of each plan. Administrative costs are financed through investment earnings.

Net Pension Liability

The net pension liability is measured as the portion of the actuarial present value of projected benefits that is attributed to past periods of employee service (total pension liability), net of the pension plan's fiduciary net position. The pension plan's fiduciary net position is determined using the same valuation methods that are used by the pension plan for purposes of preparing its statement of fiduciary net position. The net pension liability is measured as of a date (measurement date) no earlier than the end of the employer's prior fiscal year, consistently applied from period to period.

Funding Policy

The Town funds the contributions to its pension plans based on the discretion of management. These contributions have been substantially the amount recommended by the actuaries as the actuarially determined employer contribution.

K. Other Post Employment Benefits (OPEB) Accounting

OPEB Trust Fund

The OPEB Trust Fund is reported on the accrual basis of accounting. Employee contributions, if any, are recognized in the period in which the contributions are due. Employer contributions to the plan are recognized when they are due and the Town has made a formal commitment to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of each plan. Administrative costs are financed through investment earnings.

Net OPEB Liability

The net OPEB liability is measured as the portion of the present value of projected benefit payments to be provided to current active and inactive employees that is attributed to those employees' past periods of service (total OPEB liability), less the amount of the OPEB plan's fiduciary net position. The OPEB plan's fiduciary net position is determined using the same valuation methods that are used by the OPEB plan for purposes of preparing its statement of fiduciary net position. The net OPEB liability is measured as of a date (measurement date) no earlier than the end of the employer's prior fiscal year, consistently applied from period to period.

Funding Policy

The Town funds the contributions to its OPEB plan based on management's discretion.

L. Encumbrances

Encumbrances represent commitments related to unperformed contracts for goods or services. Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve that portion of the applicable appropriation, is utilized in the governmental funds. Encumbrances outstanding at year end are reported as committed or assigned fund balance, depending on the nature of the restriction, for GAAP purposes, as they do not constitute expenditures or liabilities, and reported as expenditures for budgetary purposes.

M. Fund Equity and Net Position

In the government-wide financial statements, net position is classified in the following categories:

Net Investment in Capital Assets

This category includes all capital assets, including infrastructure, less accumulated depreciation and the outstanding balances of debt that are attributable to the acquisition, construction or improvement of these assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt are included in this component of net position.

Restricted Net Position

This category includes net position with restrictions externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation.

Unrestricted Net Position

This category represents the net position of the Town that is not restricted for any project or other purpose by third parties.

In the fund financial statements, fund balances of governmental funds are classified in the following categories:

Nonspendable Fund Balance

This balance represents amounts that cannot be spent due to form (e.g., inventories, prepaid amounts and amounts required to be retained in perpetuity).

Restricted Fund Balance

This balance represents amounts constrained for a specific purpose by external parties, such as grantors, creditors, contributors or laws and regulations of their governments.

Committed Fund Balance

This balance represents amounts constrained for a specific purpose by a government using its highest level of decision-making authority (Town of Westport Representative Town Meeting) in the form of a resolution. Once adopted, the limitation imposed by the resolution remains in place until similar action is taken to remove or revise the limitation.

Assigned Fund Balance

This balance represents amounts constrained for the intent to be used for a specific purpose by a governing board or a body or official that has been designated authority to assign amounts. Under the Town's adopted policy, the Board of Finance has the authority to authorize the Director of Finance to assign amounts for a specific purpose.

**TOWN OF WESTPORT, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019**

Unassigned Fund Balance

This balance represents fund balance in the General Fund in excess of nonspendable, restricted, committed and assigned fund balance. If another governmental fund has a fund balance deficit, it is reported as a negative amount in unassigned fund balance.

When both restricted and unrestricted amounts are available for use, it is the Town's practice to use restricted resources first. Additionally, the Town would first use committed, then assigned, and lastly unassigned amounts.

N. Property Taxes

Property taxes are assessed as of October 1, levied on the following July 1, and are due in four installments, July 1, October 1, January 1 and April 1. Taxes less than \$100 are due in full on July 1. Motor vehicle taxes are due in one installment on July 1, and supplemental motor vehicles taxes are due in full January 1. Taxes become delinquent thirty days after the installment is due. Liens are filed by the last day of the fiscal year.

O. Sewer Assessments

Sewer assessments are levied by the Water Pollution Control Authority and assessed to the users as projects are completed. Assessments are due and payable as of September 1 following the levy but may be paid in installments with interest over the life of the bond issue less one year, usually a nineteen-year period, with the prevailing interest rate. All properties are liened until the assessment is paid in full.

P. Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses and expenditures during the reporting period. Actual results could differ from those estimates.

2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

The Town uses the following procedures in establishing budget policies in the General Fund and Sewer Operating Fund:

- A. On the first Tuesday in May, the Representative Town Meeting adopts the budget for the fiscal year beginning July 1. The operating budget includes proposed expenditures and the means to be utilized to finance them.
- B. The Board of Finance is authorized to transfer budgeted amounts between appropriations and can approve additional appropriations up to an aggregate of \$20,000 per year. Additional appropriations aggregating more than \$20,000 per fiscal year must be approved by the Representative Town Meeting.

**TOWN OF WESTPORT, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019**

- C. Formal budgetary integration is employed as a management control device during the year. The legal level of control (the level at which expenditures may not exceed appropriations) is at the department level.
- D. Budgeted amounts shown are as amended by a Representative Town Meeting or by the Board of Finance during the course of the year. Additional appropriations for the year ended June 30, 2019 totaled \$1,305,627 for the General Fund and \$14,057 for the Sewer Operating Fund.
- E. All noncontinuing appropriations lapse at year end.
- F. Encumbrances are recognized as a valid and proper charge against a budget appropriation in the year in which the purchase order, contract or other commitment is issued and, accordingly, encumbrances outstanding at year end are reflected in budgetary reports as expenditures of the current year.
- G. A reconciliation of General Fund and Sewer Operating Fund operations presented in accordance with accounting principles generally accepted in the United States of America (GAAP) to the amounts presented on the budgetary basis can be found at RSI-1, RSI-2 and RSI-3.
- H. Classifications of certain revenues and expenditures under GAAP differ from classifications utilized for budgetary purposes.

Special Revenue Funds: The Town does not have legally adopted annual budgets for its special revenue funds, other than the Sewer Operating Fund. Budgets for the various special revenue funds that are utilized to account for specific grant programs are established in accordance with the requirements of the State or other grantor agencies. Such budgets are non-lapsing and may comprise more than one fiscal year.

Capital Projects Funds: Legal authorization for expenditures of the capital projects funds is provided by the related bond ordinances and/or intergovernmental grant agreements for Connecticut General Statutes. Capital appropriations do not lapse until completion of the applicable projects.

B. Deficit Fund Equity

The following funds had deficit fund balances/net position at June 30, 2019:

| | | |
|---|----|---------|
| Internal Service Fund: | | |
| Board of Education Health Insurance | \$ | 34,773 |
| Nonmajor Capital Project Fund: | | |
| Educational Facilities Improvement Fund | | 311,337 |

These deficits will be funded with grants, transfers and grant reimbursements.

C. Expenditures Exceeding Appropriations

The debt service line, pension line, bond anticipation financing and transfer out line items in the General Fund exceeded appropriations by \$206,125, \$13,234, \$5,356 and \$24,670, respectively.

3. DETAILED NOTES ON ALL FUNDS

A. Cash, Cash Equivalents and Investments

Deposits

The Town has a policy that deposits can include demand and savings accounts and certificates of deposit.

The deposit of public funds is controlled by the Connecticut General Statutes (Section 7-402). Deposits may be made in a “qualified public depository” as defined by Statute or, in amounts not exceeding the Federal Deposit Insurance Corporation insurance limit, in an “out of state bank” as defined by the Statutes, which is not a “qualified public depository.”

The Connecticut General Statutes (Section 7-400) permit municipalities to invest in: 1) obligations of the United States and its agencies, 2) highly rated obligations of any state of the United States or of any political subdivision, authority or agency thereof, and 3) shares or other interests in custodial arrangements or pools maintaining constant net asset values and in highly rated no-load open end money market and mutual funds (with constant or fluctuating net asset values) whose portfolios are limited to obligations of the United States and its agencies, and repurchase agreements fully collateralized by such obligations. Other provisions of the Statutes cover specific municipal funds with particular investment authority. The provisions of the Statutes regarding the investment of municipal pension funds do not specify permitted investments. Therefore, investment of such funds is generally controlled by the laws applicable to fiduciaries and the provisions of the applicable plan.

The Statutes (Sections 3-24f and 3-27f) also provide for investment in shares of the State Short-Term Investment Fund (STIF). This investment pool is under the control of the State Treasurer, with oversight provided by the Treasurer’s Cash Management Advisory Board, and is regulated under the State Statutes and subject to annual audit by the Auditors of Public Accounts. Investment yields are accounted for on an amortized-cost basis with an investment portfolio that is designed to attain a market-average rate of return throughout budgetary and economic cycles. Investors accrue interest daily based on actual earnings, less expenses and transfers to the designated surplus reserve, and the fair value of the position in the pool is the same as the value of the pool shares.

Deposit Custodial Credit Risk

Custodial credit risk is the risk that, in the event of a bank failure, the Town’s deposits will not be returned. The Town’s policy for custodial credit risk follows the State of Connecticut requirements that deposits may be placed with any qualified public depository that has its main place of business in the State of Connecticut. Connecticut General Statutes require that each depository maintain segregated collateral (not required to be based on a security agreement between the depository and the municipality and, therefore, not perfected in accordance with federal law) in an amount equal to a defined percentage of its public deposits based upon the depository’s risk-based capital ratio.

**TOWN OF WESTPORT, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019**

Based on the criteria described in GASB Statement No. 40, *Deposits and Investment Risk Disclosures*, \$56,179,250 of the Town’s bank balance of \$67,443,151 was exposed to custodial credit risk as follows:

| | |
|---|----------------------|
| Uninsured and uncollateralized | \$ 50,352,655 |
| Uninsured and collateral held by the pledging bank’s trust department, not in the Town’s name | <u>5,826,595</u> |
| Total Amount Subject to Custodial Credit Risk | <u>\$ 56,179,250</u> |

Cash Equivalents

At June 30, 2019, the Town’s cash equivalents amounted to \$6,943,660. The following provides a summary of the Town’s cash equivalents (excluding U.S. government guaranteed obligations) as rated by nationally recognized statistical rating organizations. The pools all have maturities of less than one year.

| | |
|-------------|---|
| | <u>Standard & Poor’s</u> |
| Wells Fargo | A+ |

Investments

The Operating and Working Capital funds are invested in accordance with the guidelines of the “Investment Policy” upon the direction of the Finance Director in the following short-term investments: (1) various certificates of deposit (C.D.) with Connecticut banks (prior to acquiring a C.D., the Finance Director requires prospective bank depositories to provide written evidence that the bank meets the collateral, risk-based capital and other requirements of Qualified Public Depositories as defined in Connecticut General Statutes Section 36-382); (2) money market accounts; (3) U.S. Government Treasury Obligations; (4) Repurchase Agreements collateralized by U.S. Government Agency Obligations.

Town funds not under the direct control of the Finance Director and Controller will be the responsibility of the director or head of that department until such time the funds are disbursed or transferred to the Office of the Finance Director. The director or head of the department has established written procedures for the control of these funds. In addition, the Town monitors the risk based capital ratios and collateral requirements of the qualified public depositories, as defined in C.G.S. Section 36-382.

The investments of each of the seven trust funds are carried out by the Investment Committee (consisting of the Chair of the Board of Finance, the Finance Director, and a third person chosen by the two and approved by each pension board of the various funds). The Investment Committee makes investment decisions based on guidelines and investment policy established by the pension board of each of the pension funds.

The Investment Committee has currently allocated a target of 62.50% of fund assets to equities with the balance invested in fixed income, alternative investments and cash equivalents.

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Investment Custodial Credit Risk

Custodial credit risk for an investment is the risk that, in the event of the failure of the counterparty, the Town will not be able to recover the value of its investment or collateral securities that are in the possession of an outside party. The Town and the pension funds do not have a policy for custodial credit risk.

Credit Risk - Investments

Generally, credit risk is the risk that an issuer of a debt type investment will not fulfill its obligation to the holder of the instrument. This is measured by assignment of a rating by a nationally recognized rating organization. U.S. Government securities or obligations and agencies explicitly guaranteed by the U.S. Government are not considered to have credit risk exposure.

Concentration of Credit Risk

The Town's policy is to maintain a diversified portfolio to minimize the risk of loss resulting from over concentration of assets in a specific issuer.

Interest Rate Risk

The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, its practice is to structure the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity, and investing operating funds primarily in shorter-term securities, money market mutual funds or similar investment pools. The Town's pension funds do have a policy to limit their exposure to fair market value losses arising from changes in interest rates by structuring the investment portfolio so that securities mature to meet cash requirements for pension distributions, and monitoring the liquidity of the funds on an ongoing basis.

As of June 30, 2019, the Town had the following investments:

| Investment Type | Fair Value | Investment Maturities (Years) | | |
|----------------------------|-------------------|--------------------------------------|--------------|---------------------|
| | | Less Than 1 | 1-10 | More Than 10 |
| Certificates of Deposit * | \$ 8,895,910 | \$ 6,824,619 | \$ 2,071,291 | \$ - |
| U.S. Government Securities | 896,188 | 184,643 | 711,545 | - |
| Corporate Bonds | 4,181,132 | 854,124 | 3,327,008 | - |
| | 13,973,230 | \$ 7,863,386 | \$ 6,109,844 | \$ - |
| Other Investments: | | | | |
| Mutual Funds | 278,432,724 | | | |
| Common Stock | 45,443,998 | | | |
| Alternative Investments | 75,995,153 | | | |
| Total Investments | \$ 413,845,105 | | | |

* Subject to coverage by Federal Depository Insurance and Collateralization

**TOWN OF WESTPORT, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019**

| <u>Average Rating</u> | <u>Corporate Bonds</u> | <u>U.S. Government Securities</u> | <u>Certificates of Deposit</u> |
|-----------------------|------------------------|-----------------------------------|--------------------------------|
| Aaa | \$ 232,024 | \$ 896,188 | \$ |
| Aa1 | 116,717 | | |
| Aa2 | 116,107 | | |
| Aa3 | 116,182 | | |
| A1 | 767,490 | | |
| A2 | 585,210 | | |
| A3 | 732,238 | | |
| Baa1 | 508,108 | | |
| Baa2 | 875,044 | | |
| Unrated | 132,012 | | 8,895,910 |
| | <u>\$ 4,181,132</u> | <u>\$ 896,188</u> | <u>\$ 8,895,910</u> |

The Town categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements); followed by quoted prices in inactive markets or for similar assets or with observable inputs (Level 2 measurements); and the lowest priority to unobservable inputs (Level 3 measurements). The Town has the following recurring fair value measurements as of June 30, 2019:

| | <u>June 30, 2019</u> | <u>Fair Value Measurements Using</u> | | |
|--|-----------------------|--------------------------------------|----------------------|----------------|
| | | <u>Level 1</u> | <u>Level 2</u> | <u>Level 3</u> |
| Investments by fair value level: | | | | |
| U.S Government Securities | \$ 896,188 | \$ 896,188 | \$ | \$ |
| Corporate bonds | 4,181,132 | 4,181,132 | | |
| Common stock | 45,443,998 | 41,585,863 | 3,858,135 | |
| Mutual funds | 278,432,724 | 226,345,643 | 52,087,081 | |
| Total investments by fair value level | <u>328,954,042</u> | <u>\$ 273,008,826</u> | <u>\$ 55,945,216</u> | <u>\$ -</u> |
| Investments measured at net asset value (NAV): | | | | |
| Venture capital funds (including private equity and hedge funds) | 49,113,017 | | | |
| Real estate funds | 26,882,136 | | | |
| Total investments measured at NAV | <u>75,995,153</u> | | | |
| Investments not included above | <u>8,895,910</u> | | | |
| Total Investments | <u>\$ 413,845,105</u> | | | |

Debt and equity securities classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities. Debt securities classified in Level 2 of the fair value hierarchy are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices. Commercial and residential mortgage-backed securities classified in Level 3 are valued using discounted cash flow techniques. Collateralized debt obligations classified in Level 3 are valued using consensus pricing.

**TOWN OF WESTPORT, CONNECTICUT
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Venture capital investments are valued using either a discounted cash flow or market comparable technique.

| | <u>Fair Value</u> | <u>Unfunded Commitments</u> | <u>Redemption Frequency (If Currently Eligible)</u> | <u>Redemption Notice Period</u> |
|--|-----------------------|---------------------------------|---|---|
| Investments Measured using NAV: | | | | |
| Barings Cove Property Fund | \$ 26,882,136 | \$ - | Quarterly | 60 days |
| Earnest International Investment Trust | 6,338,395 | - | Monthly | 5 days |
| Aetos Alternatives Management | 10,828,872 | - | Quarterly | 90 days |
| Silchester International | 31,945,750 | - | Monthly | 30 days |

Real estate funds included nine real estate funds that invest primarily in U.S. commercial real estate. The fair values of the investments in this type have been determined using the NAV per share (or its equivalent) of the Plan's ownership interest in partners' capital. These investments can never be redeemed with funds. Distributions from each fund will be received as the underlying investments of the funds are liquidated. It is expected that the underlying assets of the funds will be liquidated over the next 7 to 10 years. Twenty percent of the total investment in this type is expected to be sold. However, the individual investments that will be sold have not yet been determined. Because it is not probably that any individual investment will be sold, the fair value of each individual investment has been determined using the NAV per share (or its equivalent) of the Plan's ownership interest in partners' capital. Once it has been determined which investment will be sold and whether those investments will be sold individually or in a group, the investments will be sold in an auction process. The investee fund's management is required to approve of the buyer before the sale of the investments can be completed.

Hedge funds consist of limited partnerships. Hedged equity funds are designed to benefit from the stock market with considerably less risk. They own stakes in companies that they expect to outperform and also sell short stocks that they expect to underperform.

Private equity, partnerships and venture capital funds provide for the portfolio exposure to private companies through equity and/or debt investments. Fund managers invest in private companies with the goal of enhancing value over the long term.

**TOWN OF WESTPORT, CONNECTICUT
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JUNE 30, 2019**

B. Fund Receivables

Receivables at June 30, 2019, including the applicable allowances for collection losses, are as follows:

| | <u>General</u> | <u>Sewer Operating Fund</u> | <u>Capital and Nonrecurring Fund</u> | <u>Nonmajor and Other Funds</u> | <u>Total</u> |
|-------------------|----------------------|-------------------------------------|--|-------------------------------------|----------------------|
| Property taxes | \$ 9,929,847 | | | | \$ 9,929,847 |
| Assessments | | 10,201,224 | | | 10,201,224 |
| Intergovernmental | 393,930 | | 8,000 | 132,088 | 534,018 |
| Accounts | | 12,574 | | 1,012,954 | 1,025,528 |
| Gross receivables | <u>10,323,777</u> | <u>10,213,798</u> | <u>8,000</u> | <u>1,145,042</u> | <u>21,690,617</u> |
| Allowances | <u>(213,025)</u> | | | | <u>(213,025)</u> |
| Net Receivables | <u>\$ 10,110,752</u> | <u>\$ 10,213,798</u> | <u>\$ 8,000</u> | <u>\$ 1,145,042</u> | <u>\$ 21,477,592</u> |

C. Capital Assets

Capital asset activity for the year ended June 30, 2019 was as follows:

| | <u>Balance July 1, 2018</u> | <u>Increases</u> | <u>Decreases</u> | <u>Balance June 30, 2019</u> |
|---|---------------------------------|----------------------|----------------------|----------------------------------|
| Governmental activities: | | | | |
| Capital assets not being depreciated: | | | | |
| Land | \$ 33,817,349 | \$ 5,473 | | \$ 33,822,822 |
| Construction in progress | 15,194,507 | 11,619,678 | 12,912,950 | 13,901,235 |
| Total capital assets not being depreciated | <u>49,011,856</u> | <u>11,625,151</u> | <u>12,912,950</u> | <u>47,724,057</u> |
| Capital assets being depreciated: | | | | |
| Land improvements | 24,141,524 | 69,225 | | 24,210,749 |
| Buildings and improvements | 318,027,696 | 10,419,140 | | 328,446,836 |
| Machinery and equipment | 31,070,826 | 2,646,533 | 1,751,053 | 31,966,306 |
| Infrastructure | 115,757,562 | 3,083,684 | | 118,841,246 |
| Total capital assets being depreciated | <u>488,997,608</u> | <u>16,218,582</u> | <u>1,751,053</u> | <u>503,465,137</u> |
| Less accumulated depreciation for: | | | | |
| Land improvements | 14,747,769 | 919,783 | | 15,667,552 |
| Buildings and improvements | 140,812,770 | 7,359,743 | | 148,172,513 |
| Machinery and equipment | 21,172,633 | 1,604,762 | 1,587,336 | 21,190,059 |
| Infrastructure | 65,057,211 | 2,068,617 | | 67,125,828 |
| Total accumulated depreciation | <u>241,790,383</u> | <u>11,952,905</u> | <u>1,587,336</u> | <u>252,155,952</u> |
| Total capital assets being depreciated, net | <u>247,207,225</u> | <u>4,265,677</u> | <u>163,717</u> | <u>251,309,185</u> |
| Governmental Activities Capital Assets, Net | <u>\$ 296,219,081</u> | <u>\$ 15,890,828</u> | <u>\$ 13,076,667</u> | <u>\$ 299,033,242</u> |

**TOWN OF WESTPORT, CONNECTICUT
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Depreciation expense was charged to functions/programs of the Town as follows:

| | |
|---|--------------------------|
| Governmental Activities: | |
| General government services | \$ 187,453 |
| Public safety | 882,987 |
| Public works, including depreciation of general infrastructure assets | 3,914,759 |
| Human services | 129,315 |
| Library | 244,564 |
| Parks and recreation | 1,040,842 |
| Education | <u>5,552,985</u> |
| Total Depreciation Expense - Governmental Activities | <u>\$ 11,952,905</u> |

Construction Commitments

The Town has the following construction commitments as of June 30, 2019:

| <u>Project</u> | <u>Project Authorization</u> | <u>Cumulative Expenditures</u> | <u>Encumbered</u> | <u>Balance June 30, 2019</u> |
|---|----------------------------------|------------------------------------|-------------------------|----------------------------------|
| Energy Savings Initiative | \$ 8,245,000 | \$ 7,559,574 | \$ 581,492 | \$ 103,934 |
| Town Hall Elevator | 325,000 | 107,068 | 129,279 | 88,653 |
| Elm St Reconstruction | 950,000 | 243,801 | 117,314 | 588,885 |
| Canal Road Headwall Repair | 360,000 | 266,124 | 20,568 | 73,308 |
| HVAC Upgrades/PD | 876,000 | 76,974 | 692,768 | 106,258 |
| Bayberry Lane Bridge/Aspetuck Design | 426,000 | 133,627 | 271,187 | 21,186 |
| Street Light Buyout Program | 1,000,000 | 1,785 | | 998,215 |
| Avery/Baldwin Lot Combination Design | 82,500 | 14,578 | 61,722 | 6,200 |
| Pump Station #2 Force Main Replacement | 2,500,000 | 1,971,094 | 167,782 | 361,124 |
| Sanitary Sewer Contract #71 | 2,750,000 | 2,161,836 | 99,025 | 489,139 |
| P&R Turf Field Replacement | 4,785,269 | 433,350 | 2,543,932 | 1,807,987 |
| Bedford Middle/Portable Classrooms | 1,000,000 | 154,543 | 490,303 | 355,154 |
| Coleytown Middle School Accelerated Rehab Project | 400,000 | 214,096 | | 185,904 |
| Bedford Middle School Renovation | <u>326,950</u> | <u>98,163</u> | | <u>228,787</u> |
| Total | <u>\$ 24,026,719</u> | <u>\$ 13,436,613</u> | <u>\$ 5,175,372</u> | <u>\$ 5,414,734</u> |

**TOWN OF WESTPORT, CONNECTICUT
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JUNE 30, 2019**

D. Interfund Receivables, Payables and Transfers

As of June 30, 2019, interfund receivables and payables that resulted from various interfund transactions were as follows:

| <u>Receivable Fund</u> | <u>Payable Fund</u> | <u>Amount</u> |
|-------------------------------|-------------------------------|---------------------|
| General Fund | Nonmajor Governmental Funds | \$ 1,090,659 |
| | Internal Service Fund | 116,089 |
| | | <u>1,206,748</u> |
| Sewer Operating | Internal Service Fund | 1,823 |
| | General Fund | 1,921,629 |
| | | <u>1,923,452</u> |
| Capital and Nonrecurring Fund | General Fund | <u>115,540</u> |
| Nonmajor Governmental Funds | General Fund | 1,182 |
| | Capital and Nonrecurring Fund | 2,424,589 |
| | Sewer Operating | 16,775 |
| | | <u>2,442,546</u> |
| Internal Service Fund | Capital and Nonrecurring Fund | <u>2,400,061</u> |
| Pension and OPEB Trust Fund | General Fund | <u>13,234</u> |
| | | <u>\$ 8,101,581</u> |

The outstanding balances between funds result mainly from the time lag between the dates that interfund goods and services are provided or reimbursable expenditures occur, transactions are recorded in the accounting system and payments between funds are made.

Interfund Transfers

Interfund transfers during the year ended June 30, 2019 were as follows:

| | <u>Transfers In</u> | | | | <u>Total Transfers Out</u> |
|-----------------------------|-------------------------|-------------------------------------|--|--|------------------------------------|
| | <u>General Fund</u> | <u>Sewer Operating Fund</u> | <u>Capital Nonrecurring Fund</u> | <u>Nonmajor Governmental Funds</u> | |
| Transfers out: | | | | | |
| General Fund | \$ | \$ 368,165 | \$ 1,700,000 | \$ 24,670 | \$ 2,092,835 |
| Nonmajor Governmental Funds | <u>1,233,268</u> | | | | <u>1,233,268</u> |
| Total Transfers In | <u>\$ 1,233,268</u> | <u>\$ 368,165</u> | <u>\$ 1,700,000</u> | <u>\$ 24,670</u> | <u>\$ 3,326,103</u> |

Transfers are used to account for financing by the General Fund of programs accounted for in other funds in accordance with budgetary authorizations, sewer assessments and sewer use charges collected in special revenue funds appropriated to the General Fund to offset debt service expenditures, and the one-time transfer of various residual program balances to the General and Special Revenue Funds.

**TOWN OF WESTPORT, CONNECTICUT
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E. Fund Balance

The components of fund balance for the governmental funds at June 30, 2019 are as follows:

| | <u>General Fund</u> | <u>Sewer Operating Fund</u> | <u>Capital and Nonrecurring Fund</u> | <u>Nonmajor Governmental Funds</u> | <u>Total</u> |
|--|-------------------------|-------------------------------------|--|--|----------------------|
| Fund balances: | | | | | |
| Nonspendable: | | | | | |
| Permanent fund principal | \$ | \$ | \$ | \$ 16,897 | \$ 16,897 |
| Prepaid expenditures | <u>562,550</u> | | | <u>3,806</u> | <u>566,356</u> |
| Total nonspendable | <u>562,550</u> | <u>-</u> | <u>-</u> | <u>20,703</u> | <u>583,253</u> |
| Restricted: | | | | | |
| General government | | | | 86,671 | 86,671 |
| Debt service | | | | 896,188 | 896,188 |
| Public safety | | | | 28,192 | 28,192 |
| Public works - road improvements | | | | 538,704 | 538,704 |
| Education | | | | 17,147 | 17,147 |
| Total restricted | <u>-</u> | <u>-</u> | <u>-</u> | <u>1,566,902</u> | <u>1,566,902</u> |
| Committed: | | | | | |
| General government - insurance reserve and road funds | | | | 2,993,802 | 2,993,802 |
| Public protection fund | | | | 592,657 | 592,657 |
| Parks and recreation | | | | 40,068 | 40,068 |
| Capital projects | | | 8,643,740 | 7,726,849 | 16,370,589 |
| Railroad parking capital projects | | | | 154,245 | 154,245 |
| Youth services | | | | 19,274 | 19,274 |
| Adult and continuing education | | | | 535,402 | 535,402 |
| Cafeteria fund | | | | 924,551 | 924,551 |
| Wakeman Town Farm Fund | | | | 266,428 | 266,428 |
| Sewer operations | | 1,838,465 | | | 1,838,465 |
| Sewer capital reserves | | | | 2,826,417 | 2,826,417 |
| Total committed | <u>-</u> | <u>1,838,465</u> | <u>8,643,740</u> | <u>16,079,693</u> | <u>26,561,898</u> |
| Assigned: | | | | | |
| General government | 842,459 | | | | 842,459 |
| Public safety | 106,800 | | | | 106,800 |
| Public works | 234,750 | | | | 234,750 |
| Human services | 1,007 | | | | 1,007 |
| Education | 218,995 | | | | 218,995 |
| Parks and recreation | 205,888 | | | | 205,888 |
| Pensions | 18,669 | | | | 18,669 |
| Other purposes | 24,986 | | | | 24,986 |
| Future bond payments | 369,512 | | | | 369,512 |
| Future appropriations | <u>4,350,000</u> | | | | <u>4,350,000</u> |
| Total assigned | <u>6,373,066</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>6,373,066</u> |
| Unassigned | <u>25,975,898</u> | | | <u>(311,337)</u> | <u>25,664,561</u> |
| Total Fund Balances | <u>\$ 32,911,514</u> | <u>\$ 1,838,465</u> | <u>\$ 8,643,740</u> | <u>\$ 17,355,961</u> | <u>\$ 60,749,680</u> |

Included in the assigned funds related to general government is approximately \$741,587 relating to reserves for future Heart & Hypertension claims with remaining balance for encumbrances related to general government operations. Additional encumbrances are included in the assigned balances of public safety, public works, human services, education and parks and recreation.

**TOWN OF WESTPORT, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019**

F. Long-Term Debt

Long-term liability activity for the year ended June 30, 2019 was as follows:

| | <u>Beginning Balance</u> | <u>Additions</u> | <u>Reductions</u> | <u>Ending Balance</u> | <u>Due Within One Year</u> |
|--|------------------------------|--------------------------|--------------------------|---------------------------|--------------------------------|
| Governmental Activities: | | | | | |
| Bonds and notes payable: | | | | | |
| General obligation bonds | \$ 80,645,000 | \$ 12,070,000 | \$ 17,860,000 | \$ 74,855,000 | \$ 11,910,000 |
| WPCF notes payable | 15,824,898 | | 1,405,163 | 14,419,735 | 1,433,525 |
| Premium on bonds | <u>4,829,535</u> | <u>792,771</u> | <u>1,776,309</u> | <u>3,845,997</u> | |
| Total bonds and notes payable | 101,299,433 | 12,862,771 | 21,041,472 | 93,120,732 | 13,343,525 |
| Capital leases | 6,715,000 | | 622,000 | 6,093,000 | 619,000 |
| Claims and judgments | 675,000 | 128,439 | | 803,439 | 226,485 |
| Compensated absences | 2,335,087 | 2,154,596 | 2,335,087 | 2,154,596 | 2,154,596 |
| Net pension liability | 22,240,466 | | 4,025,223 | 18,215,243 | |
| Net OPEB liability | <u>82,382,505</u> | <u>1,652,020</u> | | <u>84,034,525</u> | |
| Total Governmental Activities Long-Term Liabilities | <u>\$ 215,647,491</u> | <u>\$ 16,797,826</u> | <u>\$ 28,023,782</u> | <u>\$ 204,421,535</u> | <u>\$ 16,343,606</u> |

Liability for compensated absences, net pension and net OPEB liabilities will be funded through the General Fund.

**TOWN OF WESTPORT, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019**

Bonds

All bonds are general obligation debt of the Town and are secured by the general revenue raising powers of the Town.

| Description | Original Issue | | Date of Maturity | Interest Rate | Balance Outstanding June 30, 2019 |
|------------------------------|----------------|------------|------------------|---------------|-----------------------------------|
| | Amount | Date | | | |
| Public Improvement | | | | | |
| WPCF State Funded Debt Issue | \$ 7,103,371 | 2/27/2009 | 9/1/2028 | 2.00 % | \$ 3,604,934 |
| 2010 Refunding Debt | 1,801,000 | 11/23/2010 | 11/1/2021 | 2.00-4.00 | 729,000 |
| 2012 Refunding Debt | 3,142,000 | 5/25/2012 | 7/15/2025 | 2.00-4.00 | 2,245,000 |
| 2013 Refunding Debt | 5,327,000 | 5/23/2013 | 8/15/2021 | 1.75-5.00 | 1,107,000 |
| 2015 Refunding Debt | 530,000 | 12/3/2015 | 7/15/2029 | 2.00-4.00 | 278,000 |
| 2016 Debt Issue | 2,061,000 | 3/3/2016 | 2/1/2036 | 2.00-2.80 | 1,640,000 |
| 2016 Refunding Debt | 1,481,000 | 11/4/2016 | 2/1/2020 | 2.00-4.00 | 354,000 |
| 2017 Debt Issue | 5,669,500 | 5/19/2017 | 5/15/2037 | 2.00-5.00 | 4,597,000 |
| 2018 Debt Issue | 10,941,000 | 6/21/2018 | 6/15/2038 | 2.00-5.00 | 10,393,000 |
| 2019 Debt Issue | 7,600,000 | 5/15/2019 | 6/30/2039 | 2.00-5.00 | 7,600,000 |
| 2019 Refunding Debt | 30,000 | 5/15/2019 | 6/30/2023 | 5.00 | 30,000 |
| Total public improvement | | | | | <u>32,577,934</u> |
| School | | | | | |
| 2010 Refunding Debt | \$ 11,094,000 | 11/23/2010 | 11/1/2021 | 2.00-4.00% | 5,265,000 |
| 2012 Refunding Debt | 9,692,000 | 5/25/2012 | 7/15/2025 | 2.00-4.00 | 8,047,000 |
| 2013 Debt Issue | 3,346,000 | 2/7/2013 | 2/1/2033 | 2.00-2.55 | 2,102,000 |
| 2013 Refunding Debt | 21,506,000 | 5/23/2013 | 8/15/2021 | 1.75-5.00 | 5,253,000 |
| 2015 Refunding Debt | 4,360,000 | 12/3/2015 | 7/15/2029 | 2.00-4.00 | 3,425,000 |
| 2016 Debt Issue | 954,000 | 3/3/2016 | 2/1/2036 | 2.00-2.80 | 809,000 |
| 2016 Refunding Debt | 10,073,000 | 11/4/2016 | 2/1/2020 | 2.00-4.00 | 2,409,000 |
| 2017 Debt Issue | 1,014,500 | 5/19/2017 | 5/15/2037 | 2.00-5.00 | 905,000 |
| 2018 Debt Issue | 60,000 | 6/21/2018 | 6/15/2038 | 2.00-5.00 | 57,000 |
| 2019 Refunding Debt | 4,428,000 | 5/15/2019 | 6/30/2023 | 5.00 | 4,428,000 |
| Total school | | | | | <u>32,700,000</u> |
| Sewer | | | | | |
| WPCF State Funded Debt Issue | \$ 21,310,114 | 2/27/2009 | 9/1/2028 | 2.00 % | 10,814,801 |
| 2010 Refunding Debt | 340,000 | 11/23/2010 | 11/1/2021 | 2.00-4.00 | 156,000 |
| 2012 Refunding Debt | 376,000 | 5/25/2012 | 7/15/2025 | 2.00-4.00 | 293,000 |
| 2013 Debt Issue | 3,644,000 | 2/7/2013 | 2/1/2033 | 2.00-2.55 | 2,548,000 |
| 2013 Refunding Debt | 1,627,000 | 5/23/2013 | 8/15/2021 | 1.75-5.00 | 310,000 |
| 2015 Refunding Debt | 3,590,000 | 12/3/2015 | 7/15/2029 | 2.00-4.00 | 2,862,000 |
| 2016 Debt Issue | 2,205,000 | 3/3/2016 | 2/1/2036 | 2.00-2.80 | 1,871,000 |
| 2016 Refunding Debt | 321,000 | 11/4/2016 | 2/1/2020 | 2.00-4.00 | 77,000 |
| 2017 Debt Issue | 186,000 | 5/19/2017 | 5/15/2037 | 2.00-5.00 | 168,000 |
| 2018 Debt Issue | 5,134,000 | 6/21/2018 | 6/15/2038 | 2.00-5.00 | 4,885,000 |
| 2019 Refunding Debt | 12,000 | 5/15/2019 | 6/30/2023 | 5.00 | 12,000 |
| Total sewer | | | | | <u>23,996,801</u> |
| Total | | | | | <u>\$ 89,274,735</u> |

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The Town's general obligation bonds bear interest at rates from 2% to 5.5% and mature as follows:

| | General Obligation Bonds | |
|-----------|---------------------------------|----------------------|
| | Principal | Interest |
| 2020 | \$ 11,910,000 | \$ 2,506,718 |
| 2021 | 10,000,000 | 2,078,935 |
| 2022 | 8,430,000 | 1,678,585 |
| 2023 | 7,115,000 | 1,342,735 |
| 2024 | 5,545,000 | 1,043,909 |
| 2025-2029 | 16,830,000 | 3,224,763 |
| 2030-2034 | 9,360,000 | 1,626,063 |
| 2035-2039 | <u>5,665,000</u> | <u>439,214</u> |
| Total | <u>\$ 74,855,000</u> | <u>\$ 13,940,922</u> |

Clean Water Fund Loan - WPCF Note Payable

During 2008, the Town entered into a project loan agreement with the State of Connecticut for a Clean Water Project. As of June 30, 2019, the Town has received total financing of \$28,413,485. The loan bears interest at 2% and is to be repaid over 20 years. Repayments began in September 2009.

Annual debt service payments to the State of Connecticut are as follows:

| | WPCF Note Payable | |
|-----------|--------------------------|---------------------|
| | Principal | Interest |
| 2020 | \$ 1,433,525 | \$ 275,302 |
| 2021 | 1,462,460 | 246,367 |
| 2022 | 1,491,978 | 216,848 |
| 2023 | 1,522,093 | 186,733 |
| 2024 | 1,552,815 | 156,011 |
| 2025-2029 | <u>6,956,864</u> | <u>305,647</u> |
| Total | <u>\$ 14,419,735</u> | <u>\$ 1,386,908</u> |

Authorized But Unissued

Total authorized but unissued long-term debt at June 30, 2019 consists of \$5,638,919.

General Obligation Bonds - Advance Refunding

On May 1, 2019, the Town issued \$4,470,000 of general obligation refunding bonds with an average coupon rate of 5% and a net interest cost (NIC) of 1.54% to refund the outstanding principal amounts of \$4,750,000 General Obligation Bonds, Series 2009, dated August 26, 2009.

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The net proceeds of \$4,893,258 (including a premium of \$423,258 and issuance costs of \$64,128, including underwriter's fees) will reduce total debt service payments over the next 4 years by approximately \$275,167 and represents an economic gain (difference between present values of the debt service payments on the old and new debt) of \$264,660. As a result, the refunding bonds are considered defeased, and all future interest and principal on the defeased bonds will be paid from the proceeds of the refunding issue which were placed into an irrevocable escrow account. The bonds were called on June 13, 2019.

Capital Leases

The Town is committed under a lease for an energy performance project. The lease agreement qualifies as a capital lease for accounting purposes and, therefore, has been recorded at the present value of the future minimum lease payments as of the date of inception.

Future minimum lease payments under the capital lease are as follows:

| <u>Year Ending June 30</u> | |
|----------------------------|---------------------|
| 2020 | \$ 739,337 |
| 2021 | 765,112 |
| 2022 | 791,136 |
| 2023 | 817,390 |
| 2024 | 845,854 |
| Thereafter | <u>2,710,774</u> |
| Total | 6,669,603 |
| Less amount for interest | <u>(576,603)</u> |
| Minimum Lease Payments | <u>\$ 6,093,000</u> |

Debt Limitation

The Town's indebtedness does not exceed the legal debt limitations as required by the Connecticut General Statutes, as reflected in the following schedule:

| <u>Category</u> | <u>Debt Limit</u> | <u>Net Indebtedness</u> | <u>Balance</u> |
|-----------------|-------------------|-------------------------|----------------|
| General purpose | \$ 415,752,471 | \$ 35,501,400 | \$ 380,251,071 |
| Schools | 831,504,942 | 40,758,452 | 790,746,490 |
| Sewers | 692,920,785 | 24,746,802 | 668,173,983 |
| Urban renewal | 600,531,347 | | 600,531,347 |
| Pension deficit | 554,336,628 | | 554,336,628 |

The total overall statutory debt limit for the Town is equal to seven times annual receipts from taxation, including coterminous municipalities, or \$1,293,452,132. All long-term debt obligations are retired through General Fund, Debt Service Fund and Sewer Operating Fund appropriations.

Indebtedness, in accordance with State statutes, includes long-term debt outstanding in addition to the amount of bonds authorized and unissued against which bonds have been issued to partially finance the project or bond anticipation notes issued and outstanding. Additionally, underlying debt of \$95,367,735 (and \$5,638,919 authorized and unissued) is included in the calculation of indebtedness.

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4. PUBLIC EMPLOYEE RETIREMENT SYSTEM

Pension Plans

A. Plan Description and Benefits Provided

The Town maintains five single-employer contributory defined benefit pension plans and two defined contribution plans covering substantially all full-time employees and noncertified Board of Education employees. The five single-employer defined benefit pension plans are part of the Town’s financial reporting entity and are accounting for in the Pension Trust Fund; police, fire, public works, municipal and nonunion. The Town’s general fund contributes an amount as recommended by the actuary to fund the net pension liabilities of the defined benefit plans. The defined contribution plan covers all new nonbargaining employees of the Town, Library, and Board of Education that were hired after December 31, 2011, all new Department of Public Works union employees hired after April 1, 2012, and municipal employees hired after July 14, 2017. This plan is not required to be included in the Town’s financial statements and stand-alone financial statements are not available.

In addition, the certified faculty and administrative personnel of the Board of Education participate in a contributory retirement plan administered by the State Teachers’ Retirement Board. The Town does not contribute to this plan.

Defined Benefit Pension Plans

As of July 1, 2018, the Plan’s membership consisted of:

| | <u>Police</u> | <u>Fire</u> | <u>Public Works</u> | <u>Municipal</u> | <u>Non- Union</u> | <u>Totals</u> |
|---|---------------|-------------|-------------------------|------------------|-----------------------|---------------|
| Retirees and beneficiaries currently receiving benefits | 93 | 70 | 28 | 271 | 86 | 548 |
| Terminated employees entitled to benefits but not yet receiving them | | | 2 | 34 | 5 | 41 |
| Current active employees | <u>63</u> | <u>67</u> | <u>21</u> | <u>316</u> | <u>68</u> | <u>535</u> |
| Total | <u>156</u> | <u>137</u> | <u>51</u> | <u>621</u> | <u>159</u> | <u>1,124</u> |

Police

All full-time police officers are eligible to participate in their respective plans from their date of hire. They are vested after 10 years of service. For participants hired on or after January 1, 1985, they are fully vested and may retire the latter of July 1 following attainment of age 49 or the completion of 20 years of credited service. Participants must retire after 34.5 years. The benefit is payable at retirement, the earlier of age 65 or the age at which the participant would have completed 34 years had they continued to work for the town.

The retirement benefit is calculated at 2.5% of the final average compensation (compensation is base pay, college credit stipend, and weapons qualification pay) multiplied by the years of credited services to a maximum of 32.5 years. Members are required to contribute 9.0% of their annual compensation. Benefits paid to retiree’s are subject to cost of living adjustments defined per the plans and plan effective dates. The plan is administered by the Police Pension Board.

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Fire

All full-time firefighters are eligible to participate in their respective plans from their date of hire. They are vested after 10 years of service. For participants hired on or after January 1, 1985, they are fully vested and may retire the latter of July 1 following attainment of age 49 or the completion of 20 years of credited service. Participants must retire after 34.5 years. The benefit is payable at retirement, the earlier of age 65 or the age at which the participant would have completed 34 years had they continued to work for the town.

The retirement benefit is calculated at 2.5% of the final average compensation (compensation is base pay, college credit stipend and standby pay) multiplied by the years of credited services to a maximum of 32.5 years. Members are required to contribute 9.0% of their annual compensation. Benefits paid to retiree's are subject to cost of living adjustments defined per the plans and plan effective dates. The plan is administered by the Fire Pension Board.

Effective July 1, 2017, full-time firefighters with greater than 20 years of service were grandfathered and had not change to their benefits. Firefighters with less than 20 years of service will have a normal retirement date of the latter of age 52 or completion of 20 years of service and can only receive a single life annuity or a reduced joint and survivor benefit at retirement. The retirement benefit is calculated at 2.5% of the final average compensation multiplied by the years of credited service to a maximum of 32.5 years. They are also subject to a maximum COLA of 2.75% (previously 4.0%) based on the type of benefit elected, meet specific age requirements and are eligible for Medicare. All members are required to contribute 9.0% of their annual compensation.

Public Works

All members of the Public Works Union are eligible to participate in the plan except for new employees hired after April 1, 2012 who must contribute 5% of salary to the Defined Contribution Plan as of the date the employee completes the probationary period. Participants hired prior to January 1, 1973 may retire after 25 years of service. Participants hired on or after January 1, 1973 may retire when the participant's age and years of credited service equal 75 with a minimum of age 55 and a minimum of 10 years of service. The retirement benefit is calculated at 2.5% of the average of the participant's final 12 months of compensation base pay, multiplied by the years of service to a maximum of 26 years. Participants in the plan hired before July 1, 1999 contribute 9% of their annual salary to the pension plan. Participants hired on after July 1, 1999 contribute 10% of salary to the plan. The plan is administered by the Public Works Pension Board.

Municipal

Employees that belong to the Westport Municipal Union and the four collective bargaining units associated with the Board of Education as well as the Library are covered under the Municipal Plan. A participant is eligible to participate as of the date of the participant completed the probationary period provided the employee works 20 or more hours per week for nine months or more per year. Full vesting for the Plan occurs after age 55 and 25 years of continuous service or 30 years of noncontinuous service or age 65 and 10 years of continuous service or 15 years of noncontinuous service. The plan is administered by the Municipal Pension Committee.

The pension benefit for participants other than school cafeteria employees who completed any credited service on or after July 1, 2003 is equal to 2% of "average final compensation base pay" multiplied by the number of years for credited service for the first 20 years of service plus 2.25% for service thereafter, to a maximum of 33 years. Those participants who have not completed credited service after July 1, 2003 receive 2% of "average final compensation base pay" multiplied by years of credited

**TOWN OF WESTPORT, CONNECTICUT
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service to a maximum of 33 years. Employees hired after July 1, 2016 who completed 10 years of continuous service or 15 years of noncontinuous service shall receive 2% of “average final compensation base pay” multiplied by the number of years for credited service up to a maximum of 69% of compensation. Employee participants contribute 5.0% of compensation.

For school cafeteria employee participants, the plan does not recognize credited service on or after July 1, 2003, and these employees no longer contribute to the Municipal Plan. School cafeteria employees receive a monthly pension equal to the sum of 1 1/6% of “average final compensation base pay” multiplied by the credited service up to 33 years and 1/6 of 1% of “average final compensation base pay” multiplied by credited service in excess of 33 years.

Employees hired after July 14, 2017 are not eligible for the Defined Benefit Plan but are eligible for participation in the Defined Contribution Plan. The employee is required to make a mandatory contribution of 5% of compensation, and the Town will contribute 5% of the employee’s compensation.

Non-Union Plans

The Non-Union Plans are differentiated by Supervisory and Non-Supervisory.

A nonunion employee is eligible to participate as of the date the participant completed the probationary period provided the employee works 20 or more hours per week for nine months or more per year. An employee hired at age 60 has the option to waive participation by filing the appropriate form with the Town. Full vesting for the plan occurs after 10 years of continuous service for nonunion nonsupervisory and after 5 years of continuous service for nonunion supervisory participants. An employee may retire upon attainment of age 55 and completion of at least 10 years of continuous credited service; or completion of 25 years of credited service without regard to age; and for nonunion supervisory employees, age 60 and completion of 5 years of service. The plan is administered by the Pension Committee.

The pension benefit for nonunion supervisory employees is the greater of 2.25% times the monthly average final compensation base pay times completed years of monthly pension benefit accrued under another Town retirement plan the employee participated in immediately prior to the employee becoming a participant of the plan, plus 2.25% of the employee’s average final compensation base pay multiplied by the years and months of credited service in the nonunion plan.

The pension benefit for nonunion, nonsupervisory employees is the greater of 2% of monthly average final compensation base pay times completed years and months of credited service not to exceed 20 years, plus 2.25% of monthly average final compensation base pay times completed years and months of credited service in excess of 20 years or the participant’s accrued monthly pension under another Town retirement plan the employee participated in immediately preceding the day prior to participating in the plan to the extent service is granted under this plan, plus 2% of monthly average final compensation base pay times completed years and months of credited service in the nonunion Plan not to exceed 20 years, plus 2.25% of monthly average final compensation base pay times completed years and months of credited service in excess of 20 years.

The monthly pension calculated cannot be more than the participant’s monthly average final compensation base pay nor less than \$1,200 per year for those that completed 5 year of credited service in the Non-Union Supervisory Plan, or \$1,000 per year for those that completed 10 years of credited service in the Non-Union, Non-Supervisory Plan.

The rate of contribution for nonunion supervisory and nonunion nonsupervisory employees is 4% of compensation.

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All pension plans have provisions for retirement with disability and death benefits. The Town is required to contribute the remaining amount necessary (net of employee contributions) to fund the pension plans based on an actuarially sound method. Benefits and employee contribution rates are set by the Town and the bargaining unit.

For those nonbargaining employees of the Town, Board of Education and Library hired after December 31, 2011, they must become members of the Town of Westport Defined Contribution Plan and contribute a mandatory 3.5% of salary. The Town is required to also contribute 3.5% of their salary. The employee may, at their discretion, contribute up to an additional 1.5% in increments of .5% that the Town will match dollar for dollar. For those Department of Public Works, AFSCME Council 4, Local 1303-385 employees hired after April 1, 2012, they must become members of the Town of Westport Defined Contribution Plan after completing six months' probation. The Town and the employee are required to contribute 5% of the salary. The employee is always vested in their own contributions and vest 20% after the end of each fiscal year until completing 5 years, at which time they will be 100% vested in the Town's portion.

B. Basis of Accounting

Financial statements are prepared using the accrual basis of accounting for the defined benefit pension plan. Plan member contributions are recognized in the period in which the contributions are due. Employer contributions are recognized when due and a formal commitment to provide the contributions has been made. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

Method Used to Value Investments

Investments are reported at fair value. Investment income is recognized as earned. Gains and losses on sales and exchange of investments are recognized on the transaction date.

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C. Investments

Investment Policy

The pension plan's policy in regard to the allocation of invested assets is established and may be amended by the Investment Committee. Plan assets are managed on a total return basis with a long-term objective of achieving and maintaining a fully funded status for the benefits provided through the pension plan benefits to retirees and their beneficiaries. The following was the adopted asset allocation policy as of June 30, 2019:

| <u>Asset Class</u> | <u>Target Allocation</u> |
|------------------------------|--------------------------|
| U.S. Core Fixed Income | 19.50% |
| Global Bonds | 5.50% |
| U.S. Large Caps | 25.25% |
| U.S. Large Value | 5.25% |
| U.S. Small Growth | 5.25% |
| U.S. Small Value | 5.25% |
| Foreign Developed Equity | 17.00% |
| Emerging Markets Equity | 4.50% |
| Global REITs | 2.50% |
| Private Real Estate Property | 5.00% |
| Hedge FOF Diversified | <u>5.00%</u> |
| | <u><u>100.0%</u></u> |

Rate of Return

For the year ended June 30, 2019, the annual money-weighted rate of return on pension plan investments, net of pension plan investment expense, was as follows for each plan. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

| | <u>Police</u> | <u>Fire</u> | <u>Public Works</u> | <u>Municipal</u> | <u>Non-Union</u> |
|----------------|---------------|-------------|---------------------|------------------|------------------|
| Rate of return | 5.31% | 5.31% | 5.31% | 5.29% | 5.31% |

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D. Net Pension Liability (Asset)

The components of the net pension liability (asset) of the Town at June 30, 2019 were as follows:

| | <u>Police</u> | <u>Fire</u> | <u>Public Works</u> | <u>Municipal</u> | <u>Non- Union</u> | <u>Totals</u> |
|---|---------------------|---------------------|-------------------------|-----------------------|-----------------------|---------------------|
| Total pension liability | \$ 109,874,179 | \$ 89,108,296 | \$ 19,442,702 | \$ 73,006,046 | \$ 47,139,061 | \$ 338,570,284 |
| Plan fiduciary net position | <u>101,992,103</u> | <u>85,410,920</u> | <u>21,482,176</u> | <u>81,699,314</u> | <u>40,503,270</u> | <u>331,087,783</u> |
| Net pension liability (asset) | <u>\$ 7,882,076</u> | <u>\$ 3,697,376</u> | <u>\$ (2,039,474)</u> | <u>\$ (8,693,268)</u> | <u>\$ 6,635,791</u> | <u>\$ 7,482,501</u> |
| Plan fiduciary net position as a percentage of total pension liability (asset) | 92.83% | 95.85% | 110.49% | 111.91% | 85.92% | 97.79% |

Actuarial Assumptions

The total pension liability (asset) was determined by an actuarial valuation as of July 1, 2018, using the following actuarial assumptions, and then was projected forward to the measurement date of June 30, 2019. There have been no significant changes between the valuation date and the measurement date.

| | <u>Police</u> | <u>Fire</u> | <u>Public Works</u> | <u>Municipal</u> | <u>Non- Union</u> |
|----------------------------|---------------------|---------------------|-------------------------|---------------------|-----------------------|
| Actuarial Cost Method | Entry Age Normal | Entry Age Normal | Entry Age Normal | Entry Age Normal | Entry Age Normal |
| Investment Rate of Return | 6.125% | 6.125% | 6.125% | 6.125% | 6.125% |
| Projected Salary Increases | Service related | Service related | 3.50% | Service related | Age related |
| Inflation Rate | 2.75% | 2.75% | 2.75% | 2.75% | 2.75% |

Mortality rates were based on the RP-2000 Mortality Table for Employees, Healthy Annuitants and Disabled Annuitants with a generational projection to the valuation date with Scale AA.

The actuarial assumptions used in the July 1, 2018 valuation were based on the 2014 Experience Study Report published in August 2014.

**TOWN OF WESTPORT, CONNECTICUT
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Assumed Rate of Return

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. Best estimates of real rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2019 are summarized in the following table:

| <u>Asset Class</u> | <u>Long-Term Expected Arithmetic Real Rate of Return</u> |
|------------------------------|--|
| U.S. Core Fixed Income | 2.40% |
| Global Bonds | 0.75% |
| U.S. Large Caps | 4.33% |
| U.S. Large Value | 4.20% |
| U.S. Small Growth | 6.50% |
| U.S. Small Value | 4.97% |
| Foreign Developed Equity | 5.55% |
| Emerging Markets Equity | 7.88% |
| Global REITs | 5.59% |
| Private Real Estate Property | 3.85% |
| Hedge FOF Diversified | 1.97% |

Discount Rate

The discount rate used to measure the total pension liability was 6.125%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that Town contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

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E. Changes in Net Pension Liability

| | Police | | |
|--|--|--|--|
| | Increase (Decrease) | | |
| | Total Pension Liability (a) | Plan Fiduciary Net Position (b) | Net Pension Liability (a) - (b) |
| Balances as of July 1, 2018 | \$ 110,734,477 | \$ 98,765,109 | \$ 11,969,368 |
| Changes for the year: | | | |
| Service cost | 1,823,646 | | 1,823,646 |
| Interest on total pension liability | 6,728,221 | | 6,728,221 |
| Effect of plan changes | (3,610,588) | | (3,610,588) |
| Effect of economic/demographic gains or losses | (300,588) | | (300,588) |
| Benefit payments | (5,500,989) | (5,500,989) | - |
| Employer contributions | | 2,964,467 | (2,964,467) |
| Member contributions | | 592,452 | (592,452) |
| Net investment income | | 5,171,064 | (5,171,064) |
| Net changes | <u>(860,298)</u> | <u>3,226,994</u> | <u>(4,087,292)</u> |
| Balances as of June 30, 2019 | <u>\$ 109,874,179</u> | <u>\$ 101,992,103</u> | <u>\$ 7,882,076</u> |
| | | | |
| | Fire | | |
| | Increase (Decrease) | | |
| | Total Pension Liability (a) | Plan Fiduciary Net Position (b) | Net Pension Liability (a) - (b) |
| Balances as of July 1, 2018 | \$ 87,393,890 | \$ 82,597,042 | \$ 4,796,848 |
| Changes for the year: | | | |
| Service cost | 1,597,647 | | 1,597,647 |
| Interest on total pension liability | 5,329,537 | | 5,329,537 |
| Effect of plan changes | (3,806,266) | | (3,806,266) |
| Effect of economic/demographic gains or losses | 2,610,564 | | 2,610,564 |
| Benefit payments | (4,017,076) | (4,017,076) | - |
| Employer contributions | | 2,004,183 | (2,004,183) |
| Member contributions | | 502,379 | (502,379) |
| Net investment income | | 4,324,392 | (4,324,392) |
| Net changes | <u>1,714,406</u> | <u>2,813,878</u> | <u>(1,099,472)</u> |
| Balances as of June 30, 2019 | <u>\$ 89,108,296</u> | <u>\$ 85,410,920</u> | <u>\$ 3,697,376</u> |

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| Changes in Net Pension Liability (Asset) | Public Works | | |
|---|------------------------------------|--|--|
| | Increase (Decrease) | | |
| | Total Pension Liability (a) | Plan Fiduciary Net Position (b) | Net Pension Liability (Asset) (a) - (b) |
| Balances as of July 1, 2018 | \$ 18,735,933 | \$ 20,894,922 | \$ (2,158,989) |
| Changes for the year: | | | |
| Service cost | 295,842 | | 295,842 |
| Interest on total pension liability | 1,142,388 | | 1,142,388 |
| Effect of economic/demographic gains or losses | 41,095 | | 41,095 |
| Benefit payments | (772,556) | (772,556) | - |
| Employer contributions | | 132,222 | (132,222) |
| Member contributions | | 133,405 | (133,405) |
| Net investment income | | 1,094,183 | (1,094,183) |
| Net changes | <u>706,769</u> | <u>587,254</u> | <u>119,515</u> |
| Balances as of June 30, 2019 | \$ <u>19,442,702</u> | \$ <u>21,482,176</u> | \$ <u>(2,039,474)</u> |
| Changes in Net Pension Liability (Asset) | Municipal | | |
| | Increase (Decrease) | | |
| | Total Pension Liability (a) | Plan Fiduciary Net Position (b) | Net Pension Liability (Asset) (a) - (b) |
| Balances as of July 1, 2018 | \$ 71,035,267 | \$ 79,127,865 | \$ (8,092,598) |
| Changes for the year: | | | |
| Service cost | 2,413,918 | | 2,413,918 |
| Interest on total pension liability | 4,380,840 | | 4,380,840 |
| Effect of economic/demographic gains or losses | (915,373) | | (915,373) |
| Benefit payments | (3,908,606) | (3,908,606) | - |
| Employer contributions | | 1,614,704 | (1,614,704) |
| Member contributions | | 748,614 | (748,614) |
| Net investment income | | 4,143,233 | (4,143,233) |
| Administrative expenses | | (26,496) | 26,496 |
| Net changes | <u>1,970,779</u> | <u>2,571,449</u> | <u>(600,670)</u> |
| Balances as of June 30, 2019 | \$ <u>73,006,046</u> | \$ <u>81,699,314</u> | \$ <u>(8,693,268)</u> |

**TOWN OF WESTPORT, CONNECTICUT
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| Changes in Net Pension Liability | Non-Union | | |
|--|--------------------------------|------------------------------------|------------------------------------|
| | Increase (Decrease) | | |
| | Total Pension Liability (a) | Plan Fiduciary Net Position (b) | Net Pension Liability (a) - (b) |
| Balances as of July 1, 2018 | \$ 44,929,121 | \$ 39,454,871 | \$ 5,474,250 |
| Changes for the year: | | | |
| Service cost | 929,742 | | 929,742 |
| Interest on total pension liability | 2,731,829 | | 2,731,829 |
| Effect of economic/demographic gains or losses | 1,101,479 | | 1,101,479 |
| Benefit payments | (2,553,110) | (2,553,110) | - |
| Employer contributions | | 1,310,526 | (1,310,526) |
| Member contributions | | 239,328 | (239,328) |
| Net investment income | | 2,066,118 | (2,066,118) |
| Administrative expenses | | (14,463) | 14,463 |
| Net changes | 2,209,940 | 1,048,399 | 1,161,541 |
| Balances as of June 30, 2019 | \$ 47,139,061 | \$ 40,503,270 | \$ 6,635,791 |

Amounts reported as changes of assumptions resulted primarily from an update to the mortality tables.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability of the Town, calculated using the current discount rate, as well as what the Town's net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

| Net Pension Liability (Asset) | 1% Decrease (5.125%) | Current Discount Rate (6.125%) | 1% Increase (7.125%) |
|-------------------------------|-------------------------|--------------------------------------|-------------------------|
| Police | \$ 23,281,333 | \$ 7,882,076 | \$ (4,546,079) |
| Fire | 16,712,969 | 3,697,376 | (6,695,702) |
| Public Works | 327,775 | (2,039,474) | (3,811,070) |
| Municipal | (272,038) | (8,693,268) | (15,549,616) |
| Non-Union | 11,984,547 | 6,635,791 | 2,331,046 |

**TOWN OF WESTPORT, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019**

F. Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended June 30, 2019, the Town recognized pension expense of (\$1,017,237). At June 30, 2019, the Town reported deferred outflows of resources and deferred inflows of resources related to pension from the following sources:

| | Deferred Outflows of Resources | | | | | |
|--|--------------------------------|--------------|--------------|------------|--------------|--------------|
| | Police | Fire | Public Works | Municipal | Non-Union | Totals |
| Differences between expected and actual experience | \$ 2,082,950 | \$ 3,777,841 | \$ 32,978 | \$ 447,705 | \$ 1,757,058 | \$ 8,098,532 |
| Net difference between projected and actual earnings | | | | | | - |
| Total | \$ 2,082,950 | \$ 3,777,841 | \$ 32,978 | \$ 447,705 | \$ 1,757,058 | \$ 8,098,532 |

| | Deferred Inflows of Resources | | | | | |
|--|-------------------------------|--------------|--------------|--------------|--------------|---------------|
| | Police | Fire | Public Works | Municipal | Non-Union | Totals |
| Differences between expected and actual experience | \$ 380,903 | \$ 821,201 | \$ | \$ 1,782,096 | \$ 77,113 | \$ 3,061,313 |
| Net difference between projected and actual earnings | 2,632,090 | 2,163,172 | 561,042 | 2,065,822 | 1,063,527 | 8,485,653 |
| Total | \$ 3,012,993 | \$ 2,984,373 | \$ 561,042 | \$ 3,847,918 | \$ 1,140,640 | \$ 11,546,966 |

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as follows:

| Year Ended June 30 | Police | Fire | Public Works | Municipal | Non-Union | Totals |
|--------------------|--------------|--------------|--------------|----------------|------------|----------------|
| 2020 | \$ (277,864) | \$ (221,337) | \$ (119,204) | \$ (788,242) | \$ 436,367 | \$ (970,280) |
| 2021 | (1,241,941) | (1,064,592) | (363,807) | (1,570,647) | (3,640) | (4,244,627) |
| 2022 | 145,193 | 88,303 | (79,071) | (610,883) | 119,817 | (336,641) |
| 2023 | 404,687 | 569,970 | 34,018 | (188,949) | 63,874 | 883,600 |
| 2024 | 63,006 | 507,628 | | (226,485) | | 344,149 |
| Thereafter | (23,124) | 913,496 | | (15,007) | | 875,365 |
| | \$ (930,043) | \$ 793,468 | \$ (528,064) | \$ (3,400,213) | \$ 616,418 | \$ (3,448,434) |

Connecticut State Teachers' Retirement System - Pension

A. Plan Description

Teachers, principals, superintendents or supervisors engaged in service of public schools are provided with pensions through the Connecticut State Teachers' Retirement System, a cost sharing multiple-employer defined benefit pension plan administered by the Teachers Retirement Board. Chapter 167a of the State Statutes grants authority to establish and amend the benefit terms to the Teachers Retirement Board. The Teachers Retirement Board issues a publicly available financial report that can be obtained at www.ct.gov.

**TOWN OF WESTPORT, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019**

B. Benefit Provisions

The plan provides retirement, disability and death benefits. Employees are eligible to retire at age 60 with 20 years of credited service in Connecticut, or 35 years of credited service including at least 25 years of service in Connecticut.

Normal Retirement

Retirement benefits for employees are calculated as 2% of the average annual salary times the years of credited service (maximum benefit is 75% of average annual salary during the 3 years of highest salary).

Early Retirement

Employees are eligible after 25 years of credited service including 20 years of Connecticut service, or age 55 with 20 years of credited service including 15 years of Connecticut service with reduced benefit amounts.

Disability Retirement

Employees are eligible for service-related disability benefits regardless of length of service. Five years of credited service is required for nonservice-related disability eligibility. Disability benefits are calculated as 2% of average annual salary times credited service to date of disability, but not less than 15% of average annual salary, nor more than 50% of average annual salary.

C. Contributions

Per Connecticut General Statutes Section 10-183z (which reflects Public Act 79-436 as amended), contribution requirements of active employees and the State of Connecticut are approved, amended and certified by the State Teachers Retirement Board and appropriated by the General Assembly.

Employer (School Districts)

School District employers are not required to make contributions to the plan.

The statutes require the State of Connecticut to contribute 100% of each school districts' required contributions, which are actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of the benefits earned by employees during the year, with any additional amount to finance any unfunded accrued liability.

Employees

Effective July 1, 1992, each teacher is required to contribute 6% of salary for the pension benefit.

Effective January 1, 2018, the required contribution increased to 7% of pensionable salary.

**TOWN OF WESTPORT, CONNECTICUT
 NOTES TO FINANCIAL STATEMENTS
 JUNE 30, 2019**

D. Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2019, the Town reports no amounts for its proportionate share of the net pension liability, and related deferred outflows and inflows, due to the statutory requirement that the State pay 100% of the required contribution. The amount recognized by the Town as its proportionate share of the net pension liability, the related state support, and the total portion of the net pension liability that was associated with the Town were as follows:

| | |
|---|-----------------------|
| Town's proportionate share of the net pension liability | \$ - |
| State's proportionate share of the net pension liability associated with the Town | <u>180,266,606</u> |
| Total | <u>\$ 180,266,606</u> |

The net pension liability was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2018. At June 30, 2019, the Town has no proportionate share of the net pension liability.

For the year ended June 30, 2019, the Town recognized pension expense and revenue of \$20,231,741 in Exhibit II for on-behalf amounts for benefits provided by the State.

E. Actuarial Assumptions

The total pension liability was determined by an actuarial valuation as of June 30, 2018, using the following actuarial assumptions, applied to all periods included in the measurement:

| | |
|---------------------------|--|
| Inflation | 2.75% |
| Salary increase | 3.25-7650%, including inflation |
| Investment rate of return | 8.00%, net of pension plan investment expense, including inflation |

Mortality rates were based on the RPH-2014 White Collar table with employee and annuitant rates blended from ages 50 to 80, projected to the year 2020 using the BB improvement scale, and further adjusted to grade in increased rates (5% for females and 8% for males) over age 80 for the period after service retirement and for dependent beneficiaries as well as for active members. The RPH-2014 Disabled Mortality Table projected to 2017 with Scale BB is used for the period after disability retirement.

The actuarial assumptions used in the June 30, 2018 valuation were based on the results of an actuarial experience study for the period July 1, 2010 - June 30, 2015.

For teachers who retired prior to September 1, 1992, pension benefit adjustments are made in accordance with increases in the Consumer Price Index, with a minimum of 3% and a maximum of 5% per annum.

**TOWN OF WESTPORT, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019**

For teachers who were members of the Teachers' Retirement System before July 1, 2007 and retire on or after September 1, 1992, pension benefit adjustments are made that are consistent with those provided for Social Security benefits on January 1 of the year granted, with a maximum of 6% per annum. If the return on assets in the previous year was less than 8.5%, the maximum increase is 1.5%.

For teachers who were members of the Teachers' Retirement System after July 1, 2007, pension benefit adjustments are made that are consistent with those provided for Social Security benefits on January 1 of the year granted, with a maximum of 5% per annum. If the return on assets in the previous year was less than 11.5%, the maximum increase is 3%, and if the return on the assets in the previous year was less than 8.5%, the maximum increase is 1.0%.

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimates of arithmetic real rates of return for each major class are summarized in the following table:

| <u>Asset Class</u> | <u>Target Allocation</u> | <u>Long-Term Expected Real Rate of Return</u> |
|-----------------------------|--------------------------|---|
| Large Cap U.S. equities | 21.0% | 5.8% |
| Developed non-U.S. equities | 18.0% | 6.6% |
| Emerging markets (non-U.S.) | 9.0% | 8.3% |
| Core fixed income | 7.0% | 1.3% |
| Inflation linked bond fund | 3.0% | 1.0% |
| Emerging market bond | 5.0% | 3.7% |
| High yield bonds | 5.0% | 3.9% |
| Real estate | 7.0% | 5.1% |
| Private equity | 11.0% | 7.6% |
| Alternative investments | 8.0% | 4.1% |
| Liquidity fund | 6.0% | 0.4% |
| Total | <u>100.0%</u> | |

F. Discount Rate

The discount rate used to measure the total pension liability was 8.00%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that State contributions will be made at the actuarially determined contribution rates in the future years. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

G. Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The Town’s proportionate share of the net pension liability is \$-0- and, therefore, the change in the discount rate would only impact the amount recorded by the State of Connecticut.

H. Other Information

Additional information is included in the required supplementary information section of the financial statements. A schedule of contributions is not presented as the Town has no obligation to contribute to the plan.

5. OTHER POST EMPLOYMENT BENEFITS (OPEB)

Town OPEB

A. Plan Description

The Town provides certain health care benefits for retired employees and their dependents through a single-employer defined benefit healthcare plan administered by the Town. Employees may become eligible for those benefits if they retire under a normal retirement or with a disability.

The plan is considered to be part of the Town’s financial reporting entity and is included in the Town’s financial report as the Other Post Employment Benefits Trust Fund. The plan does not issue a stand-alone financial report. The Plan is administered by Town management.

At July 1, 2017, plan membership consisted of the following:

| | |
|---|---------------------|
| Retirees and beneficiaries receiving benefits | 544 |
| Active plan members | <u>1,038</u> |
| Total Participants | <u><u>1,582</u></u> |

B. Funding Policy

The Town has established a trust fund to irrevocably segregate assets to fund the liability associated with post employment benefits. The fund is reported as a trust fund in accordance with GASB guidelines. A bi-annual actuarial valuation is made to determine whether the contributions are sufficient to meet the plan obligations. Participants include eligible Town, Library and certified and noncertified BOE employees.

C. Investments

Investment Policy

The investment policy of the OPEB Plan is established and may be amended by the Board. Plan assets are managed on a total return basis with a long-term objective of achieving and maintaining a fully funded status for the benefits provided through the OPEB Plan.

**TOWN OF WESTPORT, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019**

Rate of return

For the year ended June 30, 2019, the annual money-weighted rate of return on investments, net of investment expense, was 5.92%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

D. Net OPEB Liability of the Town

The Town’s net OPEB liability was measured as of June 30, 2019. The components of the net OPEB liability of the Town at June 30, 2019 were as follows:

| | | |
|---|----|--------------------------|
| Total OPEB liability | \$ | 156,937,375 |
| Plan fiduciary net position | | <u>72,902,850</u> |
| Net OPEB Liability | \$ | <u><u>84,034,525</u></u> |
| Plan fiduciary net position as a percentage of the total OPEB liability | | 46.45% |

E. Actuarial Assumptions

The total OPEB liabilities was determined by an actuarial valuation as of July 1, 2017, using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

| | |
|------------------------------|---------------------|
| Valuation date | July 1, 2017 |
| Actuarial cost method | Entry Age Normal |
| Asset valuation date | Market Value |
| Amortization method | Level Percent |
| Amortization period | 25 Years Decreasing |
| Actuarial assumptions: | |
| Discount rate | 6.125% |
| Salary increase rate | Various |
| Inflation rate | 2.70% |
| Healthcare cost trend rates: | |
| Medical inflation rate | 5.30%-4.60% |
| Dental inflation rate | 3.00% |

The plan has not had a formal actuarial experience study performed.

**TOWN OF WESTPORT, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
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Assumed Rate of Return

The long-term expected rate of return on OPEB plan investments was determined by adding expected inflation to expected long-term real returns and reflecting expected volatility and correlation. Best estimates of real rates of return for each major asset class are included in the OPEB Plan’s target asset allocation. The target allocation and best estimates of arithmetic real rates of return for each major asset as of June 30, 2019 are summarized in the following table:

| <u>Asset Class</u> | <u>Target Allocation</u> | <u>Long-Term Expected Arithmetic Real Rate of Return</u> |
|------------------------------|------------------------------|--|
| U.S. Core Fixed Income | 25.00% | 2.40% |
| U.S. Large Caps | 33.25% | 4.33% |
| U.S. Large Value | 5.25% | 4.20% |
| U.S. Small Growth | 2.00% | 6.50% |
| U.S. Small Value | 2.00% | 4.97% |
| Foreign Developed Equity | 17.00% | 5.55% |
| Emerging Market Equity | 8.00% | 7.88% |
| Private Real Estate Property | 7.50% | 3.85% |
| | <u>100.00%</u> | |

F. Discount Rate

The discount rate used to measure the total OPEB liability was 6.125%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that Town contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the OPEB plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

**TOWN OF WESTPORT, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019**

G. Changes in the Net OPEB Liability

| Changes in Net OPEB Liability | Increase (Decrease) | | |
|--------------------------------------|-------------------------------------|--|---|
| | Total OPEB Liability (a) | Plan Fiduciary Net Position (b) | Net OPEB Liability (a) - (b) |
| Balances as of July 1, 2018 | \$ 145,369,632 | \$ 62,987,127 | \$ 82,382,505 |
| Changes for the year: | | | |
| Service cost | 5,741,445 | | 5,741,445 |
| Interest on total OPEB liability | 9,155,123 | | 9,155,123 |
| Benefit payments | (3,328,825) | (3,328,825) | - |
| Employer contributions | | 9,350,450 | (9,350,450) |
| Net investment income | | 3,894,098 | (3,894,098) |
| Net changes | <u>11,567,743</u> | <u>9,915,723</u> | <u>1,652,020</u> |
| Balances as of June 30, 2019 | \$ <u>156,937,375</u> | \$ <u>72,902,850</u> | \$ <u>84,034,525</u> |

H. Sensitivity of the Net OPEB Liability to Changes in the Discount Rate

The following presents the net OPEB liability of the Town, as well as what the Town's net OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current discount rate:

| | 1% Decrease (5.125%) | Current Discount Rate (6.125%) | 1% Increase (7.125%) |
|--------------------|---------------------------------|---|---------------------------------|
| Net OPEB Liability | \$ 108,833,789 | \$ 84,034,525 | \$ 64,001,194 |

I. Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates

The following presents the net OPEB liability of the Town, as well as what the Town's net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1 percentage point lower or 1 percentage point higher than the current healthcare cost trend rates:

| | 1% Decrease (4.30% Decreasing to 3.60%) | Healthcare Cost Trend Rates (5.30% Decreasing to 4.60%) | 1% Increase (6.30% Decreasing to 5.60%) |
|--------------------|--|--|--|
| Net OPEB Liability | \$ 57,890,184 | \$ 84,034,525 | \$ 117,428,663 |

**TOWN OF WESTPORT, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
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J. OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2019, the Town recognized OPEB expense of \$11,043,330. Additionally, the Town reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

| | <u>Deferred Outflows of Resources</u> | <u>Deferred Inflows of Resources</u> |
|---|---|--|
| Differences between expected and actual experience | \$ 3,303,178 | \$ |
| Changes of assumptions | | 22,985 |
| Net difference between projected and actual earning on pension plan investments | <u>118,803</u> | <u>1,058,603</u> |
| Total | <u>\$ 3,421,981</u> | <u>\$ 1,081,588</u> |

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ended June 30

| | |
|------------|---------------------|
| 2020 | \$ 189,364 |
| 2021 | 189,364 |
| 2022 | 189,364 |
| 2023 | 542,230 |
| 2024 | 512,530 |
| Thereafter | <u>717,543</u> |
| | <u>\$ 2,340,395</u> |

Connecticut State Teachers' Retirement System - Other Post Employment Benefits

A. Plan Description

Teachers, principals, superintendents or supervisors engaged in service of public schools plus professional employees at State Schools of higher education are eligible to participate in the Connecticut State Teachers' Retirement System Retiree Health Insurance Plan (TRS-RHIP), a cost sharing multiple-employer defined benefit other post employment benefit plan administered by the Teachers' Retirement Board (TRB), if they choose to be covered.

Chapter 167a of the State Statutes grants authority to establish and amend the benefit terms to the TRB. TRS-RHIP issues a publicly available financial report that can be obtained at www.ct.gov/trb.

B. Benefit Provisions

There are two types of the health care benefits offered through the system. Subsidized Local School District Coverage provides a subsidy paid to members still receiving coverage through their former employer and the CTRB Sponsored Medicare Supplement Plans provide coverage for those participating in Medicare but not receiving Subsidized Local School District Coverage.

**TOWN OF WESTPORT, CONNECTICUT
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Any member who is not currently participating in Medicare Parts A & B is eligible to continue health care coverage with their former employer. A subsidy of up to \$110 per month for a retired member plus an additional \$110 per month for a spouse enrolled in a local school district plan is provided to the school district to first offset the retiree's share of the cost of coverage, and any remaining portion is used to offset the district's cost. The subsidy amount is set by statute and has not increased since July 1996. A subsidy amount of \$220 per month may be paid for a retired member, spouse or the surviving spouse of a member who has attained the normal retirement age to participate in Medicare, is not eligible for Part A of Medicare without cost and contributes at least \$220 per month towards coverage under a local school district plan.

Any member who is currently participating in Medicare Parts A & B is eligible to either continue health care coverage with their former employer, if offered, or enroll in the plan sponsored by the System. If they elect to remain in the plan with their former employer, the same subsidies as above will be paid to offset the cost of coverage.

If a member participating in Medicare Parts A & B so elects, they may enroll in one of the CTRB Sponsored Medicare Supplement Plans. Effective July 1, 2018, the System added a Medicare Advantage Plan option. Active members, retirees and the State pay equally toward the cost of the basic coverage (medical and prescription drug benefits) under the Medicare Advantage Plan. Retired members who choose to enroll in the Medicare Supplement Plan are responsible for the full difference in the premium cost between the two plans. Additionally, effective July 1, 2018, retired members who cancel their health care coverage or elect to not enroll in a CTRB sponsored health care coverage option must wait two years to re-enroll.

Survivor Health Care Coverage

Survivors of former employees or retirees remain eligible to participate in the plan and continue to be eligible to receive either the \$110 monthly subsidy or participate in the TRB-Sponsored Medicare Supplement Plans, as long as they do not remarry.

C. Eligibility

Any member who is currently receiving a retirement or disability benefit is eligible to participate in the plan.

Credited Service

One month for each month of service as a teacher in Connecticut public schools, maximum 10 months for each school year. Ten months of credited service constitutes one year of Credited Service. Certain other types of teaching services, State employment or wartime military service may be purchased prior to retirement if the member pays one-half the cost.

Normal Retirement

Age 60 with 20 years of Credited Service in Connecticut, or 35 years of Credited Service including at least 25 years of service in Connecticut.

Early Retirement

Age 55 with 20 years of Credited Service including 15 years of Connecticut service, or 25 years of Credited Service including 20 years of Connecticut service.

Proratable Retirement

Age 60 with 10 years of Credited Service.

**TOWN OF WESTPORT, CONNECTICUT
 NOTES TO FINANCIAL STATEMENTS
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Disability Retirement

No service requirement if incurred in the performance of duty, and 5 years of Credited Service in Connecticut if not incurred in the performance of duty.

Termination of Employment

Ten or more years of Credited Service.

D. Contributions

State of Connecticut

Per Connecticut General Statutes Section 10-183z, contribution requirements of active employees and the State of Connecticut are approved, amended and certified by the State Teachers' Retirement Board and appropriated by the General Assembly. The State contributions are not currently actuarially funded. The State appropriates from the General Fund one third of the annual costs of the Plan. Administrative costs of the Plan are financed by the State. Based upon Chapter 167a, Subsection D of Section 10-183t of the Connecticut statutes, it is assumed the State will pay for any long-term shortfall arising from insufficient active member contributions.

Employer (School Districts)

School District employers are not required to make contributions to the plan.

Employees

Each member is required to contribute 1.25% of their annual salary up to \$500,000. Contributions in excess of \$500,000 will be credited to the Retiree Health Insurance Plan.

E. OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At June 30, 2019, the Town reports no amounts for its proportionate share of the net OPEB liability, and related deferred outflows and inflows, due to the statutory requirement that the State pay 100% of the required contribution. The amount recognized by the Town as its proportionate share of the net OPEB liability, the related State support and the total portion of the net OPEB liability that was associated with the Town was as follows:

| | | |
|--|----|--------------------------|
| Town's proportionate share of the net OPEB liability | \$ | - |
| State's proportionate share of the net OPEB liability associated with the Town | | <u>36,036,432</u> |
| Total | \$ | <u><u>36,036,432</u></u> |

The net OPEB liability was measured as of June 30, 2018, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as June 30, 2018. At June 30, 2019, the Town has no proportionate share of the net OPEB liability.

For the year ended June 30, 2019, the Town recognized OPEB expense and revenue of (\$11,971,282) in Exhibit II for on-behalf amounts for the benefits provided by the State.

**TOWN OF WESTPORT, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
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F. Actuarial Assumptions

The total OPEB liability was determined by an actuarial valuation as of June 30, 2018, using the following actuarial assumptions, applied to all periods included in the measurement:

| | |
|------------------------------|---|
| Inflation | 2.75% |
| Health care costs trend rate | |
| Pre-Medicare | 5.95% decreasing to 4.75% by 2025 |
| Medicare | 5.00% decreasing to 4.75% by 2028 |
| Salary increases | 3.25-6.50%, including inflation |
| Investment rate of return | 3.00%, net of OPEB plan investment expense, including inflation |

Mortality rates were based on the RPH-2014 White Collar table with employee and annuitant rates blended from ages 50 to 80, projected to the year 2020 using the BB improvement scale, and further adjusted to grade in increases (5% for females and 8% for males) over age 80. For disabled retirees, mortality rates were based on the RPH-2014 Disabled Mortality Table projected to 2020 using the BB improvement scale.

The actuarial assumptions used in the June 30, 2018 valuation were based on the results of an actuarial experience study for the period July 1, 2010 - June 30, 2015.

The long-term expected rate of return on plan assets is reviewed as part of the GASB 75 valuation process. Several factors are considered in evaluating the long-term rate of return assumption, including the plan's current asset allocations and a log-normal distribution analysis using the best-estimate ranges of expected future real rates of return (expected return, net investment expense and inflation) for each major asset class. The long-term expected rate of return was determined by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation. The assumption is not expected to change absent a significant change in the asset allocation, a change in the inflation assumption, or a fundamental change in the market that alters expected returns in future years. The plan is 100% invested in U.S. Treasuries (Cash Equivalents) for which the expected 10-Year Geometric Real Rate of Return is (0.27%).

G. Discount Rate

The discount rate used to measure the total OPEB liability was 3.87%. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current member contribution rate and that contributions for future plan members were used to reduce the estimated amount of total service costs for future plan members. No future State contributions were assumed to be made. Based on those assumptions, the OPEB plan's fiduciary net position was projected to be depleted in 2019 and, as a result, the Municipal Bond Index Rate was used in the determination.

H. Sensitivity of the Net OPEB Liability to Changes in the Health Care Cost Trend Rate and the Discount Rate

The Town's proportionate share of the net OPEB liability is \$-0- and, therefore, the change in the health care cost trend rate or the discount rate would only impact the amount recorded by the State of Connecticut.

7. OTHER INFORMATION

A. Risk Management

The Town is exposed to various risks of loss, including torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; employee and retiree health and medical, natural disasters, public official liability and police professional liability. The Town generally obtains commercial insurance for these risks but has chosen to retain the risks for workers' compensation and employee health and medical claims. The Town has established three self-insurance funds, one for Town employees, one for Board of Education employees, and one for Worker's Compensation. All funds are accounted for as internal service funds. The plans are funded monthly by the Town's budget appropriations and employee/retiree contributions as required.

Town

Under the Town's current medical insurance policy, the Health Insurance Fund covers all employee claims up to \$175,000 per claim with a stop-loss policy covering amounts exceeding the limit.

Board of Education

Under the Board's current medical insurance policy, the plan coverages vary depending on the union agreements. The plan provides coverage for hospital, major medical and dental. The seven unions covered are teachers, administrators, secretaries, custodians, maintenance, paraprofessionals, nurses and nurses' aides. Depending on the union, there are different coverages, maximum benefits, deductibles and required contributions to the plan. The plan is funded monthly by Board of Education budget appropriations and employee contributions as required.

The Board of Education elected to change insurance providers and plan type. Effective September 1, 2018, all BOE employees will be enrolled in the State of Connecticut's Partnership Plan. The plan is premium based and therefore no additional stop loss coverage is required.

Under Public Act 89-342, health insurance for retired teachers, a subsidy equal to the equivalent flat dollar premium amount for Anthem Blue Cross/Blue Shield coverage, will be paid by the State directly to local school districts, which will apply the subsidy to reduce premium payments of the retired member/spouse covered by the local school district plan. The retired member/spouse is required to pay the difference directly to the local school district. The funding for the State Teachers' Retirement Board is provided by the members' 1% supplemental contribution, which, since July 1, 1989, has been directed to a dedicated health insurance fund. There is no out of pocket cost to the Town.

Workers' Compensation

The Town is currently a member in Connecticut Interlocal Risk Management Agency (CIRMA), a public entity risk pool established for the purpose of administering an interlocal risk management program pursuant to the provisions of Connecticut General Statutes, for workers' compensation and employer liability coverage. CIRMA currently has 216 members in the workers' compensation pool. The Town pays an annual premium for its coverage. CIRMA is to be self-sustaining through members' premiums but reinsures in excess of \$350,000 for each insured occurrence and a \$1,500,000 annual aggregate.

Settled claims have not exceeded commercial coverage nor has coverage been materially reduced in any of the last three years.

**TOWN OF WESTPORT, CONNECTICUT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019**

The Town recognized a liability for workers' compensation claims payable and for claims incurred but not reported based on an actuarial analysis of claim history and for other self-insured claims which were probable of loss based on a case-by-case review.

The Board of Education has a policy with CIRMA for workers' compensation coverage for all Board of Education employees.

Changes in the claims liability were as follows:

| | <u>Balance July 1</u> | <u>Current Year Claims and Changes in Estimates</u> | <u>Claims Payments</u> | <u>Balance June 30</u> |
|---------------------------|---------------------------|---|----------------------------|----------------------------|
| Town Health | | | | |
| 2018-2019 | \$ 755,369 | \$ 7,717,808 | \$ 7,922,380 | \$ 550,797 |
| 2017-2018 | 629,150 | 10,190,035 | 10,063,816 | 755,369 |
| Workers' Compensation | | | | |
| 2018-2019 | \$ 993,451 | \$ 142,191 | \$ | \$ 1,135,642 |
| 2017-2018 | 1,172,218 | (178,767) | | 993,451 |
| Board of Education Health | | | | |
| 2018-2019 | \$ 1,300,000 | \$ 19,130,992 | \$ 20,366,955 | \$ 64,037 |
| 2017-2018 | 968,308 | 19,253,754 | 18,922,062 | 1,300,000 |

B. Contingencies

General Litigation

The Town is currently involved in several litigation matters. For certain cases, where it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated, a loss contingency has been accrued in the government-wide statement of net position for \$803,439. Management believes that the ultimate resolution of these matters will not materially affect the financial condition of the Town.

Municipal Solid Waste Service Agreement

The Town has entered into a municipal solid waste service agreement, as amended (the Service Agreement) with Bridgeport Resco Company, L.P., pursuant to which it participates with nine other Connecticut municipalities (the nine constituting the Contracting Municipalities), in the Greater Bridgeport Regional Solid Waste Interlocal Committee.

Under the Service Agreement, each municipality is required to deliver, or cause to be delivered, to the System, all solid waste under the control of the municipality. The Contracting Municipalities will be charged \$62.10 per ton.

**TOWN OF WESTPORT, CONNECTICUT
 NOTES TO FINANCIAL STATEMENTS
 JUNE 30, 2019**

Contingent Liabilities

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

8. RESTATEMENT

The following restatements were recorded to the July 1, 2018 fund balance:

- The prior year included retainage payable as a long-term liability in the government-wide financial statements. The payable should have been recorded as a liability within the Municipal Improvements Phase II Fund.
- In the prior year, the following funds were previously combined with the General Fund. These funds were reclassified as special revenue funds because they have committed revenue sources:

| | | |
|-------------------------------------|----|-----------|
| Cafeteria Fund | \$ | 987,670 |
| Adult and Continuing Education Fund | | 434,459 |
| Recreation Program Fund | | 64,509 |
| Escrow Fund | | 1,088,405 |

The results of the two restatements are as follows:

| | Prior 6/30/18 Fund Balance | Fund Classification Change | Retainage Change | Restated 7/1/18 Fund Balance |
|-----------------------------|---|---|-----------------------------|---|
| General Fund | \$ 35,490,833 | \$ (2,575,043) | \$ | \$ 32,915,790 |
| Nonmajor Governmental Funds | 19,797,856 | 2,575,043 | (606,315) | 21,766,584 |



Required Supplemental Information

**TOWN OF WESTPORT, CONNECTICUT
GENERAL FUND
SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES
BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2019**

| | <u>Original Budget</u> | <u>Final Budget</u> | <u>Actual</u> | <u>Variance with Final Budget</u> |
|--|----------------------------|-------------------------|--------------------|---|
| Revenues: | | | | |
| Property taxes: | | | | |
| Current levy | \$ 185,283,509 | \$ 185,283,509 | \$ 187,281,658 | \$ 1,998,149 |
| Prior levies | 1,500,000 | 1,500,000 | 2,180,105 | 680,105 |
| Total property taxes | <u>186,783,509</u> | <u>186,783,509</u> | <u>189,461,763</u> | <u>2,678,254</u> |
| Education | | | | |
| Staples trust fund | 17,000 | 17,000 | 25,844 | 8,844 |
| Sundries | 141,000 | 141,000 | 131,502 | (9,498) |
| Tuition | 269,167 | 269,167 | 307,209 | 38,042 |
| Total education | <u>427,167</u> | <u>427,167</u> | <u>464,555</u> | <u>37,388</u> |
| Parks and recreation | <u>5,976,812</u> | <u>5,976,812</u> | <u>5,116,955</u> | <u>(859,857)</u> |
| Income from investments | <u>200,000</u> | <u>200,000</u> | <u>827,347</u> | <u>627,347</u> |
| Intergovernmental: | | | | |
| Elderly tax relief | | | 274 | 274 |
| Historical Preservation Grant | 10,000 | 10,000 | | (10,000) |
| In lieu of taxes | | | 402,356 | 402,356 |
| Miscellaneous state grants | 5,000 | 5,000 | 112,491 | 107,491 |
| School construction grants | 220,655 | 220,655 | | (220,655) |
| Shellfish Commission | | | 563 | 563 |
| State education grants | | | 493,831 | 493,831 |
| Veterans' exemption | | | 6,879 | 6,879 |
| Municipal revenue grant | | | 66,133 | 66,133 |
| Total intergovernmental | <u>235,655</u> | <u>235,655</u> | <u>1,082,527</u> | <u>846,872</u> |
| Permits, fees and other: | | | | |
| Licenses and permits: | | | | |
| Building Inspector | 1,200,000 | 1,200,000 | 1,506,783 | 306,783 |
| Burglar alarms | 50,800 | 50,800 | 51,472 | 672 |
| Conservation Commission | 138,000 | 138,000 | 133,343 | (4,657) |
| Fire Department permits, etc. | 1,000 | 1,000 | 655 | (345) |
| Planning and Zoning | 549,000 | 549,000 | 737,881 | 188,881 |
| Town Clerk conveyance tax | 1,800,000 | 1,800,000 | 1,790,505 | (9,495) |
| Town Clerk licenses | 25,325 | 25,325 | 27,311 | 1,986 |
| Zoning Board of Appeals | 25,000 | 25,000 | 25,238 | 238 |
| Total licenses and permits | <u>3,789,125</u> | <u>3,789,125</u> | <u>4,273,188</u> | <u>484,063</u> |
| Permits, fees and other (continued): | | | | |
| Fines and penalties: | | | | |
| Tax Collector - interest/liens | 1,150,000 | 1,150,000 | 1,358,642 | 208,642 |
| Police fines | 200,000 | 200,000 | 170,064 | (29,936) |
| Total fines and penalties | <u>1,350,000</u> | <u>1,350,000</u> | <u>1,528,706</u> | <u>178,706</u> |
| Current service charges: | | | | |
| Bulky waste charges | 20,000 | 20,000 | 20,710 | 710 |
| EMS reimbursements | 1,000,000 | 1,000,000 | 964,226 | (35,774) |
| Fire Department Commercial Plan Review | 150,000 | 150,000 | 235,600 | 85,600 |
| Housing Authority PILOT - Canal Street | 40,000 | 40,000 | 46,953 | 6,953 |
| Police Vehicle Reimbursement | 23,000 | 23,000 | 17,774 | (5,226) |
| Public Works permits, etc. | 38,600 | 38,600 | 34,417 | (4,183) |
| Public Works refuse collection | 20,000 | 20,000 | 18,260 | (1,740) |
| Rental of facilities | 1,278,300 | 1,278,300 | 1,403,343 | 125,043 |
| Solid waste tipping fees | 325,300 | 325,300 | 445,944 | 120,644 |
| Town attorney reimbursement | 500 | 500 | 75,683 | 75,183 |
| Town Clerk recording fees | 329,400 | 329,400 | 273,670 | (55,730) |
| Total current service charges | <u>3,225,100</u> | <u>3,225,100</u> | <u>3,536,580</u> | <u>311,480</u> |

(Continued on next page)

**TOWN OF WESTPORT, CONNECTICUT
GENERAL FUND
SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES (CONTINUED)
BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2019**

| | Original Budget | Final Budget | Actual | Variance with Final Budget |
|--|-----------------------|-----------------------|-----------------------|-------------------------------------|
| Miscellaneous: | | | | |
| Insurance reimbursement | \$ 15,000 | \$ 15,000 | \$ 604,963 | \$ 589,963 |
| Senior Center Café | | | 1,843 | 1,843 |
| Sale of surplus property | 35,000 | 35,000 | 85,074 | 50,074 |
| Income from financing activities | | | 369,513 | 369,513 |
| Telephone access line grant | 100,000 | 100,000 | 80,616 | (19,384) |
| Other | 12,000 | 12,000 | 252,055 | 240,055 |
| Total miscellaneous | <u>162,000</u> | <u>162,000</u> | <u>1,394,064</u> | <u>1,232,064</u> |
| Total permits, fees and other | <u>8,526,225</u> | <u>8,526,225</u> | <u>10,732,538</u> | <u>2,206,313</u> |
| Other financing sources: | | | | |
| Transfers in | <u>1,187,000</u> | <u>1,187,000</u> | <u>1,233,267</u> | <u>46,267</u> |
| Total Revenues and Other Financing Sources | <u>\$ 203,336,368</u> | <u>\$ 203,336,368</u> | 208,918,952 | <u>\$ 5,582,584</u> |
| Budgetary revenues are different from GAAP revenues because: | | | | |
| State of Connecticut pension expense to the Connecticut State Teachers' Retirement System Pension is not budgeted. | | | 20,231,741 | |
| State of Connecticut OPEB expense (revenue) to the Connecticut State Teachers' Retirement System OPEB is not budgeted. | | | (11,971,282) | |
| Premium on refunding that is not budgeted | | | 423,258 | |
| Refunding bonds issued that are not budgeted | | | 4,470,000 | |
| Grants net for budgetary purposes | | | 1,080,141 | |
| Encumbrances outstanding at June 30, 2018, cancelled during the year ended June 30, 2019 | | | (246,952) | |
| Various funds of the Town did not meet the definition of a special revenue fund for GASB 54 purposes and were, therefore, combined with the General Fund on a GAAP basis only. | | | <u>4,535</u> | |
| Total Revenues and Other Financing Sources as Reported on the Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds - Exhibit IV | | | <u>\$ 222,910,393</u> | |

**TOWN OF WESTPORT, CONNECTICUT
GENERAL FUND
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES
BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2019**

| | <u>Original Budget</u> | <u>Final Budget</u> | <u>Actual</u> | <u>Variance with Final Budget</u> |
|-------------------------------------|----------------------------|-------------------------|-------------------|---|
| Expenditures: | | | | |
| General Government: | | | | |
| Representative town meeting | \$ 49,797 | \$ 51,857 | \$ 31,738 | \$ 20,119 |
| Selectmen | 371,550 | 408,375 | 399,305 | 9,070 |
| Probate court | 14,000 | 14,000 | 13,973 | 27 |
| Registrars | 127,468 | 127,298 | 120,717 | 6,581 |
| Elections | 127,399 | 128,708 | 97,738 | 30,970 |
| Board of Finance | 2,500 | 2,500 | 2,332 | 168 |
| Finance Department | 795,247 | 829,386 | 810,285 | 19,101 |
| Audit | 152,900 | 152,900 | 150,000 | 2,900 |
| Personnel | 357,613 | 373,193 | 370,897 | 2,296 |
| Assessor | 511,641 | 543,334 | 537,903 | 5,431 |
| Tax collector | 339,224 | 344,209 | 328,804 | 15,405 |
| Information services | 758,468 | 765,262 | 763,172 | 2,090 |
| Board of assessment appeal | 2,125 | 2,125 | 955 | 1,170 |
| Town attorney | 764,853 | 824,830 | 806,987 | 17,843 |
| Town clerk | 456,088 | 468,977 | 465,101 | 3,876 |
| Historic district | 74,183 | 82,519 | 80,191 | 2,328 |
| Conservation | 393,558 | 372,932 | 365,311 | 7,621 |
| Planning and zoning | 607,182 | 650,996 | 637,456 | 13,540 |
| Zoning board of appeals | 27,748 | 29,405 | 29,405 | - |
| Total general government | <u>5,933,544</u> | <u>6,172,806</u> | <u>6,012,270</u> | <u>160,536</u> |
| Public safety: | | | | |
| Police department | 8,464,188 | 8,540,297 | 8,476,827 | 63,470 |
| Police vehicle maintenance | 356,124 | 356,124 | 342,671 | 13,453 |
| Dog warden | 147,549 | 153,191 | 147,192 | 5,999 |
| Emergency medical service | 1,268,378 | 1,274,356 | 1,223,560 | 50,796 |
| Fire department | 9,002,018 | 8,998,924 | 8,923,315 | 75,609 |
| Water service - fire | 1,211,284 | 1,238,040 | 1,238,040 | - |
| Building inspection | 454,562 | 471,362 | 455,329 | 16,033 |
| Westport emergency management | 43,925 | 27,817 | 25,272 | 2,545 |
| Total public safety | <u>20,948,028</u> | <u>21,060,111</u> | <u>20,832,206</u> | <u>227,905</u> |
| Public works: | | | | |
| Engineering | 862,314 | 845,280 | 840,407 | 4,873 |
| Highway | 1,809,598 | 1,818,699 | 1,818,699 | - |
| Equipment maintenance | 379,047 | 374,534 | 373,334 | 1,200 |
| Roadway maintenance | 2,283,575 | 2,283,575 | 2,258,903 | 24,672 |
| Street lighting | 240,000 | 240,000 | 235,508 | 4,492 |
| Solid waste disposal | 2,162,232 | 2,162,636 | 2,080,966 | 81,670 |
| Building maintenance | 1,190,135 | 1,193,745 | 1,133,080 | 60,665 |
| Building custodians | 344,936 | 327,707 | 317,994 | 9,713 |
| Maintenance of property | 25,500 | 25,500 | 20,379 | 5,121 |
| Maintenance of parks and recreation | 325,000 | 325,000 | 273,311 | 51,689 |
| Tree maintenance | 315,425 | 315,425 | 306,692 | 8,733 |
| Total public works | <u>9,937,762</u> | <u>9,912,101</u> | <u>9,659,273</u> | <u>252,828</u> |
| Public health: | | | | |
| Health district | 574,411 | 574,411 | 574,411 | - |
| Health services | 3,700 | 3,700 | 3,700 | - |
| Total public health | <u>578,111</u> | <u>578,111</u> | <u>578,111</u> | <u>-</u> |
| Human services: | | | | |
| Youth services | 272,899 | 277,835 | 270,089 | 7,746 |
| Social services | 419,364 | 430,676 | 428,745 | 1,931 |
| Commission for the elderly | 480,094 | 493,779 | 489,874 | 3,905 |
| Total human services | <u>1,172,357</u> | <u>1,202,290</u> | <u>1,188,708</u> | <u>13,582</u> |

(Continued on next page)

**TOWN OF WESTPORT, CONNECTICUT
GENERAL FUND
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES (CONTINUED)
BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2019**

| | <u>Original Budget</u> | <u>Final Budget</u> | <u>Actual</u> | <u>Variance with Final Budget</u> |
|--------------------------------------|----------------------------|-------------------------|--------------------|---|
| Education: | | | | |
| Board of Education | \$ 116,298,025 | 116,309,814 | 116,242,826 | \$ 66,988 |
| BOE rentals/reimbursement | - | 131,502 | 131,502 | - |
| Aid to private and parochial schools | 386,995 | 386,995 | 372,467 | 14,528 |
| Debt service - long term | 10,628,162 | 10,628,162 | 10,834,287 | (206,125) |
| Total education | <u>127,313,182</u> | <u>127,456,473</u> | <u>127,581,082</u> | <u>(124,609)</u> |
| Library | <u>4,871,703</u> | <u>4,871,703</u> | <u>4,871,703</u> | <u>-</u> |
| Parks and recreation: | | | | |
| Administration | 595,883 | 617,315 | 595,904 | 21,411 |
| Guest services | 328,926 | 304,035 | 303,474 | 561 |
| Maintenance and development | 1,218,982 | 1,296,075 | 1,296,075 | - |
| Boating | 367,455 | 355,397 | 355,397 | - |
| Parks maintenance | 242,750 | 235,311 | 230,039 | 5,272 |
| Golf | 1,170,900 | 1,131,334 | 1,117,112 | 14,222 |
| Athletic fields maintenance | 93,500 | 93,500 | 86,260 | 7,240 |
| Tennis | 110,016 | 110,016 | 91,777 | 18,239 |
| Skating | 32,314 | 32,314 | 21,710 | 10,604 |
| Beach and pool | 442,577 | 442,577 | 370,651 | 71,926 |
| Miscellaneous programs | 1,216,702 | 1,195,061 | 1,112,960 | 82,101 |
| Memorial Day | 9,500 | 9,500 | 9,500 | - |
| Total parks and recreation | <u>5,829,505</u> | <u>5,822,435</u> | <u>5,590,859</u> | <u>231,576</u> |
| Other: | | | | |
| Pensions | 11,529,483 | 14,094,659 | 14,107,893 | (13,234) |
| Insurance | 11,262,792 | 8,794,977 | 8,794,977 | - |
| Social Security | 1,215,000 | 1,231,623 | 1,231,623 | - |
| Unemployment compensation | 38,000 | 52,159 | 52,159 | - |
| Earthplace | 95,000 | 95,000 | 95,000 | - |
| Miscellaneous | 83,009 | 73,033 | 73,030 | 3 |
| Transportation service | 358,300 | 289,761 | 289,491 | 270 |
| Reserve: salary adjustments | 175,000 | (964) | (964) | - |
| Employee productivity | 7,000 | 7,000 | 6,445 | 555 |
| Total other | <u>24,763,584</u> | <u>24,637,248</u> | <u>24,649,654</u> | <u>(12,406)</u> |
| Debt Service: | | | | |
| Interest on bonds | 748,598 | 877,641 | 877,640 | 1 |
| Bond anticipation financing | | | 5,356 | (5,356) |
| Bond principal repayments | 2,489,686 | 3,093,934 | 3,093,934 | - |
| Total debt service | <u>3,238,284</u> | <u>3,971,575</u> | <u>3,976,930</u> | <u>(5,355)</u> |

(Continued on next page)

**TOWN OF WESTPORT, CONNECTICUT
GENERAL FUND
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES (CONTINUED)
BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2019**

| | <u>Original Budget</u> | <u>Final Budget</u> | <u>Actual</u> | <u>Variance with Final Budget</u> |
|--|----------------------------|-------------------------|------------------|---|
| Capital outlay: | | | | |
| General government | \$ 132,500 | \$ 132,559 | \$ 131,366 | \$ 1,193 |
| Public safety | 344,106 | 344,106 | 330,176 | 13,930 |
| Public works | 205,300 | 205,212 | 202,500 | 2,712 |
| Human services | 16,066 | 16,068 | 15,991 | 77 |
| Recreation | 340,838 | 347,699 | 314,954 | 32,745 |
| Total capital outlay | <u>1,038,810</u> | <u>1,045,644</u> | <u>994,987</u> | <u>50,657</u> |
| Total expenditures | 205,624,870 | 206,730,497 | 205,935,783 | 794,714 |
| Transfers out | <u>1,868,165</u> | <u>2,068,165</u> | <u>2,092,835</u> | <u>(24,670)</u> |
| Total Expenditures and Other Financing Uses | <u>\$ 207,493,035</u> | <u>\$ 208,798,662</u> | 208,028,618 | <u>\$ 770,044</u> |

Budgetary expenditures are different from GAAP expenditures because:

| | |
|---|-----------------------|
| State of Connecticut pension expense to the Connecticut State Teachers' Retirement System Pension is not budgeted. | 20,231,741 |
| State of Connecticut OPEB expense (revenue) to the Connecticut State Teachers' Retirement System OPEB is not budgeted. | (11,971,282) |
| Payments to refunding escrow agents that is not budgeted | 4,827,746 |
| Debt issuance costs on refunding that is not budgeted | 65,512 |
| Grants net for budgetary purposes | 1,080,141 |
| Encumbrances outstanding at June 30, 2018, liquidated during the year ended June 30, 2019 | 1,429,702 |
| Encumbrances outstanding at June 30, 2019 | (648,905) |
| Amounts continued in force | <u>(128,604)</u> |
| Total Expenditures and Other Financing Uses as Reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds - Exhibit IV | <u>\$ 222,914,669</u> |

**TOWN OF WESTPORT, CONNECTICUT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL - SEWER OPERATING FUND
FOR THE YEAR ENDED JUNE 30, 2019**

| | <u>Original Budget</u> | <u>Final Budget</u> | <u>Actual</u> | <u>Variance with Final Budget</u> |
|---|----------------------------|-------------------------|--------------------|---|
| Revenues and transfers in: | | | | |
| Sewer assessment - current | \$ 1,200,000 | \$ 1,200,000 | \$ 1,241,065 | \$ 41,065 |
| Sewer user charges - current | 3,160,000 | 3,160,000 | 3,157,725 | (2,275) |
| Sewer dumping fees - connection permits | 40,000 | 40,000 | 26,470 | (13,530) |
| Sewer interest | 64,000 | 64,000 | 83,808 | 19,808 |
| General Fund Debt Service contribution | 368,165 | 368,165 | 368,165 | - |
| Sewer other revenues | 145,000 | 145,000 | 59,752 | (85,248) |
| Total revenues | <u>4,977,165</u> | <u>4,977,165</u> | <u>4,936,985</u> | <u>(40,180)</u> |
| Expenditures and transfers out: | | | | |
| Interest on bonds | 554,540 | 554,540 | 637,801 | (83,261) |
| Insurance | 278,625 | 278,625 | 278,625 | - |
| Bond principal payments | 1,978,872 | 1,978,872 | 2,191,872 | (213,000) |
| Sewage treatment budget | 1,287,244 | 1,301,301 | 1,245,517 | 55,784 |
| Sewer collection budget | 527,099 | 527,099 | 519,905 | 7,194 |
| Pension | 157,243 | 157,243 | 157,243 | - |
| Total expenditures | <u>4,783,623</u> | <u>4,797,680</u> | <u>5,030,963</u> | <u>(233,283)</u> |
| Revenues and Transfers In Over (Under) | | | | |
| Expenditures and Transfers Out | <u>\$ 193,542</u> | <u>\$ 179,485</u> | <u>\$ (93,978)</u> | <u>\$ (273,463)</u> |

**TOWN OF WESTPORT, CONNECTICUT
SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS
POLICE
LAST SIX FISCAL YEARS***

| | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|
| Total pension liability: | | | | | | |
| Service cost | \$ 1,917,243 | \$ 1,919,923 | \$ 2,026,323 | \$ 1,931,161 | \$ 2,179,557 | \$ 1,823,646 |
| Interest | 5,560,157 | 5,736,145 | 5,939,767 | 6,135,821 | 6,462,200 | 6,728,221 |
| Changes in benefit terms | | | | | | (3,610,588) |
| Differences between expected and actual experience | (504,757) | (510,943) | (75,782) | 2,130,682 | 1,420,238 | (300,588) |
| Benefit payments, including refunds of member contributions | <u>(3,706,662)</u> | <u>(3,934,356)</u> | <u>(4,340,752)</u> | <u>(5,009,297)</u> | <u>(5,228,821)</u> | <u>(5,500,989)</u> |
| Net change in total pension liability | 3,265,981 | 3,210,769 | 3,549,556 | 5,188,367 | 4,833,174 | (860,298) |
| Total pension liability - beginning | <u>90,686,630</u> | <u>93,952,611</u> | <u>97,163,380</u> | <u>100,712,936</u> | <u>105,901,303</u> | <u>110,734,477</u> |
| Total pension liability - ending | <u>93,952,611</u> | <u>97,163,380</u> | <u>100,712,936</u> | <u>105,901,303</u> | <u>110,734,477</u> | <u>109,874,179</u> |
| Plan fiduciary net position: | | | | | | |
| Contributions - employer | 2,478,948 | 2,918,811 | 2,725,575 | 2,555,374 | 2,765,941 | 2,964,467 |
| Contributions - employee | 541,723 | 554,569 | 552,513 | 545,463 | 605,411 | 592,452 |
| Net investment income | 11,607,331 | 2,716,000 | (58,520) | 11,801,989 | 8,253,765 | 5,171,064 |
| Benefit payments, including refunds of member contributions | <u>(3,706,662)</u> | <u>(3,934,356)</u> | <u>(4,340,752)</u> | <u>(5,009,297)</u> | <u>(5,228,821)</u> | <u>(5,500,989)</u> |
| Administrative expense | | <u>(178,153)</u> | <u>(178,431)</u> | | <u>36,962</u> | |
| Net change in plan fiduciary net position | <u>10,921,340</u> | <u>2,076,871</u> | <u>(1,299,615)</u> | <u>9,893,529</u> | <u>6,433,258</u> | <u>3,226,994</u> |
| Plan fiduciary net position - beginning | <u>70,739,726</u> | <u>81,661,066</u> | <u>83,737,937</u> | <u>82,438,322</u> | <u>92,331,851</u> | <u>98,765,109</u> |
| Plan fiduciary net position - ending | <u>81,661,066</u> | <u>83,737,937</u> | <u>82,438,322</u> | <u>92,331,851</u> | <u>98,765,109</u> | <u>101,992,103</u> |
| Town's Net Pension Liability - Ending | <u>\$ 12,291,545</u> | <u>\$ 13,425,443</u> | <u>\$ 18,274,614</u> | <u>\$ 13,569,452</u> | <u>\$ 11,969,368</u> | <u>\$ 7,882,076</u> |
| Plan fiduciary net position as a percentage of the total pension liability | 86.92% | 86.18% | 81.85% | 87.19% | 89.19% | 92.83% |
| Covered payroll | \$ 5,075,048 | \$ 5,367,727 | \$ 5,363,703 | \$ 5,603,837 | \$ 5,202,813 | \$ 5,823,825 |
| Town's net pension liability as a percentage of covered payroll | 242.20% | 250.11% | 340.71% | 242.15% | 230.06% | 135.34% |

*Note: This schedule is intended to show information for ten years. Additional years' information will be displayed as it becomes available.

TOWN OF WESTPORT, CONNECTICUT
SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS
FIRE
LAST SIX FISCAL YEARS*

| | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|--|---------------------|---------------------|----------------------|---------------------|---------------------|---------------------|
| Total pension liability: | | | | | | |
| Service cost | \$ 1,908,971 | \$ 1,837,116 | \$ 1,844,427 | \$ 1,884,855 | \$ 1,708,313 | \$ 1,597,647 |
| Interest | 4,336,110 | 4,492,071 | 4,695,590 | 4,916,008 | 5,044,417 | 5,329,537 |
| Changes in benefit terms | | | | | | (3,806,266) |
| Differences between expected and actual experience | (463,200) | (558,564) | (98,263) | (978,566) | 2,016,360 | 2,610,564 |
| Changes of assumptions | | | | | | |
| Benefit payments, including refunds of member contributions | (2,488,759) | (2,855,753) | (2,846,307) | (3,121,347) | (3,990,145) | (4,017,076) |
| Net change in total pension liability | 3,293,122 | 2,914,870 | 3,595,447 | 2,700,950 | 4,778,945 | 1,714,406 |
| Total pension liability - beginning | 70,110,556 | 73,403,678 | 76,318,548 | 79,913,995 | 82,614,945 | 87,393,890 |
| Total pension liability - ending | <u>73,403,678</u> | <u>76,318,548</u> | <u>79,913,995</u> | <u>82,614,945</u> | <u>87,393,890</u> | <u>89,108,296</u> |
| Plan fiduciary net position: | | | | | | |
| Contributions - employer | 1,962,573 | 2,407,768 | 2,239,366 | 2,052,753 | 2,120,720 | 2,004,183 |
| Contributions - employee | 481,582 | 495,775 | 488,519 | 502,988 | 512,403 | 502,379 |
| Net investment income | 9,321,124 | 2,194,872 | (47,359) | 9,718,784 | 6,887,509 | 4,324,392 |
| Benefit payments, including refunds of member contributions | (2,488,759) | (2,855,753) | (2,846,307) | (3,121,347) | (3,990,145) | (4,017,076) |
| Administrative expense | | (144,195) | (145,309) | | 30,598 | |
| Net change in plan fiduciary net position | 9,276,520 | 2,098,467 | (311,090) | 9,153,178 | 5,561,085 | 2,813,878 |
| Plan fiduciary net position - beginning | 56,818,882 | 66,095,402 | 68,193,869 | 67,882,779 | 77,035,957 | 82,597,042 |
| Plan fiduciary net position - ending | <u>66,095,402</u> | <u>68,193,869</u> | <u>67,882,779</u> | <u>77,035,957</u> | <u>82,597,042</u> | <u>85,410,920</u> |
| Town's Net Pension Liability - Ending | <u>\$ 7,308,276</u> | <u>\$ 8,124,679</u> | <u>\$ 12,031,216</u> | <u>\$ 5,578,988</u> | <u>\$ 4,796,848</u> | <u>\$ 3,697,376</u> |
| Plan fiduciary net position as a percentage of the total pension liability | 90.04% | 89.35% | 84.94% | 93.25% | 94.51% | 95.85% |
| Covered payroll | \$ 5,075,235 | \$ 5,184,152 | \$ 5,140,048 | \$ 5,256,316 | \$ 5,317,597 | \$ 4,539,391 |
| Town's net pension liability as a percentage of covered payroll | 144.00% | 156.72% | 234.07% | 106.14% | 90.21% | 81.45% |

*Note: This schedule is intended to show information for ten years. Additional years' information will be displayed as it becomes available.

TOWN OF WESTPORT, CONNECTICUT
SCHEDULE OF CHANGES IN NET PENSION LIABILITY (ASSET) AND RELATED RATIOS
PUBLIC WORKS
LAST SIX FISCAL YEARS*

| | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|--|---------------------|---------------------|--------------------|-----------------------|-----------------------|-----------------------|
| Total pension liability: | | | | | | |
| Service cost | \$ 389,893 | \$ 347,475 | \$ 340,660 | \$ 336,050 | \$ 314,194 | \$ 295,842 |
| Interest | 1,093,160 | 1,007,881 | 1,025,448 | 1,062,787 | 1,102,724 | 1,142,388 |
| Changes in benefit terms | | (1,349,731) | | | | |
| Differences between expected and actual experience | (61,035) | (833,163) | (267,410) | 41,508 | 27,890 | 41,095 |
| Benefit payments, including refunds of member contributions | <u>(687,991)</u> | <u>(662,283)</u> | <u>(755,169)</u> | <u>(748,462)</u> | <u>(785,003)</u> | <u>(772,556)</u> |
| Net change in total pension liability | 734,027 | (1,489,821) | 343,529 | 691,883 | 659,805 | 706,769 |
| Total pension liability - beginning | <u>17,796,510</u> | <u>18,530,537</u> | <u>17,040,716</u> | <u>17,384,245</u> | <u>18,076,128</u> | <u>18,735,933</u> |
| Total pension liability - ending | <u>18,530,537</u> | <u>17,040,716</u> | <u>17,384,245</u> | <u>18,076,128</u> | <u>18,735,933</u> | <u>19,442,702</u> |
| Plan fiduciary net position: | | | | | | |
| Contributions - employer | 453,170 | 405,720 | 247,130 | 226,536 | 178,623 | 132,222 |
| Contributions - employee | 154,939 | 147,719 | 155,485 | 148,079 | 143,909 | 133,405 |
| Net investment income | 2,473,929 | 566,540 | (12,509) | 2,501,002 | 1,751,911 | 1,094,183 |
| Benefit payments, including refunds of member contributions | <u>(687,991)</u> | <u>(662,283)</u> | <u>(755,169)</u> | <u>(748,462)</u> | <u>(785,003)</u> | <u>(772,556)</u> |
| Administrative expense | | <u>(38,078)</u> | <u>(38,085)</u> | | 7,839 | |
| Net change in plan fiduciary net position | 2,394,047 | 419,618 | (403,148) | 2,127,155 | 1,297,279 | 587,254 |
| Plan fiduciary net position - beginning | <u>15,059,971</u> | <u>17,454,018</u> | <u>17,873,636</u> | <u>17,470,488</u> | <u>19,597,643</u> | <u>20,894,922</u> |
| Plan fiduciary net position - ending | <u>17,454,018</u> | <u>17,873,636</u> | <u>17,470,488</u> | <u>19,597,643</u> | <u>20,894,922</u> | <u>21,482,176</u> |
| Town's Net Pension Liability (Asset) - Ending | \$ <u>1,076,519</u> | \$ <u>(832,920)</u> | \$ <u>(86,243)</u> | \$ <u>(1,521,515)</u> | \$ <u>(2,158,989)</u> | \$ <u>(2,039,474)</u> |
| Plan fiduciary net position as a percentage of the total pension liability (asset) | 94.19% | 104.89% | 100.50% | 108.42% | 111.52% | 110.49% |
| Covered payroll | \$ 1,790,720 | \$ 1,770,145 | \$ 1,698,394 | \$ 1,611,537 | \$ 1,600,818 | \$ 1,569,740 |
| Town's net pension liability (asset) as a percentage of covered payroll | 60.12% | -47.05% | -5.08% | -94.41% | -134.87% | -129.92% |

*Note: This schedule is intended to show information for ten years. Additional years' information will be displayed as it becomes available.

TOWN OF WESTPORT, CONNECTICUT
SCHEDULE OF CHANGES IN NET PENSION LIABILITY (ASSET) AND RELATED RATIOS
MUNICIPAL
LAST SIX FISCAL YEARS*

| | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|--|-----------------------|-----------------------|---------------------|-----------------------|-----------------------|-----------------------|
| Total pension liability: | | | | | | |
| Service cost | \$ 2,557,643 | \$ 2,445,132 | \$ 2,504,182 | \$ 2,581,196 | \$ 2,549,059 | \$ 2,413,918 |
| Interest | 3,543,504 | 3,754,408 | 4,019,395 | 4,225,325 | 4,322,393 | 4,380,840 |
| Changes in benefit terms | | | | (874,950) | (1,275,056) | |
| Differences between expected and actual experience | 438,850 | (341,540) | 1,226,317 | (789,011) | (731,462) | (915,373) |
| Benefit payments, including refunds of member contributions | <u>(2,740,756)</u> | <u>(2,896,572)</u> | <u>(3,073,430)</u> | <u>(3,408,479)</u> | <u>(3,646,364)</u> | <u>(3,908,606)</u> |
| Net change in total pension liability | 3,799,241 | 2,961,428 | 4,676,464 | 1,734,081 | 1,218,570 | 1,970,779 |
| Total pension liability - beginning | <u>56,645,483</u> | <u>60,444,724</u> | <u>63,406,152</u> | <u>68,082,616</u> | <u>69,816,697</u> | <u>71,035,267</u> |
| Total pension liability - ending | <u>60,444,724</u> | <u>63,406,152</u> | <u>68,082,616</u> | <u>69,816,697</u> | <u>71,035,267</u> | <u>73,006,046</u> |
| Plan fiduciary net position: | | | | | | |
| Contributions - employer | 2,234,564 | 2,241,723 | 2,099,055 | 1,943,110 | 2,111,067 | 1,614,704 |
| Contributions - employee | 623,885 | 648,659 | 661,284 | 666,936 | 706,363 | 748,614 |
| Net investment income | 8,941,119 | 2,117,184 | (45,515) | 9,305,394 | 6,571,405 | 4,143,233 |
| Benefit payments, including refunds of member contributions | <u>(2,740,756)</u> | <u>(2,896,572)</u> | <u>(3,073,430)</u> | <u>(3,408,479)</u> | <u>(3,646,364)</u> | <u>(3,908,606)</u> |
| Administrative expense | | <u>(138,582)</u> | <u>(139,557)</u> | | <u>(118,030)</u> | <u>(26,496)</u> |
| Net change in plan fiduciary net position | 9,058,812 | 1,972,412 | (498,163) | 8,506,961 | 5,624,441 | 2,571,449 |
| Plan fiduciary net position - beginning | <u>54,463,402</u> | <u>63,522,214</u> | <u>65,494,626</u> | <u>64,996,463</u> | <u>73,503,424</u> | <u>79,127,865</u> |
| Plan fiduciary net position - ending | <u>63,522,214</u> | <u>65,494,626</u> | <u>64,996,463</u> | <u>73,503,424</u> | <u>79,127,865</u> | <u>81,699,314</u> |
| Town's Net Pension Liability (Asset) - Ending | <u>\$ (3,077,490)</u> | <u>\$ (2,088,474)</u> | <u>\$ 3,086,153</u> | <u>\$ (3,686,727)</u> | <u>\$ (8,092,598)</u> | <u>\$ (8,693,268)</u> |
| Plan fiduciary net position as a percentage of the total pension liability (asset) | 105.09% | 103.29% | 95.47% | 105.28% | 111.39% | 111.91% |
| Covered payroll | \$ 14,938,949 | \$ 16,035,031 | \$ 15,392,017 | \$ 15,833,087 | \$ 16,199,690 | \$ 15,940,230 |
| Town's net pension liability (asset) as a percentage of covered payroll | -20.60% | -13.02% | 20.05% | -23.28% | -49.96% | -54.54% |

*Note: This schedule is intended to show information for ten years. Additional years' information will be displayed as it becomes available.

TOWN OF WESTPORT, CONNECTICUT
SCHEDULE OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS
NON-UNION
LAST SIX FISCAL YEARS*

| | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Total pension liability: | | | | | | |
| Service cost | \$ 1,089,912 | \$ 1,098,854 | \$ 975,066 | \$ 853,074 | \$ 947,145 | \$ 929,742 |
| Interest | 2,208,042 | 2,334,002 | 2,458,868 | 2,523,306 | 2,570,395 | 2,731,829 |
| Differences between expected and actual experience | (197,687) | 501,305 | 949,189 | (308,458) | 1,639,957 | 1,101,479 |
| Benefit payments, including refunds of member contributions | <u>(1,730,983)</u> | <u>(1,816,195)</u> | <u>(2,190,780)</u> | <u>(2,331,086)</u> | <u>(2,457,202)</u> | <u>(2,553,110)</u> |
| Net change in total pension liability | 1,369,284 | 2,117,966 | 2,192,343 | 736,836 | 2,700,295 | 2,209,940 |
| Total pension liability - beginning | <u>35,812,397</u> | <u>37,181,681</u> | <u>39,299,647</u> | <u>41,491,990</u> | <u>42,228,826</u> | <u>44,929,121</u> |
| Total pension liability - ending | <u>37,181,681</u> | <u>39,299,647</u> | <u>41,491,990</u> | <u>42,228,826</u> | <u>44,929,121</u> | <u>47,139,061</u> |
| Plan fiduciary net position: | | | | | | |
| Contributions - employer | 2,505,548 | 1,556,428 | 1,416,354 | 1,681,195 | 1,199,468 | 1,310,526 |
| Contributions - employee | 280,920 | 273,403 | 245,437 | 239,036 | 239,777 | 239,328 |
| Net investment income | 4,435,123 | 1,080,863 | (23,285) | 4,709,402 | 3,325,311 | 2,066,118 |
| Benefit payments, including refunds of member contributions | (1,730,983) | (1,816,195) | (2,190,780) | (2,331,086) | (2,457,202) | (2,553,110) |
| Administrative expense | <u>(70,895)</u> | <u>(70,895)</u> | <u>(71,425)</u> | <u>(47,338)</u> | <u>(47,338)</u> | <u>(14,463)</u> |
| Net change in plan fiduciary net position | 5,490,608 | 1,023,604 | (623,699) | 4,298,547 | 2,260,016 | 1,048,399 |
| Plan fiduciary net position - beginning | <u>27,005,795</u> | <u>32,496,403</u> | <u>33,520,007</u> | <u>32,896,308</u> | <u>37,194,855</u> | <u>39,454,871</u> |
| Plan fiduciary net position - ending | <u>32,496,403</u> | <u>33,520,007</u> | <u>32,896,308</u> | <u>37,194,855</u> | <u>39,454,871</u> | <u>40,503,270</u> |
| Town's Net Pension Liability - Ending | <u>\$ 4,685,278</u> | <u>\$ 5,779,640</u> | <u>\$ 8,595,682</u> | <u>\$ 5,033,971</u> | <u>\$ 5,474,250</u> | <u>\$ 6,635,791</u> |
| Plan fiduciary net position as a percentage of the total pension liability | 87.40% | 85.29% | 79.28% | 88.08% | 87.82% | 85.92% |
| Covered payroll | \$ 6,587,342 | \$ 6,818,264 | \$ 6,729,260 | \$ 6,222,001 | \$ 5,544,104 | \$ 6,111,431 |
| Town's net pension liability as a percentage of covered payroll | 71.13% | 84.77% | 127.74% | 80.91% | 98.74% | 108.58% |

*Note: This schedule is intended to show information for ten years. Additional years' information will be displayed as it becomes available.

**TOWN OF WESTPORT, CONNECTICUT
SCHEDULE OF CONTRIBUTIONS
PENSION TRUST FUNDS
LAST TEN FISCAL YEARS**

| | POLICE | | | | | | | | | |
|--|---------------------|---------------------|---------------------|------------------|--------------------|--------------------|------------------|--------------------|------------------|------------------|
| | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
| Actuarially determined contribution | \$ 1,239,465 | \$ 1,922,372 | \$ 2,312,683 | \$ 2,297,852 | \$ 2,793,151 | \$ 2,841,811 | \$ 2,725,575 | \$ 2,691,004 | \$ 2,765,941 | \$ 2,964,467 |
| Contributions in relation to the actuarially determined contribution | <u>913,000</u> | <u>2,100,000</u> | <u>2,336,000</u> | <u>2,297,852</u> | <u>2,478,948</u> | <u>2,918,811</u> | <u>2,725,575</u> | <u>2,555,374</u> | <u>2,765,941</u> | <u>2,964,467</u> |
| Contribution Deficiency (Excess) | <u>\$ 326,465</u> | <u>\$ (177,628)</u> | <u>\$ (23,317)</u> | <u>\$ -</u> | <u>\$ 314,203</u> | <u>\$ (77,000)</u> | <u>\$ -</u> | <u>\$ 135,630</u> | <u>\$ -</u> | <u>\$ -</u> |
| Covered payroll | \$ 4,465,940 | \$ 4,126,571 | \$ 5,294,796 | \$ 5,338,349 | \$ 5,075,048 | \$ 5,367,727 | \$ 5,363,703 | \$ 5,603,837 | \$ 5,202,813 | \$ 5,823,825 |
| Contributions as a percentage of covered payroll | 20.44% | 50.89% | 44.12% | 43.04% | 48.85% | 54.38% | 50.82% | 45.60% | 53.16% | 50.90% |
| | FIRE | | | | | | | | | |
| | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
| Actuarially determined contribution | \$ 1,034,423 | \$ 1,534,510 | \$ 1,310,377 | \$ 1,870,427 | \$ 2,389,263 | \$ 2,407,768 | \$ 2,239,366 | \$ 2,152,383 | \$ 2,120,720 | \$ 2,004,183 |
| Contributions in relation to the actuarially determined contribution | <u>895,000</u> | <u>1,675,000</u> | <u>1,946,736</u> | <u>1,870,427</u> | <u>1,962,573</u> | <u>2,407,768</u> | <u>2,239,366</u> | <u>2,052,753</u> | <u>2,120,720</u> | <u>2,004,183</u> |
| Contribution Deficiency (Excess) | <u>\$ 139,423</u> | <u>\$ (140,490)</u> | <u>\$ (636,359)</u> | <u>\$ -</u> | <u>\$ 426,690</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 99,630</u> | <u>\$ -</u> | <u>\$ -</u> |
| Covered payroll | \$ 4,413,566 | \$ 3,817,411 | \$ 4,641,204 | \$ 4,655,430 | \$ 5,075,235 | \$ 5,184,152 | \$ 5,140,048 | \$ 5,256,316 | \$ 5,317,597 | \$ 4,539,391 |
| Contributions as a percentage of covered payroll | 20.28% | 43.88% | 41.94% | 40.18% | 38.67% | 46.44% | 43.57% | 39.05% | 39.88% | 44.15% |
| | PUBLIC WORKS | | | | | | | | | |
| | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
| Actuarially determined contribution | \$ 243,485 | \$ 378,249 | \$ 362,891 | \$ 406,370 | \$ 410,976 | \$ 446,200 | \$ 247,130 | \$ 184,442 | \$ 178,625 | \$ 132,222 |
| Contributions in relation to the actuarially determined contribution | <u>124,000</u> | <u>365,000</u> | <u>337,000</u> | <u>406,370</u> | <u>453,170</u> | <u>405,720</u> | <u>247,130</u> | <u>226,536</u> | <u>178,623</u> | <u>132,222</u> |
| Contribution Deficiency (Excess) | <u>\$ 119,485</u> | <u>\$ 13,249</u> | <u>\$ 25,891</u> | <u>\$ -</u> | <u>\$ (42,194)</u> | <u>\$ 40,480</u> | <u>\$ -</u> | <u>\$ (42,094)</u> | <u>\$ 2</u> | <u>\$ -</u> |
| Covered payroll | \$ 1,732,762 | \$ 1,810,736 | \$ 1,671,941 | \$ 1,701,718 | \$ 1,790,720 | \$ 1,770,145 | \$ 1,698,394 | \$ 1,611,537 | \$ 1,600,818 | \$ 1,569,740 |
| Contributions as a percentage of covered payroll | 7.16% | 20.16% | 20.16% | 23.88% | 25.31% | 22.92% | 14.55% | 14.06% | 11.16% | 8.42% |

**TOWN OF WESTPORT, CONNECTICUT
SCHEDULE OF CONTRIBUTIONS (CONTINUED)
PENSION TRUST FUNDS
LAST TEN FISCAL YEARS**

| | MUNICIPAL | | | | | | | | | |
|--|------------------|---------------|---------------|---------------|----------------|---------------|---------------|---------------|---------------|---------------|
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Actuarially determined contribution | \$ 1,051,966 | \$ 1,619,892 | \$ 1,762,414 | \$ 2,024,016 | \$ 2,090,487 | \$ 2,262,664 | \$ 2,099,055 | \$ 2,117,516 | \$ 2,111,067 | \$ 1,614,704 |
| Contributions in relation to the actuarially determined contribution | 771,320 | 1,650,000 | 2,000,000 | 2,024,016 | 2,234,564 | 2,241,723 | 2,099,055 | 1,943,110 | 2,111,067 | 1,614,704 |
| Contribution Deficiency (Excess) | \$ 280,646 | \$ (30,108) | \$ (237,586) | \$ - | \$ (144,077) | \$ 20,941 | \$ - | \$ 174,406 | \$ - | \$ - |
| Covered payroll | \$ 15,556,333 | \$ 15,018,198 | \$ 14,775,146 | \$ 15,077,809 | \$ 14,938,949 | \$ 16,035,031 | \$ 15,392,017 | \$ 15,833,087 | \$ 16,199,690 | \$ 15,940,230 |
| Contributions as a percentage of covered payroll | 4.96% | 10.99% | 13.54% | 13.42% | 14.96% | 13.98% | 13.64% | 12.27% | 13.03% | 10.13% |
| | NON-UNION | | | | | | | | | |
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Actuarially determined contribution | \$ 1,698,683 | \$ 2,143,607 | \$ 2,005,359 | \$ 1,195,432 | \$ 1,373,057 | \$ 1,470,807 | \$ 1,416,354 | \$ 1,313,623 | \$ 1,199,468 | \$ 1,310,526 |
| Contributions in relation to the actuarially determined contribution | 1,340,937 | 2,250,000 | 2,442,123 | 1,195,432 | 2,505,548 | 1,556,428 | 1,416,354 | 1,681,195 | 1,199,468 | 1,310,526 |
| Contribution Deficiency (Excess) | \$ 357,746 | \$ (106,393) | \$ (436,764) | \$ - | \$ (1,132,491) | \$ (85,621) | \$ - | \$ (367,572) | \$ - | \$ - |
| Covered payroll | \$ 6,825,610 | \$ 6,608,618 | \$ 6,561,689 | \$ 6,670,562 | \$ 6,587,342 | \$ 6,818,264 | \$ 6,729,260 | \$ 6,222,001 | \$ 5,544,104 | \$ 6,111,431 |
| Contributions as a percentage of covered payroll | 19.65% | 34.05% | 37.22% | 17.92% | 38.04% | 22.83% | 21.05% | 27.02% | 21.64% | 21.44% |

Notes to Schedule:

Valuation Date: July 1, 2018
Measurement Date: June 30, 2019

Actuarial Methods and Assumptions Used for Funding Policy:

| | Police | Fire | Public Works | Municipal | Non-Union |
|--|------------------|------------------|---------------------|------------------|------------------|
| Actuarial Cost Method | Entry Age Normal | Entry Age Normal | Entry Age Normal | Entry Age Normal | Entry Age Normal |
| Amortization Method: | | | | | |
| Level percent or level dollar | Level percent | Level percent | Level percent | Level percent | Level percent |
| Closed, open or layered periods | Closed | Closed | Closed | Closed | Closed |
| Amortization period at July 1, 2018 | 18 years | 18 years | 18 years | 18 years | 18 years |
| Amortization growth rate | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |
| Asset Valuation Method: | | | | | |
| Smoothing period | 5 years | 5 years | 5 years | 5 years | 5 years |
| Inflation Rate | 2.75% | 2.75% | 2.75% | 2.75% | 2.75% |
| Projected Salary Increases | Service related | Service related | 3.50% | Service related | Age related |
| Investment Rate of Return | 6.125% | 6.125% | 6.125% | 6.125% | 6.125% |
| Cost of Living Adjustments: | | | | | |
| Pre-2005 retirees, 75% Joint & Survivor annuities: 1.25% | * | * | | | |
| Pre-2005 retirees, 100% Joint & Survivor annuities: 0.625% | * | * | | | |
| None | | | * | * | * |
| Mortality: | | | | | |
| RP-2000 Mortality for Employees, Healthy Annuitants, and Disabled Annuitants with generational projection for Scale AA | * | * | * | * | * |

*Applicable to this particular plan

TOWN OF WESTPORT, CONNECTICUT
SCHEDULE OF CHANGES IN NET OPEB LIABILITY AND RELATED RATIOS
LAST THREE FISCAL YEARS*
(In Thousands)

| | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|---|----------------------|----------------------|----------------------|
| Total OPEB liability: | | | |
| Service cost | \$ 5,062,732 | \$ 5,632,441 | \$ 5,741,445 |
| Interest | 7,732,515 | 8,276,214 | 9,155,123 |
| Differences between expected and actual experience | | 4,335,420 | |
| Changes of assumptions | | (30,167) | |
| Benefit payments | <u>(4,445,810)</u> | <u>(4,599,034)</u> | <u>(3,328,825)</u> |
| Net change in total OPEB liability | 8,349,437 | 13,614,874 | 11,567,743 |
| Total OPEB liability - beginning | <u>123,405,321</u> | <u>131,754,758</u> | <u>145,369,632</u> |
| Total OPEB liability - ending | <u>131,754,758</u> | <u>145,369,632</u> | <u>156,937,375</u> |
| Plan fiduciary net position: | | | |
| Contributions - employer | 10,129,566 | 9,876,782 | 9,350,450 |
| Net investment income | 6,378,530 | 5,145,616 | 3,894,098 |
| Benefit payments | (4,445,810) | (4,599,034) | (3,328,825) |
| Other | | | |
| Net change in plan fiduciary net position | 12,062,286 | 10,423,364 | 9,915,723 |
| Plan fiduciary net position - beginning | <u>40,501,477</u> | <u>52,563,763</u> | <u>62,987,127</u> |
| Plan fiduciary net position - ending | <u>52,563,763</u> | <u>62,987,127</u> | <u>72,902,850</u> |
| Net OPEB Liability - Ending | <u>\$ 79,190,995</u> | <u>\$ 82,382,505</u> | <u>\$ 84,034,525</u> |
| Plan fiduciary net position as a percentage of the total OPEB liability | 39.90% | 43.33% | 46.45% |
| Covered payroll | \$ 76,009,000 | \$ 80,133,851 | \$ 80,133,851 |
| Net OPEB liability as a percentage of covered payroll | 104.19% | 102.81% | 104.87% |

*Note: This schedule is intended to show information for ten years. Additional years' information will be displayed as it becomes available.

**TOWN OF WESTPORT, CONNECTICUT
SCHEDULE OF EMPLOYER CONTRIBUTIONS
OPEB
LAST TEN FISCAL YEARS**

| | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|--|---------------------|---------------------|---------------------|---------------------|-------------------|-------------------|------------------|-------------------|---------------------|---------------------|
| Actuarially determined contribution (1) | \$ 7,614,000 | \$ 9,013,000 | \$ 9,930,000 | \$ 10,666,000 | \$ 11,797,000 | \$ 10,298,472 | \$ 9,656,580 | \$ 10,394,080 | \$ 10,940,639 | \$ 10,937,942 |
| Contributions in relation to the actuarially determined contribution | <u>3,699,000</u> | <u>6,080,000</u> | <u>8,755,000</u> | <u>9,119,626</u> | <u>11,101,000</u> | <u>10,298,472</u> | <u>9,656,580</u> | <u>10,129,566</u> | <u>9,876,782</u> | <u>9,350,450</u> |
| Contribution Deficiency (Excess) | <u>\$ 3,915,000</u> | <u>\$ 2,933,000</u> | <u>\$ 1,175,000</u> | <u>\$ 1,546,374</u> | <u>\$ 696,000</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 264,514</u> | <u>\$ 1,063,857</u> | <u>\$ 1,587,492</u> |
| Covered payroll | \$ N/A | \$ N/A | \$ N/A | \$ N/A | \$ N/A | \$ N/A | \$ N/A | \$ 76,009,000 | \$ 80,133,851 | \$ 80,133,851 |
| Contributions as a percentage of covered payroll | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 13.33% | 12.33% | 11.67% |

Notes to Schedule:

Valuation date: July 1, 2017
 Measurement date: June 30, 2019

Methods and assumptions used to determine contribution rates:

Actuarial cost method: Entry Age Normal
 Amortization method: Level percent, closed
 Amortization period: 25 years
 Asset valuation method: 5-year smoothed market, nonasymptotic
 Inflation: 2.70%
 Salary increases, including inflation: Graded by service for BOE Municipal, Teachers and Administrators, graded by age for BOE Non-Union
 Discount Rate: 6.125%
 Healthcare cost trend rates: 5.30% to 4.60% over 59 years

**TOWN OF WESTPORT, CONNECTICUT
 SCHEDULE OF INVESTMENT RETURNS
 WESTPORT RETIREMENT SYSTEM - PENSION AND OPEB
 LAST SIX FISCAL YEARS ***

| | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|--|-------------|-------------|-------------|-------------|-------------|-------------|
| Annual money-weighted rate of return, net of investment expense: | | | | | | |
| Pension: | | | | | | |
| Police | 16.55% | 3.33% | -0.70% | 14.47% | 9.04% | 5.31% |
| Fire | 16.51% | 3.34% | -0.70% | 14.35% | 9.03% | 5.31% |
| Public Works | 16.51% | 3.27% | -0.70% | 14.47% | 9.06% | 5.31% |
| Municipal | 16.22% | 3.30% | -0.70% | 14.39% | 9.01% | 5.29% |
| Non-Union | 16.13% | 3.38% | -0.70% | 14.47% | 9.07% | 5.31% |
| OPEB | n/a | n/a | n/a | 14.79% | 9.37% | 5.92% |

*Note: This schedule is intended to show information for ten years. Additional years' information will be displayed as it becomes available.

**TOWN OF WESTPORT, CONNECTICUT
SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
TEACHERS RETIREMENT PLAN
LAST FIVE FISCAL YEARS***

| | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Town's proportion of the net pension liability | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Town's proportionate share of the net pension liability | \$ - | \$ - | \$ - | \$ - | \$ - |
| State's proportionate share of the net pension liability associated with the Town | <u>138,582,181</u> | <u>149,932,102</u> | <u>190,290,456</u> | <u>180,368,791</u> | <u>180,266,606</u> |
| Total | <u>\$ 138,582,181</u> | <u>\$ 149,932,102</u> | <u>\$ 190,290,456</u> | <u>\$ 180,368,791</u> | <u>\$ 180,266,606</u> |
| Town's covered payroll | \$ 52,518,000 | \$ 55,730,568 | \$ 55,104,098 | \$ 57,170,489 | \$ 57,303,427 |
| Town's proportionate share of the net pension liability as a percentage of its covered payroll | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Plan fiduciary net position as a percentage of the total pension liability | 61.51% | 59.50% | 52.26% | 55.93% | 57.69% |

Notes to Schedule:

| | |
|---------------------------------------|--|
| Changes in benefit terms | Beginning January 1, 2018, member contributions increased from 6% to 7% of salary. |
| Changes of assumptions | During 2016, rates of withdrawal, disability, retirement, mortality and assumed rates of salary increases were adjusted to more closely reflect actual and anticipated experience. These assumptions were recommended as part of the Experience Study for the System for the five-year period ended June 30, 2015. |
| Actuarial cost method | Entry age |
| Amortization method | Level percent of salary, closed |
| Single equivalent amortization period | 17.6 years |
| Asset valuation method | 4-year smoothed market |
| Investment rate of return | 8.00%, net of investment-related expense |

*Note: This schedule is intended to show information for ten years. Additional years' information will be displayed as it becomes available.

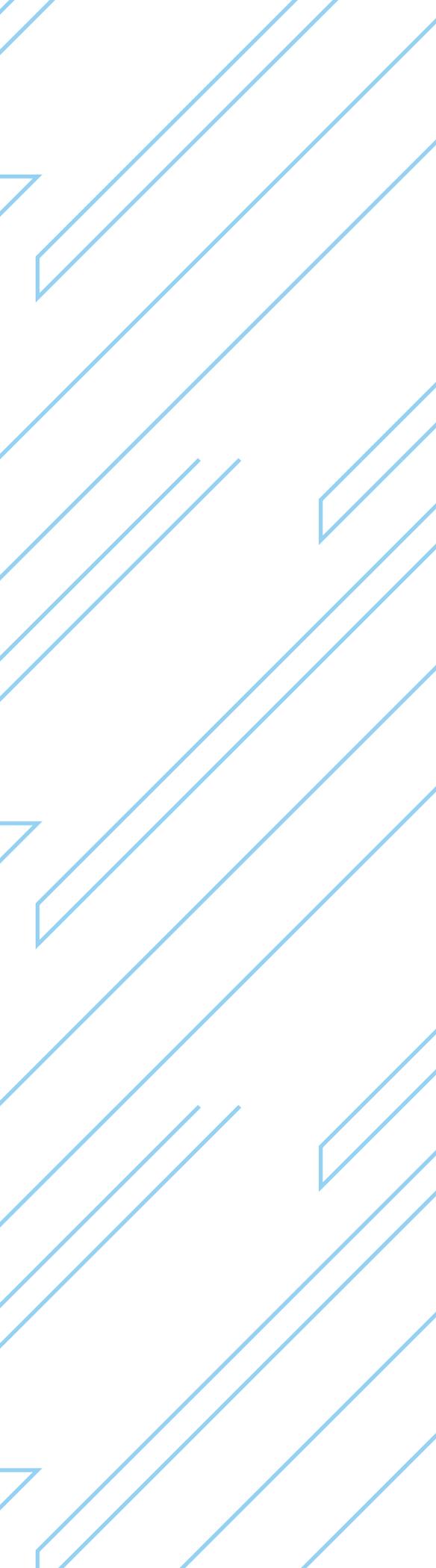
**TOWN OF WESTPORT, CONNECTICUT
SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET OPEB LIABILITY
TEACHERS RETIREMENT PLAN
LAST TWO FISCAL YEARS***

| | <u>2018</u> | <u>2019</u> |
|---|----------------------|----------------------|
| Town's proportion of the net OPEB liability | 0.00% | 0.00% |
| Town's proportionate share of the net OPEB liability | \$ - | \$ - |
| State's proportionate share of the net OPEB liability associated with the Town | <u>46,424,896</u> | <u>36,036,432</u> |
| Total | <u>\$ 46,424,896</u> | <u>\$ 36,036,432</u> |
| Town's covered payroll | \$ 57,170,489 | \$ 57,303,427 |
| Town's proportionate share of the net OPEB liability as a percentage of its covered payroll | 0.00% | 0.00% |
| Plan fiduciary net position as a percentage of the total OPEB liability | 1.79% | 1.49% |

Notes to Schedule:

| | |
|-------------------------------|---|
| Changes in benefit terms | Effective July 1, 2018, Medicare Advantage Plan was added to available options, changed the base plan to the Medicare Advantage Plan for the purposes of determining retiree subsidies and/or cost sharing amounts, and introduced a two-year waiting period for re-enrollment in a System-sponsored Plan for those who cancel their coverage or choose not to enroll after the effective date. |
| Changes of assumptions | <p>The expected rate of return on assets was changed from 2.75% to 3.00% to better reflect the anticipated returns on cash and other high quality short-term fixed income investments.</p> <p>Based on the procedure described in GASB 75, the discount rate used to measure Plan obligations for financial accounting purposes as of June 30, 2018 was updated to equal the Municipal Bond Index Rate as of June 30, 2018. The System selected the 3.87% discount rate used to measure the Total OPEB Liability as of the June 30, 2018 measurement date.</p> <p>Expected annual per capita claims costs were updated to better reflect anticipated medical and prescription drug claim experience both before and after the plan change that became effective on July 1, 2018.</p> <p>The assumed age-related annual percentage increases in expected annual per capita health care claim costs were updated to better reflect the expected differences between the Medicare Supplement and Medicare Advantage Plan amounts as part of the plan change that became effective on July 1, 2018.</p> <p>Long-term health care cost trend rates were updated to better reflect the anticipated impact of changes in medical inflation, utilization, leverage in the plan design, improvements in technology, and fees and charges on expected claims and retiree contributions in future periods.</p> <p>The percentage of retired members who are not currently participating in the Plan, but are expected to elect coverage for themselves and their spouses under a System-sponsored health care plan option in the future, was updated to better reflect anticipated plan experience.</p> <p>The percentages of participating retirees who are expected to enroll in the Medicare Supplement Plan and the Medicare Advantage Plan options, as well as the portion who are expected to migrate to the Medicare Advantage Plan over the next several years, were updated to better reflect anticipated plan experience after the plan change that became effective on July 1, 2018.</p> <p>The post-disability mortality table was updated to extend the period of projected mortality improvements from 2017 to 2020. This change was made to better reflect anticipated post-disablement plan experience.</p> <p>The percentages of deferred, vested members who will become ineligible for future health care benefits because they are expected to withdraw their contributions from the System was updated to better reflect anticipated plan experience.</p> |
| Actuarial cost method | Entry age |
| Amortization method | Level percent of payroll |
| Remaining amortization period | 30 years, open |
| Asset valuation method | Market value of assets |
| Investment rate of return | 4.25%, net of investment-related expense including price inflation |

*Note: This schedule is intended to show information for ten years. Additional years' information will be displayed as it becomes available.



**Supplemental and Combining
Fund Statements and Schedules**



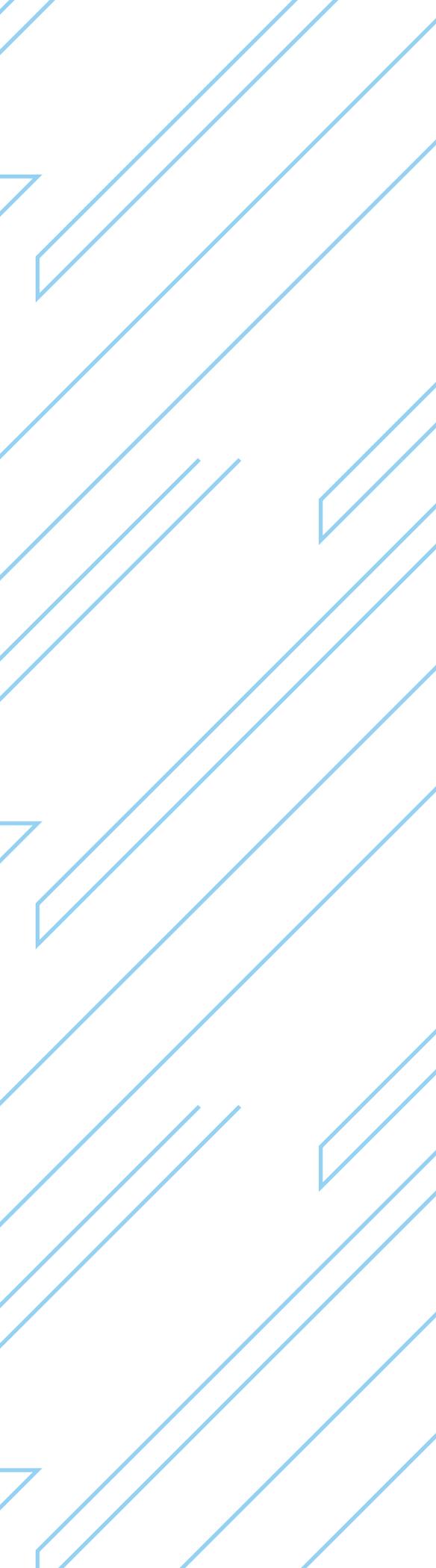
General Fund

**TOWN OF WESTPORT, CONNECTICUT
COMBINING BALANCE SHEET - GENERAL FUND
JUNE 30, 2019**

| | <u>General Fund</u> | <u>Heart and Hypertension Fund</u> | <u>Total General Fund</u> |
|---|-------------------------|--|-----------------------------------|
| ASSETS | | | |
| Cash and cash equivalents | \$ 25,505,962 | \$ 741,587 | \$ 26,247,549 |
| Investments | 8,912,746 | | 8,912,746 |
| Prepaid expenses | 562,550 | | 562,550 |
| Receivables, net | 10,110,752 | | 10,110,752 |
| Due from other funds | 1,206,748 | | 1,206,748 |
| Total Assets | <u>\$ 46,298,758</u> | <u>\$ 741,587</u> | <u>\$ 47,040,345</u> |
| LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES | | | |
| Liabilities: | | | |
| Accounts payable | \$ 2,442,981 | \$ | \$ 2,442,981 |
| Accrued liabilities | 784,600 | | 784,600 |
| Due to other funds | 2,051,585 | | 2,051,585 |
| Unearned revenue | 55,092 | | 55,092 |
| Total liabilities | <u>5,334,258</u> | <u>-</u> | <u>5,334,258</u> |
| Deferred Inflows of Resources: | | | |
| Unavailable revenue - property taxes | <u>8,794,573</u> | | <u>8,794,573</u> |
| Fund Balances: | | | |
| Nonspendable | 562,550 | | 562,550 |
| Assigned | 5,631,479 | 741,587 | 6,373,066 |
| Unassigned | 25,975,898 | | 25,975,898 |
| Total fund balances | <u>32,169,927</u> | <u>741,587</u> | <u>32,911,514</u> |
| Total Liabilities, Deferred Inflows of Resources and Fund Balances | <u>\$ 46,298,758</u> | <u>\$ 741,587</u> | <u>\$ 47,040,345</u> |

**TOWN OF WESTPORT, CONNECTICUT
COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES -
GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2019**

| | <u>General Fund</u> | <u>Heart and Hypertension Fund</u> | <u>Total General Fund</u> |
|---|-------------------------|--|-----------------------------------|
| Revenues: | | | |
| Property taxes | \$ 190,820,404 | \$ | \$ 190,820,404 |
| Intergovernmental | 10,756,179 | | 10,756,179 |
| Charges for services | 2,613,860 | | 2,613,860 |
| Permits, fees and other | 11,392,030 | | 11,392,030 |
| Investment income | 827,346 | 4,535 | 831,881 |
| Total revenues | <u>216,409,819</u> | <u>4,535</u> | <u>216,414,354</u> |
| Expenditures: | | | |
| General government | 6,350,169 | | 6,350,169 |
| Public safety | 20,857,733 | | 20,857,733 |
| Public works | 9,710,627 | | 9,710,627 |
| Public health | 578,111 | | 578,111 |
| Human services | 1,187,702 | | 1,187,702 |
| Library | 4,871,703 | | 4,871,703 |
| Parks and recreation | 5,570,889 | | 5,570,889 |
| Education | 126,278,008 | | 126,278,008 |
| Benefits and other | 24,670,814 | | 24,670,814 |
| Debt service: | | | |
| Principal | 12,459,896 | | 12,459,896 |
| Interest and other charges | 2,416,833 | | 2,416,833 |
| Capital outlay | 1,041,603 | | 1,041,603 |
| Total expenditures | <u>215,994,088</u> | <u>-</u> | <u>215,994,088</u> |
| Excess of Revenues over Expenditures | <u>415,731</u> | <u>4,535</u> | <u>420,266</u> |
| Other Financing Sources (Uses): | | | |
| Bond premium | 369,513 | | 369,513 |
| Refunding bonds issued | 4,470,000 | | 4,470,000 |
| Premium on refunding bonds | 423,258 | | 423,258 |
| Payment to escrow agents | (4,827,746) | | (4,827,746) |
| Transfers in | 1,233,268 | | 1,233,268 |
| Transfers out | (2,092,835) | | (2,092,835) |
| Net other financing uses | <u>(424,542)</u> | <u>-</u> | <u>(424,542)</u> |
| Net Change in Fund Balances | (8,811) | 4,535 | (4,276) |
| Fund Balances at Beginning of Year | <u>32,178,738</u> | <u>737,052</u> | <u>32,915,790</u> |
| Fund Balances at End of Year | <u>\$ 32,169,927</u> | <u>\$ 741,587</u> | <u>\$ 32,911,514</u> |



Nonmajor Governmental Funds

Nonmajor Governmental Funds

Special Revenue Funds

Special revenue funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes.

Shellfish Commission Fund: Accounts for the revenues generated from the sale of licenses and for the expenditures for maintaining shellfish beds as required by the State of Connecticut.

Railroad Parking Reserve Fund: Accounts for the revenues transferred from the Railroad Parking Fund and the expenditures pursuant to a lease agreement between the Town of Westport and the State of Connecticut, Department of Transportation.

Railroad Parking Fund: Accounts for the revenues and expenditures related to the railroad parking operation.

Dog License Fund: Accounts for dog license fees revenue and related expenditures.

State Aid for Town Highways Fund: Accounts for grant revenues from the State of Connecticut and expenditures allowable under the State Highway Grant program.

Youth Service Fund: Accounts for grant revenues and expenditures from the State of Connecticut.

Educational Grants Fund: Accounts for Federal and State of Connecticut, Department of Education, grants relating to education that are administered by the Superintendent's office.

Police Fund: Accounts for revenues related to sales of abandoned property.

Insurance Reserve Fund: Accounts for insurance reimbursement revenues transferred from the General Fund used to pay deductibles for liability and property claims.

Police Protection Outside Fund: Accounts for revenues and expenditures incurred from the use of Town police officers by third parties.

Recreation Program Fund: Accounts for revenues and expenditures incurred from parks and recreation adult programs that are mostly self-supporting.

Adult and Continuing Education Fund: Accounts for the revenue and expenditures incurred for the adult and continuing education programs.

Cafeteria Fund: Accounts for revenue and expenditures of the food service operations in the Westport Public Schools.

Escrow Fund: Accounts for funds that are received and held until services are rendered or contract terms are met.

Wakeman Town Farm Fund: Accounts for revenues and expenditures incurred for agricultural programs.

Capital Projects Funds

Capital projects funds are used to account for the acquisition of major capital facilities.

Real Property Fund: Accounts for the revenues generated from the sale of surplus properties in the Town and expenditures to reacquire other real property.

Municipal Improvements Phase II Fund: Accounts for borrowed funds which are used to pay for capital expenditures.

Sewer Reserve Fund: Accounts for the revenues transferred from the Sewer Operating Fund. These revenues are generated through user fees and expenditures for renovations to existing sewers.

Educational Facilities Improvement Fund: Accounts for proceeds of borrowed funds to be used for capital expenditures for education facilities improvements.

Debt Service Fund

Debt Service Fund: Invests proceeds from refunding issues and premiums paid on new bond issues to offset costs for the years the refinancings are applicable.

Permanent Funds

Mary E. Bedford Trust Fund: Accounts for a donation to support the Board of Education.

E.A. Nash Trust Fund: Accounts for a donation to support welfare programs.

**TOWN OF WESTPORT, CONNECTICUT
NONMAJOR GOVERNMENTAL FUNDS
COMBINING BALANCE SHEET
JUNE 30, 2019**

| | Special Revenue Funds | | | | | | | |
|---|---------------------------------|--|-----------------------------|------------------------|---|---------------------------|-------------------------------|------------------|
| | Shellfish Commission Fund | Railroad Parking Reserve Fund | Railroad Parking Fund | Dog License Fund | State Aid for Town Highways Fund | Youth Services Fund | Educational Grants Fund | Police Fund |
| ASSETS | | | | | | | | |
| Cash and cash equivalents | \$ 120,537 | \$ 304,524 | \$ 2,297,223 | \$ 13,422 | \$ 896,673 | \$ 23,635 | \$ 200,646 | \$ 28,192 |
| Investments | | | | | | | | |
| Receivables | | | 58,890 | 115 | | | | |
| Prepaid expenditures | | | | | | | | |
| Due from other funds | | | 150,279 | 1,182 | | | | |
| Total Assets | \$ 120,537 | \$ 304,524 | \$ 2,506,392 | \$ 14,719 | \$ 896,673 | \$ 23,635 | \$ 200,646 | \$ 28,192 |
| LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES | | | | | | | | |
| Liabilities: | | | | | | | | |
| Accounts payable | \$ 33,850 | | \$ 154,816 | \$ 14,719 | \$ 352,119 | \$ 4,336 | \$ 839 | \$ |
| Accrued liabilities | | | | | | | | |
| Due to other funds | 16 | 150,279 | 8,197 | | 5,850 | 25 | 182,660 | |
| Unearned revenue | | | 1,072,128 | | | | | |
| Total liabilities | 33,866 | 150,279 | 1,235,141 | 14,719 | 357,969 | 4,361 | 183,499 | - |
| Fund Balances: | | | | | | | | |
| Nonspendable | | | | | | | | |
| Restricted | 86,671 | | | | 538,704 | | 17,147 | 28,192 |
| Committed | | 154,245 | 1,271,251 | | | 19,274 | | |
| Unassigned | | | | | | | | |
| Total fund balances | 86,671 | 154,245 | 1,271,251 | - | 538,704 | 19,274 | 17,147 | 28,192 |
| Total Liabilities, Deferred Inflows of Resources and Fund Balances | \$ 120,537 | \$ 304,524 | \$ 2,506,392 | \$ 14,719 | \$ 896,673 | \$ 23,635 | \$ 200,646 | \$ 28,192 |

(Continued on next page)

**TOWN OF WESTPORT, CONNECTICUT
NONMAJOR GOVERNMENTAL FUNDS
COMBINING BALANCE SHEET (CONTINUED)
JUNE 30, 2019**

| | Special Revenue Funds | | | | | | Capital Projects Funds | | |
|---|------------------------|------------------------|-------------------------|-------------------------------------|---------------------|---------------------|------------------------|---------------------|--------------------------------------|
| | Insurance Reserve Fund | Public Protection Fund | Recreation Program Fund | Adult and Continuing Education Fund | Cafeteria Fund | Escrow Fund | Wakeman Town Farm Fund | Real Property Fund | Municipal Improvements Phase II Fund |
| ASSETS | | | | | | | | | |
| Cash and cash equivalents | \$ 464,308 | \$ 443,082 | \$ 43,330 | \$ 1,031,415 | \$ 1,100,232 | \$ 1,258,423 | \$ 288,089 | \$ 2,730,375 | \$ 6,185,719 |
| Investments | | | | | | 7,002 | | | |
| Receivables | 4,239 | 647,003 | | | | 122,840 | 3,726 | | 132,088 |
| Prepaid expenditures | | | | | | 3,806 | | | |
| Due from other funds | 16,455 | | | | | | | | 750,000 |
| Total Assets | \$ 485,002 | \$ 1,090,085 | \$ 43,330 | \$ 1,031,415 | \$ 1,100,232 | \$ 1,392,071 | \$ 291,815 | \$ 2,730,375 | \$ 7,067,807 |
| LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES | | | | | | | | | |
| Liabilities: | | | | | | | | | |
| Accounts payable | \$ 1,475 | | \$ 1,482 | \$ 5,412 | \$ 175,681 | \$ 143,894 | \$ 15,610 | | \$ 1,321,333 |
| Accrued liabilities | | | | | | | | | |
| Due to other funds | | 497,428 | 1,780 | 108,688 | | 5,347 | 9,777 | 750,000 | |
| Unearned revenue | | | | 381,913 | | | | | |
| Total liabilities | 1,475 | 497,428 | 3,262 | 496,013 | 175,681 | 149,241 | 25,387 | 750,000 | 1,321,333 |
| Fund Balances: | | | | | | | | | |
| Nonspendable | | | | | | 3,806 | | | |
| Restricted | | | | | | | | | |
| Committed | 483,527 | 592,657 | 40,068 | 535,402 | 924,551 | 1,239,024 | 266,428 | 1,980,375 | 5,746,474 |
| Unassigned | | | | | | | | | |
| Total fund balances | 483,527 | 592,657 | 40,068 | 535,402 | 924,551 | 1,242,830 | 266,428 | 1,980,375 | 5,746,474 |
| Total Liabilities, Deferred Inflows of Resources and Fund Balances | \$ 485,002 | \$ 1,090,085 | \$ 43,330 | \$ 1,031,415 | \$ 1,100,232 | \$ 1,392,071 | \$ 291,815 | \$ 2,730,375 | \$ 7,067,807 |

(Continued on next page)

**TOWN OF WESTPORT, CONNECTICUT
NONMAJOR GOVERNMENTAL FUNDS
COMBINING BALANCE SHEET (CONTINUED)
JUNE 30, 2019**

| | Capital Projects Funds | | | Permanent Funds | | | Total Nonmajor Governmental Funds |
|---|--------------------------|--|-------------------------|-----------------------------|--------------------|---------------------|--|
| | Sewer Reserve Fund | Educational Facilities Improvement Fund | Debt Service Fund | Mary A. Bedford Trust | E.A. Nash Trust | Eliminations | |
| ASSETS | | | | | | | |
| Cash and cash equivalents | \$ 401,508 | \$ 169,359 | \$ | \$ 17,417 | \$ 2,713 | \$ | \$ 18,020,822 |
| Investments | | | 896,188 | | | | 903,190 |
| Receivables | | | | | | | 968,901 |
| Prepaid expenditures | | | | | | | 3,806 |
| Due from other funds | 2,424,909 | | | | | (900,279) | 2,442,546 |
| Total Assets | <u>\$ 2,826,417</u> | <u>\$ 169,359</u> | <u>\$ 896,188</u> | <u>\$ 17,417</u> | <u>\$ 2,713</u> | <u>\$ (900,279)</u> | <u>\$ 22,339,265</u> |
| LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES | | | | | | | |
| Liabilities: | | | | | | | |
| Accounts payable | \$ | \$ 207,872 | \$ | \$ | \$ | \$ | \$ 2,433,438 |
| Accrued liabilities | | 5,166 | | | | | 5,166 |
| Due to other funds | | 267,658 | | 2,700 | 533 | (900,279) | 1,090,659 |
| Unearned revenue | | | | | | | 1,454,041 |
| Total liabilities | <u>-</u> | <u>480,696</u> | <u>-</u> | <u>2,700</u> | <u>533</u> | <u>(900,279)</u> | <u>4,983,304</u> |
| Fund Balances: | | | | | | | |
| Nonspendable | | | | 14,717 | 2,180 | | 20,703 |
| Restricted | | | 896,188 | | | | 1,566,902 |
| Committed | 2,826,417 | | | | | | 16,079,693 |
| Unassigned | | (311,337) | | | | | (311,337) |
| Total fund balances | <u>2,826,417</u> | <u>(311,337)</u> | <u>896,188</u> | <u>14,717</u> | <u>2,180</u> | <u>-</u> | <u>17,355,961</u> |
| Total Liabilities, Deferred Inflows of Resources and Fund Balances | <u>\$ 2,826,417</u> | <u>\$ 169,359</u> | <u>\$ 896,188</u> | <u>\$ 17,417</u> | <u>\$ 2,713</u> | <u>\$ (900,279)</u> | <u>\$ 22,339,265</u> |

**TOWN OF WESTPORT, CONNECTICUT
NONMAJOR GOVERNMENTAL FUNDS
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
FOR THE YEAR ENDED JUNE 30, 2019**

| | Special Revenue Funds | | | | | | | | |
|--|---------------------------------|--|-----------------------------|------------------------|---|---------------------------|-------------------------------|------------------|------------------------------|
| | Shellfish Commission Fund | Railroad Parking Reserve Fund | Railroad Parking Fund | Dog License Fund | State Aid for Town Highways Fund | Youth Services Fund | Educational Grants Fund | Police Fund | Insurance Reserve Fund |
| Revenues: | | | | | | | | | |
| Intergovernmental | \$ 25,826 | \$ | \$ | \$ | \$ 588,079 | \$ 26,207 | \$ 1,637,953 | \$ | \$ |
| Charges for services | | | | | | | | | |
| Permits, fees and other | 13,206 | | 1,917,926 | 935 | 41,860 | | | | 42,498 |
| Investment income | 504 | 1,642 | 12,036 | | 5,420 | 38 | | 302 | 38,180 |
| Other local revenues | | | | | | | | | |
| Total revenues | <u>39,536</u> | <u>1,642</u> | <u>1,929,962</u> | <u>935</u> | <u>635,359</u> | <u>26,245</u> | <u>1,637,953</u> | <u>302</u> | <u>80,678</u> |
| Expenditures: | | | | | | | | | |
| Current: | | | | | | | | | |
| General government | 10,625 | | | | | | | | 43,246 |
| Public safety | | | 1,518,843 | 25,605 | | | | | |
| Public works | | | | | | | | | |
| Human services | | | | | | 26,751 | | | |
| Parks and recreation | | | | | | | | | |
| Education | | | | | | | 1,678,535 | | |
| Debt service: | | | | | | | | | |
| Principal | | | 160,548 | | | | | | |
| Interest and other charges | | | 60,573 | | | | | | |
| Capital outlay | 33,850 | | 181,994 | | 614,143 | | | | |
| Total expenditures | <u>44,475</u> | <u>-</u> | <u>1,921,958</u> | <u>25,605</u> | <u>614,143</u> | <u>26,751</u> | <u>1,678,535</u> | <u>-</u> | <u>43,246</u> |
| Excess (Deficiency) of Revenues over Expenditures | <u>(4,939)</u> | <u>1,642</u> | <u>8,004</u> | <u>(24,670)</u> | <u>21,216</u> | <u>(506)</u> | <u>(40,582)</u> | <u>302</u> | <u>37,432</u> |
| Other Financing Sources (Uses): | | | | | | | | | |
| Issuance of debt | | | | | | | | | |
| Transfers in | | | | 24,670 | | | | | |
| Transfers out | | | | | | | | | (300,000) |
| Net other financing sources (uses) | <u>-</u> | <u>-</u> | <u>-</u> | <u>24,670</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>(300,000)</u> |
| Net Change in Fund Balances | (4,939) | 1,642 | 8,004 | - | 21,216 | (506) | (40,582) | 302 | (262,568) |
| Fund Balances at Beginning of Year, as Restated | <u>91,610</u> | <u>152,603</u> | <u>1,263,247</u> | <u>-</u> | <u>517,488</u> | <u>19,780</u> | <u>57,729</u> | <u>27,890</u> | <u>746,095</u> |
| Fund Balances at End of Year | <u>\$ 86,671</u> | <u>\$ 154,245</u> | <u>\$ 1,271,251</u> | <u>\$ -</u> | <u>\$ 538,704</u> | <u>\$ 19,274</u> | <u>\$ 17,147</u> | <u>\$ 28,192</u> | <u>\$ 483,527</u> |

(Continued on next page)

**TOWN OF WESTPORT, CONNECTICUT
NONMAJOR GOVERNMENTAL FUNDS
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2019**

| | Special Revenue Funds | | | | | Capital Projects Funds | | |
|---|------------------------|-------------------------|-------------------------------------|-------------------|---------------------|------------------------|---------------------|--------------------------------------|
| | Public Protection Fund | Recreation Program Fund | Adult and Continuing Education Fund | Cafeteria Fund | Escrow Fund | Wakeman Town Farm Fund | Real Property Fund | Municipal Improvements Phase II Fund |
| Revenues: | | | | | | | | |
| Intergovernmental | \$ | \$ | \$ | \$ | \$ 129,994 | \$ | \$ | \$ 599,585 |
| Charges for services | 1,803,103 | 11,465 | 1,047,785 | 3,638,237 | 243,507 | | | 699,844 |
| Permits, fees and other | | | | | 297,325 | 289,188 | | 20,961 |
| Investment income | 4,072 | 224 | | | | 1,694 | 32,984 | 750,000 |
| Other local revenues | | | | | | | | |
| Total revenues | <u>1,807,175</u> | <u>11,689</u> | <u>1,047,785</u> | <u>3,638,237</u> | <u>670,826</u> | <u>290,882</u> | <u>32,984</u> | <u>2,070,390</u> |
| Expenditures: | | | | | | | | |
| Current: | | | | | | | | |
| General government | | | | | 10,230 | | | |
| Public safety | 1,275,311 | | | | 133,372 | | | |
| Public works | | | | | 30,370 | | | |
| Human services | | | | | 212,314 | | | |
| Parks and recreation | | 36,130 | | | 130,115 | 232,383 | | |
| Education | | | 946,842 | 3,701,356 | | | | |
| Debt service: | | | | | | | | |
| Principal | | | | | | | | |
| Interest and other charges | | | | | | | | |
| Capital outlay | | | | | | | 12,743 | 12,240,310 |
| Total expenditures | <u>1,275,311</u> | <u>36,130</u> | <u>946,842</u> | <u>3,701,356</u> | <u>516,401</u> | <u>232,383</u> | <u>12,743</u> | <u>12,240,310</u> |
| Excess (Deficiency) of Revenues over Expenditures | <u>531,864</u> | <u>(24,441)</u> | <u>100,943</u> | <u>(63,119)</u> | <u>154,425</u> | <u>58,499</u> | <u>20,241</u> | <u>(10,169,920)</u> |
| Other Financing Sources (Uses): | | | | | | | | |
| Issuance of debt | | | | | | | | 6,940,000 |
| Transfers in | | | | | | | | |
| Transfers out | (700,000) | | | | | (46,000) | | |
| Net other financing sources (uses) | <u>(700,000)</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>(46,000)</u> | <u>-</u> | <u>6,940,000</u> |
| Net Change in Fund Balances | (168,136) | (24,441) | 100,943 | (63,119) | 154,425 | 12,499 | 20,241 | (3,229,920) |
| Fund Balances at Beginning of Year, as Restated | <u>760,793</u> | <u>64,509</u> | <u>434,459</u> | <u>987,670</u> | <u>1,088,405</u> | <u>253,929</u> | <u>1,960,134</u> | <u>8,976,394</u> |
| Fund Balances at End of Year | <u>\$ 592,657</u> | <u>\$ 40,068</u> | <u>\$ 535,402</u> | <u>\$ 924,551</u> | <u>\$ 1,242,830</u> | <u>\$ 266,428</u> | <u>\$ 1,980,375</u> | <u>\$ 5,746,474</u> |

(Continued on next page)

**TOWN OF WESTPORT, CONNECTICUT
NONMAJOR GOVERNMENTAL FUNDS
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2019**

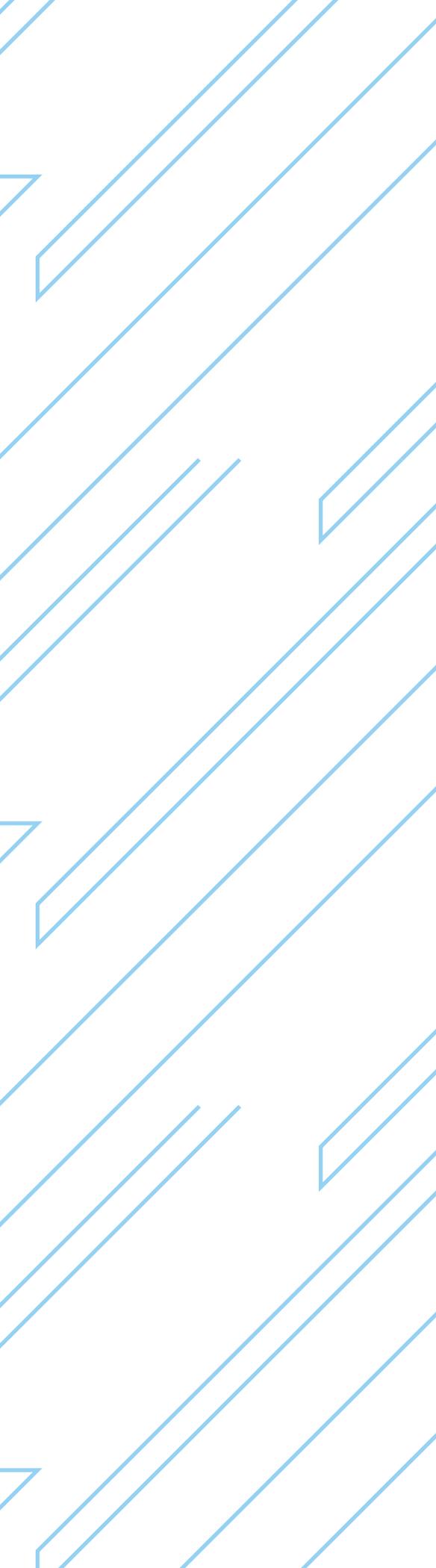
| | Capital Projects Funds | | | Permanent Funds | | Total Nonmajor Governmental Funds |
|--|--------------------------|--|-------------------------|-----------------------------|--------------------|--|
| | Sewer Reserve Fund | Educational Facilities Improvement Fund | Debt Service Fund | Mary A. Bedford Trust | E.A. Nash Trust | |
| Revenues: | | | | | | |
| Intergovernmental | \$ | \$ | \$ | \$ | \$ | \$ 3,007,644 |
| Charges for services | | | | | | 6,744,097 |
| Permits, fees and other | | | | | | 3,302,782 |
| Investment income | 116,395 | 3,745 | 49,547 | 233 | 35 | 288,012 |
| Other local revenues | | | | | | 750,000 |
| Total revenues | <u>116,395</u> | <u>3,745</u> | <u>49,547</u> | <u>233</u> | <u>35</u> | <u>14,092,535</u> |
| Expenditures: | | | | | | |
| Current: | | | | | | |
| General government | | | | | | 64,101 |
| Public safety | | | | | | 2,953,131 |
| Public works | | | | | | 30,370 |
| Human services | | | | | | 239,065 |
| Parks and recreation | | | | | | 398,628 |
| Education | | | | | | 6,326,733 |
| Debt service: | | | | | | |
| Principal | | | | | | 160,548 |
| Interest and other charges | | | | | | 60,573 |
| Capital outlay | 48,720 | 1,269,651 | | | | 14,401,411 |
| Total expenditures | <u>48,720</u> | <u>1,269,651</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>24,634,560</u> |
| Excess (Deficiency) of Revenues over Expenditures | <u>67,675</u> | <u>(1,265,906)</u> | <u>49,547</u> | <u>233</u> | <u>35</u> | <u>(10,542,025)</u> |
| Other Financing Sources (Uses): | | | | | | |
| Issuance of debt | | 400,000 | | | | 7,340,000 |
| Transfers in | | | | | | 24,670 |
| Transfers out | | | (187,000) | (233) | (35) | (1,233,268) |
| Net other financing sources (uses) | <u>-</u> | <u>400,000</u> | <u>(187,000)</u> | <u>(233)</u> | <u>(35)</u> | <u>6,131,402</u> |
| Net Change in Fund Balances | 67,675 | (865,906) | (137,453) | - | - | (4,410,623) |
| Fund Balances at Beginning of Year, as Restated | <u>2,758,742</u> | <u>554,569</u> | <u>1,033,641</u> | <u>14,717</u> | <u>2,180</u> | <u>21,766,584</u> |
| Fund Balances at End of Year | <u>\$ 2,826,417</u> | <u>\$ (311,337)</u> | <u>\$ 896,188</u> | <u>\$ 14,717</u> | <u>\$ 2,180</u> | <u>\$ 17,355,961</u> |

TOWN OF WESTPORT, CONNECTICUT
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS) - RAILROAD PARKING OPERATING FUND
FOR THE YEAR ENDED JUNE 30, 2019

| | Railroad Parking Operating Fund | | | Variance with Final Budget Positive (Negative) |
|--|---------------------------------|---------------------|---------------------|---|
| | Budget | | Actual | |
| | Original | Final | | |
| Revenues: | | | | |
| Interest income | \$ | \$ | \$ 12,036 | \$ 12,036 |
| Fines and penalties | 550,000 | 550,000 | 426,440 | (123,560) |
| Licenses, fees and permits | 1,400,000 | 1,400,000 | 1,399,422 | (578) |
| Rentals and other revenue | 82,500 | 82,500 | 92,064 | 9,564 |
| Total revenues | <u>2,032,500</u> | <u>2,032,500</u> | <u>1,929,962</u> | <u>(102,538)</u> |
| Expenditures: | | | | |
| Current: | | | | |
| Salaries | 119,258 | 122,067 | 127,806 | (5,739) |
| Extra help and overtime | 551,962 | 551,962 | 574,844 | (22,882) |
| Social security | 14,290 | 14,290 | 5,308 | 8,982 |
| Uniform allowance | 900 | 900 | 657 | 243 |
| Fees and services | 136,680 | 136,680 | 108,928 | 27,752 |
| Telephone | 9,000 | 9,000 | 9,000 | - |
| Vehicle operations | 11,000 | 11,000 | 11,334 | (334) |
| Facility maintenance | 55,000 | 55,000 | 55,000 | - |
| Postage | 3,000 | 3,000 | 3,000 | - |
| Insurance | 189,566 | 189,566 | 189,566 | - |
| Supplies | 10,500 | 10,500 | 10,490 | 10 |
| Heating fuel | 3,000 | 3,000 | 3,693 | (693) |
| Electricity | 76,000 | 76,000 | 75,534 | 466 |
| Water | 10,000 | 10,000 | 6,156 | 3,844 |
| Principal | 155,605 | 155,605 | 160,548 | (4,943) |
| Interest | 55,228 | 55,228 | 60,573 | (5,345) |
| Program expenses | 150,000 | 150,000 | 149,837 | 163 |
| Miscellaneous Expenses | 66,450 | 66,450 | 66,735 | (285) |
| Pension and OPEB | 140,956 | 140,956 | 140,956 | - |
| Capital outlay | 74,595 | 183,260 | 178,807 | 4,453 |
| Total expenditures | <u>1,832,990</u> | <u>1,944,464</u> | <u>1,938,772</u> | <u>5,692</u> |
| Excess (Deficiency) of Revenues over Expenditures | \$ <u>199,510</u> | \$ <u>88,036</u> | (8,810) | \$ <u>(108,230)</u> |
| Fund Balances at Beginning of Year | | | <u>1,234,425</u> | |
| Fund Balances at End of Year | | | \$ <u>1,225,615</u> | |
| Reconciliation to GAAP Basis | | | | |
| | <u>Revenues</u> | <u>Expenditures</u> | <u>Fund Balance</u> | |
| Balance, Budgetary Basis | \$ 1,929,962 | \$ 1,938,772 | \$ 1,225,615 | |
| Prior year encumbrances paid | | 28,822 | | |
| Current year encumbrances | | (45,636) | 45,636 | |
| Balance, GAAP Basis | \$ <u>1,929,962</u> | \$ <u>1,921,958</u> | \$ <u>1,271,251</u> | |

**TOWN OF WESTPORT, CONNECTICUT
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS) - WAKEMAN TOWN FARM FUND
FOR THE YEAR ENDED JUNE 30, 2019**

| | Wakeman Town Farm Fund | | | Variance with Final Budget Positive (Negative) |
|--|------------------------|------------------|-------------------|---|
| | Budget | | Actual | |
| | Original | Final | | |
| Revenues: | | | | |
| Interest income | \$ | \$ | \$ 1,694 | \$ 1,694 |
| Program fees | 153,500 | 153,500 | 154,589 | 1,089 |
| Harvest Fest | 60,000 | 60,000 | 92,109 | 32,109 |
| Special events | 35,100 | 35,100 | 42,512 | 7,412 |
| Online registration | (6,765) | (6,765) | (22) | 6,743 |
| Total revenues | <u>241,835</u> | <u>241,835</u> | <u>290,882</u> | <u>49,047</u> |
| Expenditures: | | | | |
| Current: | | | | |
| Salaries | 12,000 | 12,000 | 13,545 | 1,545 |
| Program admin. | 41,640 | 41,640 | 11,500 | (30,140) |
| Extra help and overtime | 48,932 | 48,932 | 80,724 | 31,792 |
| Social security | 6,333 | 6,333 | 5,956 | (377) |
| Promotions | 20,000 | 20,000 | 27,960 | 7,960 |
| Facility maintenance | 5,000 | 5,000 | 10,771 | 5,771 |
| Farm/Grounds maintenance | 24,923 | 24,923 | 33,202 | 8,279 |
| Advertising and printing | 6,200 | 6,200 | 5,731 | (469) |
| Propane gas | 2,000 | 2,000 | 2,926 | 926 |
| Electricity | 6,000 | 6,000 | 7,052 | 1,052 |
| Water | 3,000 | 3,000 | 2,164 | (836) |
| Program expenses | 14,150 | 14,150 | 17,527 | 3,377 |
| Promotions | 9,550 | 9,550 | 13,325 | 3,775 |
| Debt service | 21,000 | 21,000 | 46,000 | 25,000 |
| Total expenditures | <u>220,728</u> | <u>220,728</u> | <u>278,383</u> | <u>57,655</u> |
| Excess (Deficiency) of Revenues over Expenditures | \$ <u>21,107</u> | \$ <u>21,107</u> | 12,499 | \$ <u>(8,608)</u> |
| Fund Balances at Beginning of Year | | | <u>253,929</u> | |
| Fund Balances at End of Year | | | \$ <u>266,428</u> | |



Internal Service Funds

Internal Service Funds

Internal service funds are used to account for the financing of goods or services by one department or agency to other departments or agencies of the Town, or to other governments, on a cost reimbursement basis. The Town has three such funds.

Town Health Insurance Fund - is used to account for the revenues and related expenses for the health self-insurance plan for employees of the Town.

Workers' Compensation Fund - is used to account for the revenues and related expenses for the workers' compensation benefits for employees of the Town.

Board of Education Health Insurance Fund - is used to account for the revenues and related expenses for the health self-insurance plan for employees of the Board of Education.

**TOWN OF WESTPORT, CONNECTICUT
COMBINING STATEMENT OF NET POSITION
INTERNAL SERVICE FUNDS
JUNE 30, 2019**

| | <u>Town Health Insurance</u> | <u>Workers' Compensation</u> | <u>Board of Education Health Insurance</u> | <u>Total</u> |
|---------------------------|--------------------------------------|----------------------------------|--|---------------------|
| Assets: | | | | |
| Cash and cash equivalents | \$ 1,080,350 | \$ 2,190,468 | \$ 29,264 | \$ 3,300,082 |
| Accounts receivable | 174,335 | | | 174,335 |
| Due from other funds | <u>2,400,061</u> | | | <u>2,400,061</u> |
| Total assets | <u>3,654,746</u> | <u>2,190,468</u> | <u>29,264</u> | <u>5,874,478</u> |
| Liabilities: | | | | |
| Accounts payable | 114,957 | | | 114,957 |
| Claims payable | 550,797 | 1,135,642 | 64,037 | 1,750,476 |
| Due to other funds | <u>116,089</u> | <u>1,823</u> | | <u>117,912</u> |
| Total liabilities | <u>781,843</u> | <u>1,137,465</u> | <u>64,037</u> | <u>1,983,345</u> |
| Net Position: | | | | |
| Unrestricted | <u>\$ 2,872,903</u> | <u>\$ 1,053,003</u> | <u>\$ (34,773)</u> | <u>\$ 3,891,133</u> |

**TOWN OF WESTPORT, CONNECTICUT
 COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
 INTERNAL SERVICE FUNDS
 FOR THE YEAR ENDED JUNE 30, 2019**

| | <u>Town Health Insurance</u> | <u>Workers' Compensation</u> | <u>Board of Education Health Insurance</u> | <u>Total</u> |
|-----------------------------------|--------------------------------------|----------------------------------|--|---------------------|
| Operating Revenues: | | | | |
| Charges for services | \$ 9,959,811 | \$ | \$ 20,200,221 | \$ 30,160,032 |
| Total operating revenues | <u>9,959,811</u> | <u>-</u> | <u>20,200,221</u> | <u>30,160,032</u> |
| Operating Expenses: | | | | |
| Claims incurred | 7,717,808 | 142,191 | 19,130,992 | 26,990,991 |
| Administration | 1,642,296 | | | 1,642,296 |
| Total operating expenses | <u>9,360,104</u> | <u>142,191</u> | <u>19,130,992</u> | <u>28,633,287</u> |
| Total operating income (loss) | 599,707 | (142,191) | 1,069,229 | 1,526,745 |
| Nonoperating income (expense) | | | | |
| Interest income | <u>132,336</u> | <u>68,586</u> | | <u>200,922</u> |
| Change in net position | 732,043 | (73,605) | 1,069,229 | 1,727,667 |
| Net Position at Beginning of Year | <u>2,140,860</u> | <u>1,126,608</u> | <u>(1,104,002)</u> | <u>2,163,466</u> |
| Net Position at End of Year | <u>\$ 2,872,903</u> | <u>\$ 1,053,003</u> | <u>\$ (34,773)</u> | <u>\$ 3,891,133</u> |

**TOWN OF WESTPORT, CONNECTICUT
STATEMENT OF CASH FLOWS
INTERNAL SERVICE FUNDS
FOR THE YEAR ENDED JUNE 30, 2019**

| | <u>Town Health Insurance</u> | <u>Workers' Compensation</u> | <u>Board of Education Health Insurance</u> | <u>Total</u> |
|---|--------------------------------------|----------------------------------|--|-----------------------|
| Cash Flows from Operating Activities: | | | | |
| Receipts from charges for services | \$ 9,748,084 | \$ | \$ 20,200,221 | \$ 29,948,305 |
| Payments to vendors and beneficiaries | (9,426,118) | _____ | (21,866,955) | (31,293,073) |
| Net cash provided by (used in) operating activities | <u>321,966</u> | <u>-</u> | <u>(1,666,734)</u> | <u>(1,344,768)</u> |
| Cash Flows from Investing Activities: | | | | |
| Interest on cash and cash equivalents | <u>132,336</u> | <u>68,586</u> | _____ | <u>200,922</u> |
| Net Increase (Decrease) in Cash and Cash Equivalents | 454,302 | 68,586 | (1,666,734) | (1,143,846) |
| Cash and Cash Equivalents at Beginning of Year | <u>626,048</u> | <u>2,121,882</u> | <u>1,695,998</u> | <u>4,443,928</u> |
| Cash and Cash Equivalents at End of Year | <u>\$ 1,080,350</u> | <u>\$ 2,190,468</u> | <u>\$ 29,264</u> | <u>\$ 3,300,082</u> |
| Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used in) Operating Activities: | | | | |
| Operating income (loss) | \$ 599,707 | \$ (142,191) | \$ 1,069,229 | \$ 1,526,745 |
| Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities: | | | | |
| (Increase) decrease in accounts receivable | (101,707) | _____ | _____ | (101,707) |
| (Increase) decrease in due from other funds | (110,020) | _____ | _____ | (110,020) |
| Increase (decrease) in accounts payable | 23,876 | _____ | _____ | 23,876 |
| Increase (decrease) in claims payable | (204,572) | 142,191 | (1,235,963) | (1,298,344) |
| Increase (decrease) in due to other funds | <u>114,682</u> | <u>_____</u> | <u>(1,500,000)</u> | <u>(1,385,318)</u> |
| Net Cash Provided by (Used in) Operating Activities | <u>\$ 321,966</u> | <u>\$ -</u> | <u>\$ (1,666,734)</u> | <u>\$ (1,344,768)</u> |



Fiduciary Funds

Fiduciary Funds

Fiduciary funds are used to account for assets held in a trustee capacity for others and include Pension Trusts, OPEB Trust and Agency Funds.

- i. **Pension Trust Fund** - utilizes the accrual basis of accounting and is used for the accumulation of resources to be used for retirement benefits. The financial statements for the Pension Trust Fund can be found at Exhibits VIII and IX.
- ii. **OPEB Trust Fund** - utilizes the accrual basis of accounting and is used for the accumulation of resources to be used for other postemployment benefits. The financial statements for the OPEB Trust Fund can be found at Exhibits VIII and IX.
- iv. **Agency Funds** - Agency funds are custodial in nature (assets equal liabilities). The Town's Agency Funds are listed below:

Student Activities Fund
P&Z Escrow
Senior Citizen Escrow
Tri-Centennial Fund
Performance Bonds Fund
Hillspoint School Escrow Fund

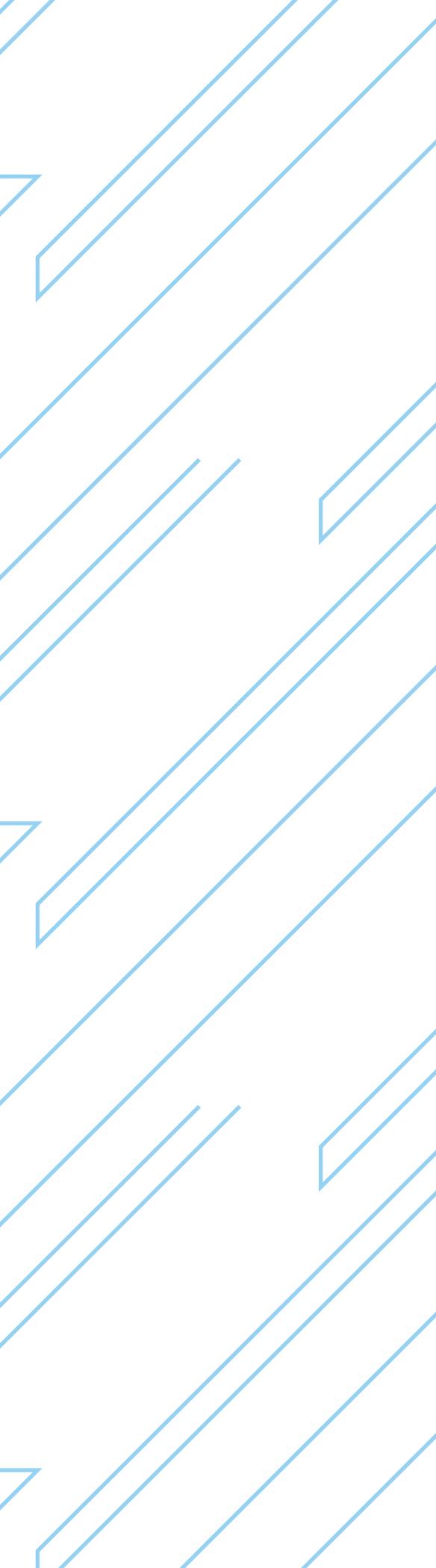
**TOWN OF WESTPORT, CONNECTICUT
STATEMENT OF CHANGES IN ASSETS AND LIABILITIES - AGENCY FUNDS
FOR THE YEAR ENDED JUNE 30, 2019**

| | <u>Balance July 1, 2018</u> | <u>Additions</u> | <u>Deductions</u> | <u>Balance June 30, 2019</u> |
|-----------------------------------|-------------------------------------|-------------------|-------------------|--------------------------------------|
| Student Activities | | | | |
| Assets: | | | | |
| Cash | \$ 680,199 | \$ 1,641,179 | \$ 1,607,720 | \$ 713,658 |
| Liabilities: | | | | |
| Due to student groups | \$ 680,199 | \$ 1,641,179 | \$ 1,607,720 | \$ 713,658 |
| P&Z Escrow Fund | | | | |
| Assets: | | | | |
| Cash | \$ 2,015,838 | \$ 363,555 | \$ 249,882 | \$ 2,129,511 |
| Liabilities: | | | | |
| Accounts payable | \$ | \$ 13,398 | \$ | \$ 13,398 |
| Payable to others | 2,015,838 | 350,157 | 249,882 | 2,116,113 |
| | <u>\$ 2,015,838</u> | <u>\$ 363,555</u> | <u>\$ 249,882</u> | <u>\$ 2,129,511</u> |
| Senior Citizen Escrow Fund | | | | |
| Assets: | | | | |
| Cash | \$ 119,225 | \$ 202,691 | \$ 228,557 | \$ 93,359 |
| Accounts receivable | | 1,806 | | 1,806 |
| | <u>\$ 119,225</u> | <u>\$ 204,497</u> | <u>\$ 228,557</u> | <u>\$ 95,165</u> |
| Liabilities: | | | | |
| Accounts payable | \$ 13 | \$ 351 | \$ | \$ 364 |
| Payable to others | 119,212 | 204,146 | 228,557 | 94,801 |
| | <u>\$ 119,225</u> | <u>\$ 204,497</u> | <u>\$ 228,557</u> | <u>\$ 95,165</u> |
| Tri-centennial Fund | | | | |
| Assets: | | | | |
| Cash | \$ 4,668 | \$ 62 | \$ | \$ 4,730 |
| Liabilities: | | | | |
| Payable to others | \$ 4,668 | \$ 62 | \$ | \$ 4,730 |

(Continued on next page)

**TOWN OF WESTPORT, CONNECTICUT
STATEMENT OF CHANGES IN ASSETS AND LIABILITIES - AGENCY FUNDS (CONTINUED)
FOR THE YEAR ENDED JUNE 30, 2019**

| | <u>Balance July 1, 2018</u> | <u>Additions</u> | <u>Deductions</u> | <u>Balance June 30, 2019</u> |
|-------------------------------------|-------------------------------------|---------------------|---------------------|--------------------------------------|
| Performance Bonds Fund | | | | |
| Assets: | | | | |
| Cash | \$ 62,489 | \$ | \$ | \$ 62,489 |
| Liabilities: | | | | |
| Payable to others | \$ 62,489 | \$ | \$ | \$ 62,489 |
| Hillpoint School Escrow Fund | | | | |
| Assets: | | | | |
| Cash | \$ 324,732 | \$ 63,249 | \$ 35,674 | \$ 352,307 |
| Liabilities: | | | | |
| Payable to others | \$ 324,732 | \$ 63,249 | \$ 35,674 | \$ 352,307 |
| Total Agency Funds | | | | |
| Assets: | | | | |
| Cash | \$ 3,207,151 | \$ 2,270,736 | \$ 2,121,833 | \$ 3,356,054 |
| Accounts receivable | | 1,806 | | 1,806 |
| | <u>\$ 3,207,151</u> | <u>\$ 2,272,542</u> | <u>\$ 2,121,833</u> | <u>\$ 3,357,860</u> |
| Liabilities: | | | | |
| Accounts payable | \$ 13 | \$ 13,749 | \$ | \$ 13,762 |
| Payable to others | 3,207,138 | 2,258,793 | 2,121,833 | 3,344,098 |
| | <u>\$ 3,207,151</u> | <u>\$ 2,272,542</u> | <u>\$ 2,121,833</u> | <u>\$ 3,357,860</u> |



Other Schedules

TOWN OF WESTPORT, CONNECTICUT
 GENERAL FUND
 REPORT OF THE PROPERTY TAX COLLECTOR
 FOR THE YEAR ENDED JUNE 30, 2019

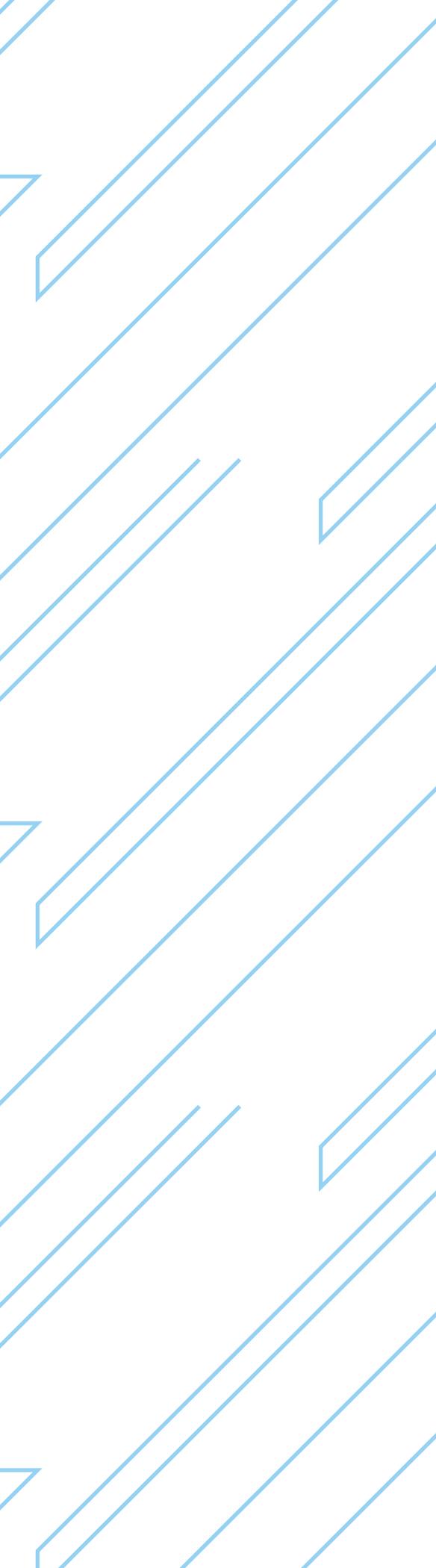
| Grand List Date | Uncollected Taxes July 1, 2018 | Current Year Levy | Lawful Corrections | | Transfers to Suspense | Transfers from Suspense | Adjusted Taxes Collectible | Collections | | | | | Uncollected Taxes June 30, 2019 | |
|-------------------|--------------------------------|-------------------|--------------------|------------|-----------------------|-------------------------|----------------------------|-----------------------|----------------|---------------------|----------------|--------------|---------------------------------|-------------------|
| | | | Additions | Deductions | | | | Taxes Collected | Refunds | Net Taxes Collected | Interest | Fees | | Total Collections |
| Prior years | \$ 701,954 | \$ | \$ | \$ | \$ | \$ | 701,954 | \$ 110,644 | \$ | \$ 110,644 | \$ 84,101 | \$ | \$ 194,745 | \$ 591,310 |
| 2003 | 196,696 | | | | | | 196,696 | 35,947 | | 35,947 | 20,173 | | 56,120 | 160,749 |
| 2004 | 242,074 | | | | | | 242,074 | 50,449 | | 50,449 | 26,607 | | 77,056 | 191,625 |
| 2005 | 314,986 | | | | | | 314,986 | 43,136 | | 43,136 | 21,273 | | 64,409 | 271,850 |
| 2006 | 399,077 | | | | | | 399,077 | 47,435 | | 47,435 | 21,199 | | 68,634 | 351,642 |
| 2007 | 519,777 | | | | | | 519,777 | 68,478 | | 68,478 | 30,975 | 24 | 99,477 | 451,299 |
| 2008 | 536,844 | | | | | | 536,844 | 95,469 | | 95,469 | 42,952 | 24 | 138,445 | 441,375 |
| 2009 | 724,664 | | | | | | 724,664 | 132,204 | | 132,204 | 57,776 | 71 | 190,051 | 592,460 |
| 2010 | 736,722 | | | | | | 736,722 | 151,920 | | 151,920 | 77,225 | 48 | 229,193 | 584,802 |
| 2011 | 742,714 | | | | | | 742,714 | 172,309 | | 172,309 | 56,640 | 50 | 228,999 | 570,405 |
| 2012 | 758,441 | | | | | | 758,441 | 163,963 | | 163,963 | 47,125 | 96 | 211,184 | 594,478 |
| 2013 | 816,559 | | 1,185 | 269 | | | 817,475 | 188,540 | | 188,540 | 64,519 | 97 | 253,156 | 628,935 |
| 2014 | 845,975 | | 1,532 | 1,557 | | | 845,950 | 185,730 | | 185,730 | 42,198 | 168 | 228,096 | 660,220 |
| 2015 | 848,536 | | 51,174 | 42,422 | | | 857,288 | 207,016 | | 207,016 | 43,734 | 433 | 251,183 | 650,272 |
| 2016 | 2,220,383 | | 62,966 | 90,403 | 162,514 | | 2,030,432 | 1,099,053 | | 1,099,053 | 159,762 | 5,299 | 1,264,114 | 931,379 |
| Total Prior Years | 10,605,402 | | 116,857 | 134,651 | 162,514 | | 10,425,094 | 2,752,293 | | 2,752,293 | 796,259 | 6,310 | 3,554,862 | 7,672,801 |
| 2017 | | 188,784,307 | 313,755 | 423,833 | | | 188,674,229 | 186,417,183 | | 186,417,183 | 476,306 | 13,732 | 186,907,221 | 2,257,046 |
| Total | \$ 10,605,402 | \$ 188,784,307 | \$ 430,612 | \$ 558,484 | \$ 162,514 | \$ - | \$ 199,099,323 | 189,169,476 | - | 189,169,476 | 1,272,565 | 20,042 | \$ 190,462,083 | \$ 9,929,847 |
| | | | | | | | | Suspense Collections: | 110,126 | | 110,126 | 64,214 | 1,823 | |
| | | | | | | | | Total Collections: | \$ 189,279,602 | \$ - | \$ 189,279,602 | \$ 1,336,779 | \$ 21,865 | |

**TOWN OF WESTPORT, CONNECTICUT
SCHEDULE OF CHANGES IN SEWER ASSESSMENTS RECEIVABLE
FOR THE YEAR ENDED JUNE 30, 2019**

| Project Number | Net Balance July 1, 2018 | New Billing | Lawful Correction | Total Due | Assessment Paid | Interest Paid | Liens and Fees Paid | Over Paid | Pay Off | Net Balance June 30, 2019 | Assessment Not Billed |
|-----------------------|---------------------------------|--------------------|--------------------------|-------------------|------------------------|----------------------|----------------------------|--------------------|-------------------|----------------------------------|------------------------------|
| 1 | \$ 132 | \$ 5,266 | \$ (132) | \$ 5,266 | \$ 5,357 | \$ 14 | \$ | \$ (132) | \$ 111 | \$ 152 | \$ 37,233 |
| 2 | 697 | 2,353 | (293) | 2,757 | 2,650 | 185 | 120 | (146) | (3) | 250 | 7,875 |
| 3 | 2,635 | 17,788 | (726) | 19,697 | 19,394 | 217 | 72 | (84) | 1,845 | 2,232 | 283,371 |
| 4 | 18,167 | 32,787 | (643) | 50,311 | 30,731 | 527 | 72 | | 1,030 | 20,610 | 154,332 |
| 5 | 2,670 | 25,836 | (301) | 28,205 | 30,201 | 216 | 24 | (216) | 4,685 | 2,905 | 138,750 |
| 6 | | 238 | | 238 | 238 | | | | | - | 2,033 |
| 7 | 6,736 | | (738) | 5,998 | | | | | | 5,998 | (2,196) |
| 8 | 532 | 738 | | 1,270 | 1,270 | 82 | 24 | | | - | 157 |
| 9 | 2,629 | 6,772 | (2,629) | 6,772 | 7,441 | 41 | | (2,472) | 670 | 2,473 | 45,307 |
| 10 | 3,999 | 9,810 | (3,434) | 10,375 | 10,375 | 74 | | (4,000) | | 4,000 | 55,951 |
| 11 | 19,354 | 17,440 | (2,741) | 34,053 | 15,599 | 572 | 48 | (2,924) | (776) | 20,602 | 84,428 |
| 12 | 6,253 | 62,558 | (1,024) | 67,787 | 64,789 | 687 | 144 | (824) | 3,431 | 7,253 | 135,728 |
| 13 | 435 | 18,930 | | 19,365 | 18,277 | 113 | 24 | | | 1,088 | 36,140 |
| 14 | 6,891 | 46,114 | | 53,005 | 51,517 | 543 | 96 | | 6,348 | 7,836 | 289,593 |
| 15 | 20,491 | 43,716 | | 64,207 | 48,898 | 1,142 | 338 | | 6,140 | 21,449 | 377,715 |
| 16 | 21,785 | 107,891 | (600) | 129,076 | 117,887 | 4,427 | 384 | (749) | 10,541 | 22,479 | 1,298,614 |
| 17 | 35,985 | 246,546 | (780) | 281,751 | 311,835 | 5,813 | 522 | | 67,544 | 37,460 | 3,390,460 |
| 18 | 8,848 | 103,708 | (983) | 111,573 | 116,362 | 1,227 | 160 | (983) | 17,085 | 13,279 | 1,763,054 |
| 19 | | 40,321 | | 40,321 | 37,667 | 260 | | | 448 | 3,102 | 725,319 |
| 80 | 2,534 | 29,002 | | 31,536 | 32,298 | 377 | 72 | | 3,849 | 3,087 | 369,125 |
| 90 | 344 | 14,022 | (344) | 14,022 | 13,569 | 15 | | | (344) | 109 | 238,367 |
| Total | \$ 161,117 | \$ 831,836 | \$ (15,368) | \$ 977,585 | \$ 936,355 | \$ 16,532 | \$ 2,100 | \$ (12,530) | \$ 122,604 | \$ 176,364 | \$ 9,431,356 |

**TOWN OF WESTPORT, CONNECTICUT
SCHEDULE OF CHANGES IN SEWER USE CHARGES RECEIVABLE
FOR THE YEAR ENDED JUNE 30, 2019**

| Project Number | Net Balance July 1, 2018 | New Billing | Lawful Correction | Total Due | Assessment Paid | Interest Paid | Liens and Fees Paid | Over Paid | Net Balance June 30, 2019 |
|-----------------------|---|------------------------|------------------------------|----------------------|----------------------------|--------------------------|------------------------------------|----------------------|--|
| No longer in service | \$ 3,512 | \$ 21,926 | \$ | \$ 25,438 | \$ 23,246 | \$ 665 | \$ 120 | \$ | \$ 2,192 |
| 1 | 108,617 | 968,083 | (3,496) | 1,073,204 | 955,762 | 16,319 | 1,961 | | 117,442 |
| 2 | 56,557 | 302,607 | | 359,164 | 305,182 | 7,018 | 876 | | 53,982 |
| 3 | 59,952 | 378,250 | (2,778) | 435,424 | 371,991 | 6,564 | 528 | | 63,433 |
| 4 | 82,654 | 472,636 | | 555,290 | 463,935 | 11,205 | 1,212 | | 91,355 |
| 5 | 85,955 | 414,559 | (4,334) | 496,180 | 385,627 | 6,100 | 568 | | 110,553 |
| 6 | 12,361 | 58,563 | (3,903) | 67,021 | 55,527 | 822 | 120 | | 11,494 |
| 7 | 4,363 | 17,588 | | 21,951 | 15,688 | 332 | 48 | | 6,263 |
| 8 | 1,312 | 29,657 | | 30,969 | 29,573 | 237 | 48 | | 1,396 |
| 9 | 2,690 | 57,789 | | 60,479 | 57,407 | 1,075 | 120 | | 3,072 |
| 10 | 6,530 | 123,388 | | 129,918 | 120,955 | 1,293 | 188 | | 8,963 |
| 11 | 10,660 | 115,604 | | 126,264 | 116,280 | 2,290 | 312 | | 9,984 |
| 12 | 9,214 | 81,039 | | 90,253 | 79,794 | 1,238 | 216 | | 10,459 |
| 13 | 711 | 12,225 | | 12,936 | 11,791 | 22 | | | 1,145 |
| 14 | 6,511 | 30,837 | | 37,348 | 30,920 | 634 | 120 | | 6,428 |
| 15 | 481 | 13,899 | | 14,380 | 14,293 | 155 | 48 | | 87 |
| 16 | 747 | 24,434 | | 25,181 | 22,385 | 330 | 48 | | 2,796 |
| 17 | 10,003 | 69,395 | | 79,398 | 67,232 | 1,801 | 240 | | 12,166 |
| 18 | 320 | 12,384 | | 12,704 | 12,704 | 268 | 24 | | - |
| 19 | | 4,861 | | 4,861 | 4,861 | 14 | | | - |
| Total | \$ 463,150 | \$ 3,209,724 | \$ (14,511) | \$ 3,658,363 | \$ 3,145,153 | \$ 58,382 | \$ 6,797 | \$ - | \$ 513,210 |



Statistical Section

Statistical Section

The objectives of statistical section information are to provide financial statement users with additional historical perspective, context and detail to assist in using the information in the financial statements, notes to financial statements and required supplementary information to understand and assess economic condition.

Statistical section information is presented in the following categories:

- *Financial trends information* is intended to assist users in understanding and assessing how financial position has changed over time.
- *Revenue capacity information* is intended to assist users in understanding and assessing the factors affecting the ability to generate *own-source revenues* (property taxes, charges for services, etc.).
- *Debt capacity information* is intended to assist users in understanding and assessing debt burden and the ability to issue additional debt.
- *Demographic and economic information* is intended 1) to assist users in understanding the socioeconomic environment and 2) to provide information that facilitates comparisons of financial statement information over time and among governments.
- *Operating information* is intended to provide contextual information about operations and resources to assist readers in using financial statement information to understand and assess economic condition.

The accompanying tables are presented in the above order. Refer to the Table of Contents for applicable page number locations.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

TOWN OF WESTPORT, CONNECTICUT
NET POSITION BY COMPONENT
In Thousands
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting)

| | FISCAL YEAR | | | | | | | | | |
|--|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Governmental Activities: | | | | | | | | | | |
| Net investment in capital assets | \$ 162,494 | \$ 169,862 | \$ 173,829 | \$ 172,068 | \$ 179,785 | \$ 189,372 | \$ 191,337 | \$ 194,977 | \$ 206,998 | \$ 201,410 |
| Restricted | | 1,036 | 565 | 5,721 | 1,942 | 1,563 | 1,448 | 6,450 | 11,302 | 17 |
| Unrestricted | 44,081 | 39,369 | 36,446 | 47,384 | 47,800 | 30,090 | 35,272 | 28,349 | (41,470) * | (12,767) |
| Total Governmental Activities Net Position | \$ 206,575 | \$ 210,267 | \$ 210,840 | \$ 225,173 | \$ 229,527 | \$ 221,025 | \$ 228,057 | \$ 229,776 | \$ 176,830 | \$ 188,659 |

* Restated for GASB 75

**TOWN OF WESTPORT, CONNECTICUT
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting)**

| | FISCAL YEAR | | | | | | | | | |
|--|-----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Expenses: | | | | | | | | | | |
| Governmental activities: | | | | | | | | | | |
| General government | \$ 10,975,715 | \$ 11,374,983 | \$ 11,073,562 | \$ 10,326,736 | \$ 10,439,729 | \$ 10,701,594 | \$ 11,228,235 | \$ 11,280,500 | \$ 11,417,506 | \$ 10,247,310 |
| Education | 118,321,399 | 120,367,980 | 121,730,173 | 123,891,368 | 128,050,923 | 132,548,839 | 135,571,831 | 144,834,354 | 147,032,410 | 29,485,676 |
| Public safety | 29,151,534 | 31,177,644 | 32,872,330 | 34,482,888 | 37,092,494 | 35,515,418 | 38,054,143 | 37,098,744 | 36,525,877 | 18,545,143 |
| Public works | 17,477,526 | 17,830,375 | 19,327,263 | 20,209,086 | 20,914,735 | 20,691,572 | 20,052,604 | 22,645,981 | 22,208,125 | 578,111 |
| Public health | 919,000 | 942,487 | 462,459 | 476,222 | 490,398 | 529,263 | 542,402 | 547,789 | 547,789 | 2,186,873 |
| Human services | 1,364,063 | 1,478,767 | 2,182,077 | 2,190,771 | 2,544,263 | 2,370,402 | 2,324,058 | 2,307,889 | 2,385,657 | 5,179,792 |
| Library | 4,456,497 | 4,550,012 | 4,491,987 | 4,727,152 | 4,167,223 | 4,757,836 | 4,797,486 | 5,257,678 | 5,539,069 | 8,330,569 |
| Parks and recreation | 6,684,295 | 6,947,130 | 7,401,911 | 7,378,199 | 7,881,271 | 7,956,964 | 8,024,263 | 8,597,191 | 9,024,174 | 143,415,644 |
| Interest on long-term debt | 7,041,180 | 6,330,128 | 5,747,851 | 4,518,118 | 3,624,476 | 3,719,438 | 3,084,264 | 2,820,510 | 2,115,346 | 1,379,682 |
| Total governmental activities expenses | <u>196,391,209</u> | <u>200,999,506</u> | <u>205,289,613</u> | <u>208,200,540</u> | <u>215,205,512</u> | <u>218,791,326</u> | <u>223,679,286</u> | <u>235,390,636</u> | <u>236,795,953</u> | <u>219,348,800</u> |
| Program Revenues: | | | | | | | | | | |
| Governmental activities: | | | | | | | | | | |
| Charges for services | 30,024,485 | 30,699,241 | 33,012,483 | 40,239,942 | 35,371,329 | 43,393,095 | 38,211,148 | 45,770,281 | 50,765,145 | 24,048,167 |
| Operating grants and contributions | 5,260,486 | 5,831,681 | 4,834,779 | 5,558,153 | 5,889,366 | 6,153,489 | 7,634,713 | 3,678,166 | 3,277,769 | 12,561,322 |
| Capital grants and contributions | 294,034 | 1,792,479 | 408,218 | 1,250,940 | 2,319,796 | 1,302,159 | 1,454,969 | 1,282,196 | 1,560,533 | 1,582,866 |
| Total governmental activities program revenues | <u>35,579,005</u> | <u>38,323,401</u> | <u>38,255,480</u> | <u>47,049,035</u> | <u>43,580,491</u> | <u>50,848,743</u> | <u>47,300,830</u> | <u>50,730,643</u> | <u>55,603,447</u> | <u>38,192,355</u> |
| Net Revenues (Expenses): | | | | | | | | | | |
| Governmental activities | <u>(160,812,204)</u> | <u>(162,676,105)</u> | <u>(167,034,133)</u> | <u>(161,151,505)</u> | <u>(171,625,021)</u> | <u>(167,942,583)</u> | <u>(176,378,456)</u> | <u>(184,659,993)</u> | <u>(181,192,506)</u> | <u>(181,156,445)</u> |
| Total Primary Government Net Expense | | | | | | | | | | |
| General Revenues and Other | | | | | | | | | | |
| Changes in Net Position: | | | | | | | | | | |
| Governmental activities: | | | | | | | | | | |
| Property taxes | 158,085,030 | 164,625,209 | 166,144,594 | 175,403,252 | 175,947,875 | 179,705,934 | 183,053,071 | 185,800,799 | 186,031,582 | 190,752,310 |
| Grants and contributions not restricted to specific programs | 1,031,079 | 1,466,953 | 1,068,828 | 42,297 | 170,614 | 50,377 | 82,535 | 297,963 | 69,380 | |
| Unrestricted investment earnings | 610,670 | 275,678 | 393,849 | 38,253 | 288,244 | 253,578 | 275,190 | 280,402 | 607,796 | 1,483,673 |
| Miscellaneous | | | | | | | | | | 750,000 |
| Total governmental activities general revenues | <u>159,726,779</u> | <u>166,367,840</u> | <u>167,607,271</u> | <u>175,483,802</u> | <u>176,406,733</u> | <u>180,009,889</u> | <u>183,410,796</u> | <u>186,379,164</u> | <u>186,708,758</u> | <u>192,985,983</u> |
| Change in Net Position: | | | | | | | | | | |
| Governmental activities | \$ <u>(1,085,425)</u> | \$ <u>3,691,735</u> | \$ <u>573,138</u> | \$ <u>14,332,297</u> | \$ <u>4,781,712</u> | \$ <u>12,067,306</u> | \$ <u>7,032,340</u> | \$ <u>1,719,171</u> | \$ <u>5,516,252</u> | \$ <u>11,829,538</u> |

**TOWN OF WESTPORT, CONNECTICUT
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)**

| | FISCAL YEAR | | | | | | | | | |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| General Fund: | | | | | | | | | | |
| Reserved | \$ 1,168,017 | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Unreserved | 23,992,884 | | | | | | | | | |
| Nonspendable | | | | | | 358,000 | 404,147 | 606,686 | 550,028 | 562,550 |
| Restricted | | 214,547 | 232,935 | 280,679 | 274,652 | 411,931 | 491,129 | 487,965 | | * |
| Committed | | 601,408 | 394,952 | 436,046 | 290,922 | 419,970 | 372,382 | 573,081 | | * |
| Assigned | | 7,398,103 | 6,647,675 | 6,660,518 | 9,189,698 | 9,840,556 | 10,114,752 | 9,619,196 | 8,722,016 | 6,373,066 |
| Unassigned | | 21,291,908 | 20,512,849 | 26,158,189 | 26,132,360 | 24,785,716 | 27,518,345 | 26,062,008 | 25,134,366 | 25,975,898 |
| Total General Fund | \$ 25,160,901 | \$ 29,505,966 | \$ 27,788,411 | \$ 33,535,432 | \$ 35,887,632 | \$ 35,816,173 | \$ 38,900,755 | \$ 37,348,936 | \$ 34,406,410 | \$ 32,911,514 |
| All other governmental funds: | | | | | | | | | | |
| Reserved | \$ 5,910,888 | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Unreserved, reported in: | | | | | | | | | | |
| Special revenue funds | 4,985,328 | | | | | | | | | |
| Capital projects funds | 5,357,426 | | | | | | | | | |
| Debt service funds | 2,614,784 | | | | | | | | | |
| Permanent funds | 16,929 | | | | | | | | | |
| Nonspendable | | 16,929 | 16,929 | 16,897 | 16,897 | 16,897 | 16,897 | 16,897 | 16,897 | 20,703 |
| Restricted | | 821,216 | 332,434 | 5,440,087 | 1,031,783 | 1,811,525 | 2,099,398 | 1,935,903 | 2,356,248 | 1,566,902 |
| Committed | | 10,389,791 | 9,541,358 | 9,459,812 | 9,880,394 | 9,736,412 | 15,259,182 | 17,178,747 | 28,626,895 | 26,561,898 |
| Assigned | | 2,390,099 | 2,326,679 | 1,981,915 | 1,708,812 | 17,902 | | | | |
| Unassigned | | (2,897,488) | (5,632,054) | (330,760) | (1,146,136) | (2,608,721) | (890,105) | (1,689,643) | | (311,337) |
| Total All Other Governmental Funds | \$ 18,885,355 | \$ 10,720,547 | \$ 6,585,346 | \$ 16,567,951 | \$ 11,491,750 | \$ 8,974,015 | \$ 16,485,372 | \$ 17,441,904 | \$ 31,000,040 | \$ 27,838,166 |

Note: In 2011, the Town implemented GASB 54, which required that fund balance be categorized as nonspendable, restricted, committed, assigned or unassigned.

* Restated in Fiscal Year 2019

**TOWN OF WESTPORT, CONNECTICUT
REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - GOVERNMENTAL FUNDS
LAST TEN YEARS
(Modified Accrual Basis of Accounting)**

| | FISCAL YEAR | | | | | | | | | |
|---|----------------------|-----------------------|-----------------------|----------------------|-----------------------|-----------------------|----------------------|---------------------|-----------------------|-----------------------|
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenues: | | | | | | | | | | |
| Property taxes, interest and liens, net | \$ 155,340,454 | \$ 161,327,432 | \$ 165,268,513 | \$ 173,863,514 | \$ 178,097,978 | \$ 179,504,226 | \$ 185,227,581 | \$ 184,527,068 | \$ 186,894,912 | \$ 190,820,404 |
| Intergovernmental | 6,886,580 | 9,392,095 | 6,612,807 | 7,152,150 | 8,182,321 | 7,361,358 | 9,255,252 | 5,633,354 | 5,401,018 | 5,588,953 |
| Charges for services | 6,314,037 | 6,089,241 | 6,019,878 | 5,563,917 | 5,730,505 | 5,973,050 | 5,826,688 | 7,223,397 | 6,314,320 | 9,357,957 |
| State on-behalf payments* | | | | | | | | 20,752,000 | 23,014,964 | 8,260,459 |
| Interest and dividends | 599,902 | 270,912 | 393,482 | 38,253 | 276,195 | 253,579 | 275,190 | 280,402 | 607,796 | 1,282,751 |
| Other | 23,271,793 | 24,522,633 | 27,116,625 | 33,546,877 | 32,538,756 | 33,792,720 | 33,317,989 | 19,056,509 | 21,718,778 | 19,994,565 |
| Total revenues | <u>192,412,766</u> | <u>201,602,313</u> | <u>205,411,305</u> | <u>220,164,711</u> | <u>224,825,755</u> | <u>226,884,933</u> | <u>233,902,700</u> | <u>237,472,730</u> | <u>243,951,788</u> | <u>235,305,089</u> |
| Expenditures: | | | | | | | | | | |
| General government | 6,358,457 | 6,244,699 | 6,463,201 | 5,063,248 | 5,421,786 | 5,822,907 | 5,781,138 | 5,912,087 | 5,994,912 | 6,414,270 |
| Public safety | 19,368,191 | 19,794,054 | 20,332,221 | 21,015,315 | 21,851,861 | 22,343,671 | 22,586,747 | 22,881,574 | 23,683,238 | 23,810,864 |
| Public works | 10,476,953 | 9,990,477 | 9,554,113 | 12,089,597 | 11,304,310 | 11,859,964 | 11,412,128 | 12,292,090 | 11,921,574 | 11,833,984 |
| Public health | 919,000 | 942,487 | 462,459 | 476,222 | 490,398 | 529,263 | 542,402 | 547,789 | 547,789 | 578,111 |
| Human services | 610,357 | 573,881 | 1,116,349 | 1,141,292 | 1,309,001 | 1,196,548 | 1,187,742 | 1,183,846 | 1,267,286 | 1,426,767 |
| Library | 4,068,152 | 4,144,510 | 4,249,027 | 4,310,415 | 4,463,377 | 4,588,170 | 4,702,998 | 4,755,561 | 4,900,096 | 4,871,703 |
| Parks and recreation | 4,262,817 | 4,188,641 | 4,468,075 | 4,340,770 | 4,664,282 | 4,843,760 | 4,807,374 | 5,283,370 | 5,618,441 | 5,969,517 |
| Education | 108,825,724 | 110,943,544 | 114,716,201 | 117,411,271 | 122,770,261 | 127,170,273 | 128,859,855 | 139,261,039 | 143,685,440 | 132,604,741 |
| Benefits and other | 14,759,082 | 21,328,147 | 25,925,636 | 23,314,310 | 27,920,503 | 26,351,531 | 25,443,018 | 25,216,164 | 25,074,385 | 24,670,814 |
| Capital outlay | 4,518,529 | 7,919,336 | 4,890,238 | 4,065,139 | 9,880,178 | 7,663,433 | 6,221,634 | 11,517,737 | 16,934,160 | 17,282,275 |
| Debt Service: | | | | | | | | | | |
| Principal | 13,768,269 | 12,777,560 | 13,021,732 | 12,936,062 | 12,741,549 | 12,767,215 | 13,231,287 | 13,375,111 | 13,802,361 | 14,812,316 |
| Interest | 7,003,393 | 6,582,926 | 6,216,111 | 5,629,031 | 4,732,249 | 4,337,392 | 3,953,491 | 3,382,544 | 3,044,342 | 3,115,207 |
| Total expenditures | <u>194,938,924</u> | <u>205,430,262</u> | <u>211,415,363</u> | <u>211,792,672</u> | <u>227,549,755</u> | <u>229,474,127</u> | <u>228,729,814</u> | <u>245,608,912</u> | <u>256,474,024</u> | <u>247,390,569</u> |
| Excess (Deficiency) of Revenues over Expenditures | <u>(2,526,158)</u> | <u>(3,827,949)</u> | <u>(6,004,058)</u> | <u>8,372,039</u> | <u>(2,724,000)</u> | <u>(2,589,194)</u> | <u>5,172,886</u> | <u>(8,136,182)</u> | <u>(12,522,236)</u> | <u>(12,085,480)</u> |
| Other Financing Sources (Uses): | | | | | | | | | | |
| Issuance of long term debt | 12,500,000 | | | 6,990,000 | | | 5,220,000 | 6,900,000 | 230,000 | 7,600,000 |
| Issuance of capital lease | | | | | | | | | 6,715,000 | |
| Issuance of refunding bonds | 19,575,000 | 13,235,000 | 13,210,000 | 28,450,000 | | | 8,480,000 | 11,875,000 | | 4,470,000 |
| Payment to escrow agent | (21,374,493) | (14,476,654) | (15,201,508) | (31,844,772) | | | (8,806,210) | (12,467,357) | | (4,827,746) |
| Premium on long term debt | 1,947,544 | 1,249,860 | 2,142,810 | 3,752,359 | | | 529,263 | 1,233,252 | 287,846 | 792,771 |
| Transfers in | 1,848,484 | 1,192,416 | 1,385,650 | 1,447,865 | 1,883,829 | 2,004,201 | 2,550,841 | 2,693,284 | 3,163,000 | 3,326,103 |
| Transfers out | (1,148,484) | (1,192,416) | (1,385,650) | (1,447,865) | (1,883,829) | (2,004,201) | (2,550,841) | (2,693,284) | (3,163,000) | (3,326,103) |
| Total other financing sources (uses) | <u>13,348,051</u> | <u>8,206</u> | <u>151,302</u> | <u>7,347,587</u> | <u>-</u> | <u>-</u> | <u>5,423,053</u> | <u>7,540,895</u> | <u>7,232,846</u> | <u>8,035,025</u> |
| Net Change in Fund Balances | \$ <u>10,821,893</u> | \$ <u>(3,819,743)</u> | \$ <u>(5,852,756)</u> | \$ <u>15,719,626</u> | \$ <u>(2,724,000)</u> | \$ <u>(2,589,194)</u> | \$ <u>10,595,939</u> | \$ <u>(595,287)</u> | \$ <u>(5,289,390)</u> | \$ <u>(4,050,455)</u> |
| Debt Service as a Percentage to Noncapital Expenditures | <u>10.90%</u> | <u>9.80%</u> | <u>9.30%</u> | <u>8.90%</u> | <u>8.00%</u> | <u>7.70%</u> | <u>7.70%</u> | <u>7.20%</u> | <u>7.00%</u> | <u>7.71%</u> |

TABLE 5

**TOWN OF WESTPORT, CONNECTICUT
 ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
 LAST TEN FISCAL YEARS
 (Unaudited)**

| <u>Fiscal Year</u> | <u>Residential Property</u> | <u>Commercial Property</u> | <u>Miscellaneous Land</u> | <u>Personal Property</u> | <u>Motor Vehicle</u> | <u>Total Taxable Assessed Value</u> | <u>Total Direct Tax Rate</u> | <u>Actual Taxable Value</u> | <u>Value as a Percentage of Actual Value</u> |
|--------------------|-----------------------------|----------------------------|---------------------------|--------------------------|----------------------|-------------------------------------|------------------------------|-----------------------------|--|
| 2010 | \$ 8,789,034,831 | \$ 1,352,101,849 | \$ 130,990,168 | \$ 208,293,325 | \$ 291,794,465 | \$ 10,772,214,638 | 14.41 | \$ 15,388,878,054 | 70.00% |
| 2011 | 8,894,264,509 | 1,358,598,769 | 133,636,189 | 248,799,018 | 284,705,800 | 10,920,004,285 | 14.85 | 15,600,006,121 | 70.00% |
| 2012* | 7,734,262,100 | 1,158,169,490 | 113,250,700 | 253,810,518 | 298,384,513 | 9,557,877,321 | 17.43 | 13,654,110,450 | 70.00% |
| 2013 | 7,763,534,000 | 1,183,104,010 | 134,947,500 | 257,481,363 | 316,208,815 | 9,655,275,688 | 17.91 | 13,793,250,982 | 70.00% |
| 2014 | 7,907,326,510 | 1,172,334,840 | 128,435,260 | 285,092,327 | 311,509,693 | 9,804,698,630 | 18.07 | 14,006,712,414 | 70.00% |
| 2015 | 7,998,152,457 | 1,181,605,840 | 142,159,475 | 296,675,630 | 319,602,814 | 9,938,196,216 | 17.94 | 14,197,423,166 | 70.00% |
| 2016 | 8,127,443,492 | 1,204,193,240 | 141,210,470 | 293,247,451 | 323,594,003 | 10,089,688,656 | 18.09 | 14,413,840,937 | 70.00% |
| 2017* | 8,759,894,620 | 1,329,451,610 | 174,663,910 | 287,220,331 | 321,974,254 | 10,873,204,725 | 16.86 | 15,533,149,607 | 70.00% |
| 2018 | 8,893,897,661 | 1,348,570,760 | 150,157,030 | 293,333,837 | 331,207,599 | 11,017,166,887 | 16.86 | 15,738,809,859 | 70.00% |
| 2019 | 9,022,899,714 | 1,373,746,900 | 142,727,230 | 304,208,870 | 341,031,493 | 11,184,614,207 | 16.86 | 15,978,020,296 | 70.00% |

Source: Assessor's Office

* Revaluation

**TOWN OF WESTPORT, CONNECTICUT
PRINCIPAL PROPERTY TAXPAYERS
CURRENT YEAR AND TEN YEARS AGO
(Unaudited)**

| Taxpayer | 2019 | | | 2010 | | |
|---|------------------------|------|---|------------------------|------|---|
| | Taxable Assessed Value | Rank | Percentage of Total Town Taxable Assessed Value | Taxable Assessed Value | Rank | Percentage of Total Town Taxable Assessed Value |
| Eversource (CT Light & Power) | \$ 136,135,590 | 1 | 1.22% | \$ 71,092,277 | 2 | 0.66% |
| 60 Nyala Farms Road LLC ⁽²⁾ | 89,277,600 | 2 | 0.80% | | | |
| Bedford Square Assoc LLC | 55,448,890 | 3 | 0.50% | | | |
| Equity One Westport Village Ctr | 35,051,200 | 4 | 0.31% | | | |
| 4 Byelas LLC | 24,424,500 | 5 | 0.22% | | | |
| Campana 125 LLC | 20,767,800 | 6 | 0.19% | 17,535,000 | 7 | 0.16% |
| 285 & 355 Riverside LLC | 20,177,600 | 7 | 0.18% | 24,782,200 | 5 | 0.23% |
| SL Greens Farms Road LLC ⁽¹⁾ | 19,940,990 | 8 | 0.18% | | | |
| Heyman, Ronnie F Trustee | 19,508,800 | 9 | 0.17% | | | |
| PRE/Write St. LLC | 18,293,620 | 10 | 0.16% | | | |
| Nyala Farms ⁽²⁾ | | | | 88,295,424 | 1 | 0.82% |
| Lasry Marc & Cathy | | | | 28,256,300 | 3 | 0.26% |
| Allianz Life Insurance Company ⁽¹⁾ | | | | 25,272,000 | 4 | 0.23% |
| Roseville Estates | | | | 24,646,480 | 6 | 0.23% |
| Westport Corporate Center LLC | | | | 16,968,400 | 8 | 0.16% |
| Westport Retail Co-Investors LLC | | | | 16,338,400 | 9 | 0.15% |
| Peter & Barbara Godfrey | | | | 16,223,400 | 10 | 0.15% |
| Total | \$ 439,026,590 | | 3.93% | \$ 329,409,881 | | 3.05% |

Source: Town Records

⁽¹⁾5 Greens Farms Road

⁽²⁾60 Nyala Farm

TABLE 7

**TOWN OF WESTPORT, CONNECTICUT
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS
(Unaudited)**

| <u>Fiscal Year Ended June 30</u> | <u>Grand List Year</u> | <u>Taxes Levied for the Tax Year*</u> | <u>Collected Within the Fiscal Year of the Levy</u> | | <u>Collections in Subsequent Years</u> | <u>Total Collections to Date</u> | |
|----------------------------------|------------------------|---|---|-------------------------------|--|----------------------------------|-------------------------------|
| | | | <u>Amount**</u> | <u>Percentage of Levy</u> | | <u>Amount</u> | <u>Percentage of Levy</u> |
| 2010 | 2008 | \$ 154,744,649 | \$ 152,062,370 | 98.27% | \$ 2,240,904 | \$ 154,303,274 | 99.71% |
| 2011 | 2009 | 161,312,670 | 158,440,196 | 98.22% | 2,280,014 | 160,720,210 | 99.63% |
| 2012 | 2010 | 165,869,302 | 162,978,853 | 98.26% | 2,305,647 | 165,284,500 | 99.65% |
| 2013 | 2011 | 172,389,099 | 169,741,946 | 98.46% | 2,076,748 | 171,818,694 | 99.67% |
| 2014 | 2012 | 177,158,678 | 174,541,441 | 98.52% | 2,022,759 | 176,564,200 | 99.66% |
| 2015 | 2013 | 178,586,782 | 176,006,759 | 98.56% | 1,951,085 | 177,957,844 | 99.65% |
| 2016 | 2014 | 182,788,557 | 181,081,114 | 99.07% | 1,047,223 | 182,128,337 | 99.64% |
| 2017 | 2015 | 183,614,216 | 182,148,028 | 99.20% | 815,916 | 182,963,944 | 99.65% |
| 2018 | 2016 | 186,200,623 | 184,666,823 | 99.18% | 602,421 | 185,269,244 | 99.50% |
| 2019 | 2017 | 188,674,229 | 186,417,183 | 98.80% | n/a | n/a | n/a |

Source: Town Tax Records

* Adjusted for subsequent years' lawful additions/deletions

** Modified accrual basis

n/a: Information not applicable.

**TOWN OF WESTPORT, CONNECTICUT
TAX REVENUES BY SOURCE, GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(MODIFIED ACCRUAL BASIS OF ACCOUNTING)
(Unaudited)**

| <u>Fiscal Year</u> | <u>Real Estate</u> | <u>Personal Property</u> | <u>Motor Vehicle</u> | <u>Total</u> |
|------------------------|--------------------|------------------------------|----------------------|----------------|
| 2010 | \$ 146,268,621 | \$ 3,086,300 | \$ 4,592,327 | \$ 153,947,248 |
| 2011 | 152,263,103 | 3,609,993 | 4,726,810 | 160,599,906 |
| 2012 | 153,052,005 | 4,268,967 | 5,657,881 | 162,978,853 |
| 2013 | 159,186,715 | 4,440,637 | 6,114,594 | 169,741,946 |
| 2014 | 163,452,655 | 4,932,287 | 6,156,499 | 174,541,441 |
| 2015 | 164,687,590 | 5,000,344 | 6,318,824 | 176,006,758 |
| 2016 | 169,598,693 | 5,044,579 | 6,437,843 | 181,081,115 |
| 2017 | 171,285,417 | 4,725,057 | 6,137,554 | 182,148,028 |
| 2018 | 173,732,818 | 4,691,698 | 6,242,307 | 184,666,823 |
| 2019 | 175,159,350 | 4,886,759 | 6,371,769 | 186,417,878 |
| Change 2010-2019 | <u>19.75%</u> | <u>58.34%</u> | <u>38.75%</u> | <u>21.09%</u> |

Source: Town Tax Office

**TOWN OF WESTPORT, CONNECTICUT
RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING BY TYPE
LAST TEN FISCAL YEARS
(Unaudited)**

| Fiscal Year | Governmental Activities | | | Percentage of Actual Property Value | Gross Debt as a Percentage of Personal Income | Net Debt Per Capita ⁽²⁾ |
|----------------|-------------------------------|---|--|---|---|--|
| | General Obligation Debt | Less Amount Available in Debt Service | Net General Bonded Debt ⁽¹⁾ | | | |
| 2010 | \$ 169,880,214 | \$ 2,614,784 | \$ 167,265,430 | 1.087% | 8.738% | \$ 6,337 |
| 2011 | 156,777,654 | 2,374,895 | 154,402,759 | 0.990% | 6.692% | 5,851 |
| 2012 | 142,625,922 | 2,524,395 | 140,101,527 | 1.026% | 6.027% | 5,256 |
| 2013 | 139,377,372 | 1,964,130 | 137,413,242 | 0.996% | 5.800% | 5,077 |
| 2014 | 128,605,339 | 1,690,173 | 126,915,166 | 0.906% | 5.410% | 4,689 |
| 2015 | 114,924,691 | 1,546,536 | 113,378,155 | 0.799% | 4.792% | 4,152 |
| 2016 | 106,523,982 | 1,431,357 | 105,092,625 | 0.729% | 4.151% | 3,767 |
| 2017* | 99,870,319 | 1,225,189 | 98,645,130 | 0.635% | 3.944% | 3,543 |
| 2018* | 101,299,433 | 1,033,641 | 100,265,792 | 0.637% | 3.930% | 3,576 |
| 2019 | 93,120,732 | 896,188 | 92,224,544 | 0.577% | 3.056% | 3,280 |

*Revaluation

⁽¹⁾ Nonrestricted assets.

⁽²⁾ State of Connecticut Department of Public Health July 1, 2012.

**TOWN OF WESTPORT, CONNECTICUT
DIRECT GOVERNMENTAL ACTIVITIES DEBT
FOR THE YEAR ENDED JUNE 30, 2019
(Unaudited)**

| Governmental Unit | Debt Outstanding |
|---|-----------------------------|
| General obligation debt | \$ 95,367,735 |
| Less school construction grants receivable - principal portion only | <u>-</u> |
| Total Direct Debt | \$ <u>95,367,735</u> |

Sources: Town records

Note: The Town is not subject to the debt of overlapping governments.

Note: School construction grants are receivable in substantially equal installments over the life of outstanding school bonds, obtained from the Office of Policy and Management, State of Connecticut.

**TOWN OF WESTPORT, CONNECTICUT
SCHEDULE OF DEBT LIMITATION
FOR THE YEAR ENDED JUNE 30, 2019**

| | |
|--|-----------------------|
| Total tax collections (including interest and lien fees) received by Treasurer at June 30, 2018 | \$ 184,778,876 |
| Reimbursement for Revenue Loss: Tax Relief for Elderly | - |
| Base for Debt Limitation Computation | <u>\$ 184,778,876</u> |

| | <u>General Purposes</u> | <u>Schools</u> | <u>Sewers</u> | <u>Urban Renewal</u> | <u>Pension Deficit</u> |
|--|-----------------------------|-----------------------|-----------------------|--------------------------|----------------------------|
| Debt Limitation: | | | | | |
| 2-1/4 times base | \$ 415,752,471 | \$ | \$ | \$ | \$ |
| 4-1/2 times base | | 831,504,942 | | | |
| 3-3/4 times base | | | 692,920,785 | | |
| 3-1/4 times base | | | | 600,531,347 | |
| 3 times base | | | | | 554,336,628 |
| Total debt limitation | <u>415,752,471</u> | <u>831,504,942</u> | <u>692,920,785</u> | <u>600,531,347</u> | <u>554,336,628</u> |
| Indebtedness: | | | | | |
| Bonds and notes payable | 32,577,933 | 32,700,000 | 23,996,802 | | |
| Capital lease | 246,767 | 5,846,233 | | | |
| Bonds authorized but unissued | 2,676,700 | 2,212,219 | 750,000 | | |
| Net indebtedness (1) | <u>35,501,400</u> | <u>40,758,452</u> | <u>24,746,802</u> | - | - |
| Debt Limitation in Excess of Outstanding Debt | <u>\$ 380,251,071</u> | <u>\$ 790,746,490</u> | <u>\$ 668,173,983</u> | <u>\$ 600,531,347</u> | <u>\$ 554,336,628</u> |

(1) The total of the above net indebtedness amounts to: \$ 101,006,654

In no event shall total indebtedness exceed seven times the base for debt limitation computation: \$ 1,293,452,132

TABLE 12

TOWN OF WESTPORT, CONNECTICUT
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS
(dollars in thousands)
(Unaudited)

| | FISCAL YEAR | | | | | | | | | |
|---|--------------------|-------------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Debt limit | \$ 1,056,150 | \$ 1,086,199 | \$ 1,124,514 | \$ 1,158,882 | \$ 1,217,125 | \$ 1,248,031 | \$ 1,251,172 | \$ 1,292,501 | \$ 1,293,507 | \$ 1,293,452 |
| Total net debt applicable to limit | <u>167,568</u> | <u>154,812</u> | <u>140,943</u> | <u>137,968</u> | <u>120,433</u> | <u>113,973</u> | <u>105,802</u> | <u>99,377</u> | <u>108,014</u> | <u>95,368</u> |
| Legal Debt Margin | <u>\$ 888,582</u> | <u>\$ 931,387</u> | <u>\$ 983,571</u> | <u>\$ 1,020,914</u> | <u>\$ 1,096,692</u> | <u>\$ 1,134,058</u> | <u>\$ 1,145,370</u> | <u>\$ 1,193,124</u> | <u>\$ 1,185,493</u> | <u>\$ 1,198,084</u> |
| Total net debt applicable to the limit as a percentage of debt limit | 15.866% | 14.253% | 12.534% | 11.905% | 9.895% | 9.132% | 8.456% | 7.689% | 8.350% | 7.373% |

TOWN OF WESTPORT, CONNECTICUT
PLEGGED-REVENUE COVERAGE
LAST TEN FISCAL YEARS
(dollars in thousands)
(Unaudited)

| Fiscal Year | Utility Service Charges | Less Operating Expenses | Net Available Revenue | Debt Service | | Coverage |
|----------------|----------------------------|----------------------------|--------------------------|--------------|------------|----------|
| | | | | Principal | Interest | |
| 2010* | \$ 3,592,427 | \$ 1,714,641 | \$ 1,877,786 | \$ 2,551,131 | \$ 756,698 | 176% |
| 2011 | 3,937,351 | 2,124,790 | 1,812,561 | 1,638,000 | 760,160 | 132% |
| 2012 | 3,997,067 | 2,086,437 | 1,910,630 | 1,670,929 | 717,041 | 125% |
| 2013 | 4,090,615 | 2,230,726 | 1,859,889 | 1,672,490 | 678,110 | 126% |
| 2014 | 4,419,940 | 2,165,806 | 2,254,134 | 1,866,272 | 702,606 | 114% |
| 2015 | 4,860,525 | 2,286,781 | 2,573,744 | 1,833,521 | 633,912 | 96% |
| 2016 | 4,683,726 | 2,141,834 | 2,541,892 | 1,819,047 | 589,451 | 95% |
| 2017 | 4,487,463 | 2,192,871 | 2,294,592 | 1,935,193 | 544,132 | 108% |
| 2018 | 4,546,874 | 2,123,604 | 2,423,270 | 1,963,021 | 538,121 | 103% |
| 2019 | 4,568,820 | 2,235,095 | 2,333,725 | 2,191,872 | 637,801 | 121% |

* The significant increase in debt service, on a GAAP basis, is due to the initial payment on September 1, 2009 on a loan from the State of Connecticut for the Water Pollution Control Facility of \$1,704,809; subsequently, monthly payments of \$142,402 will be made through September 2028.

**TOWN OF WESTPORT, CONNECTICUT
 DEMOGRAPHIC AND ECONOMIC STATISTICS
 LAST TEN FISCAL YEARS
 (Unaudited)**

| Fiscal Year Ended June 30 | Population* | Per Capita Income** | Median Age** | School Enrollment | Unemployment(***) Rate |
|--|--------------------|--------------------------------|-------------------------|------------------------------|-----------------------------------|
| 2010 | \$ 26,393 | \$ 73,664 | 39.4 | 5,788 | 6.0% |
| 2011 | 26,391 | 88,775 | 44.0 | 5,784 | 6.4% |
| 2012 | 26,656 | 88,775 ** | 44.6 | 5,770 | 6.4% |
| 2013 | 27,068 | 88,775 ** | 44.0 | 5,799 | 6.1% |
| 2014 | 27,068 | 87,829 ** | 44.6 | 5,796 | 4.7% |
| 2015 | 27,308 | 87,829 ** | 44.4 | 5,749 | 4.1% |
| 2016 | 27,899 | 91,990 ** | 46.0 | 5,750 | 4.6% |
| 2017 | 27,840 | 90,945 ** | 45.3 | 5,634 | 4.5% |
| 2018 | 28,042 | 91,925 ** | 45.3 | 5,628 | 3.9% |
| 2019 | 28,115 | 108,398 ** | 45.2 | 5,541 | 3.2% |

*State of CT Dept of Public Health (as of July 1, 2018)

**U.S. Census Bureau

***State of Connecticut Labor Department

**TOWN OF WESTPORT, CONNECTICUT
 FULL-TIME EQUIVALENT TOWN GOVERNMENT EMPLOYEES BY FUNCTION/PROGRAM
 LAST TEN FISCAL YEARS
 (Unaudited)**

| Functions/Program | Full-Time Equivalent as of June 30, | | | | | | | | | |
|-----------------------------|-------------------------------------|------------|------------|--------------|--------------|--------------|------------|------------|------------|------------|
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Governmental services: | | | | | | | | | | |
| Selectman's office | 4 | 2 | 2 | 2.5 | 4 | 4 | 4 | 4 | 4 | 4 |
| Town clerk | 6 | 5 | 5 | 5 | 5.5 | 5.5 | 5.5 | 5.5 | 5.5 | 5.5 |
| Finance | 9 | 8 | 8 | 9 | 8 | 8 | 8 | 8 | 8 | 7.5 |
| Internal audit | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 0 |
| Information technology | 3 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Legal | 1 | 1 | 1 | 0 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Building department | 4 | 4 | 4 | 4 | 5 | 5 | 5 | 5 | 5 | 5 |
| Personnel | 3 | 3 | 3 | 3 | 4 | 4 | 5 | 3.5 | 4 | 4 |
| Planning and zoning | 8 | 7 | 7 | 7 | 7 | 7 | 8 | 8 | 8 | 8 |
| Historic district | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 0 |
| Conservation | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Human services | 14 | 14 | 14 | 14 | 14 | 14 | 13.5 | 11 | 13.5 | 13.5 |
| Assessor | 7 | 6 | 6 | 6 | 6 | 6 | 6 | 5 | 5.5 | 5.5 |
| Tax collector | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5.5 | 5 | 5 |
| Registrar | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Parks and recreation: | | | | | | | | | | |
| General and administrative | 8 | 6 | 6 | 7 | 6 | 6.5 | 6 | 5.5 | 8 | 7.5 |
| Programs | 2 | 2 | 2 | 2 | 0 | 0 | 4 | 5 | 4.5 | 7 |
| Field maintenance | 4 | 4 | 4 | 3 | 3 | 3 | 2 | 0 | 0.5 | 0.5 |
| Park maintenance | 2 | 2 | 2 | 2 | 2 | 2 | 4 | 2 | 0.5 | 0.5 |
| Maintenance and development | 4 | 3 | 3 | 3 | 4 | 3 | 4 | 10.5 | 9.5 | 10.5 |
| Golf course(s) | 6 | 6 | 5 | 5 | 1 | 0 | 1 | 0.5 | 0 | 0 |
| Boating | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Police: | | | | | | | | | | |
| Officers | 70 | 67 | 64 | 64 | 63 | 62 | 60 | 63 | 63 | 61 |
| Civilians | 24 | 24 | 23 | 19 | 19 | 18.5 | 17.5 | 20.5 | 19 | 17.5 |
| Fire: | | | | | | | | | | |
| Firefighters and officers | 66 | 66 | 67 | 67 | 66 | 65 | 64 | 58 | 67 | 62 |
| Civilians | 8 | 6 | 6 | 10 | 7.5 | 6 | 7 | 5.5 | 6.5 | 9.5 |
| Public works: | | | | | | | | | | |
| Engineering | 10 | 9 | 9 | 9 | 8 | 11 | 10 | 8.5 | 8 | 9 |
| Highway | 18 | 16 | 16 | 16 | 16 | 16 | 18 | 16 | 15.5 | 16.5 |
| Equipment maintenance | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Solid waste disposal | 3 | 3 | 3 | 3 | 3 | 3 | 4 | 3 | 3 | 3 |
| Building maintenance | 6 | 6 | 6 | 6 | 6 | 5 | 6 | 7 | 6 | 6 |
| Custodians | 6 | 4 | 3 | 3 | 3 | 5.5 | 4 | 3 | 3 | 4 |
| Sewage treatment | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 6.5 | 6 |
| Sewage collection | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | 2 |
| Other programs/functions: | | | | | | | | | | |
| Library | 51 | 52 | 53 | 53 | 52 | 52 | 52 | 52 | 49.5 | 52 |
| Total | 370 | 352 | 348 | 348.5 | 339.5 | 338.5 | 345 | 334 | 342 | 344 |

Sources: Town and Library Records

**TOWN OF WESTPORT, CONNECTICUT
OPERATING INDICATORS BY FUNCTION/PROGRAM
LAST TEN YEARS
(Unaudited)**

| Function/Program | Fiscal Year | | | | | | | | | |
|---|-------------|---------|---------|---------|---------|---------|---------|---------|-----------|---------|
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Police: | | | | | | | | | | |
| Calls for service | 24,718 | 24,920 | 25,094 | 24,346 | 21,327 | 21,997 | n/a | 26,170 | 27,043 | 26,448 |
| Adult arrest | 822 | 723 | 628 | 595 | 388 | 310 | n/a | 662 | 628 | 263 |
| Juvenile referrals | 42 | 38 | 18 | 23 | 39 | 24 | n/a | 26 | 32 | 26 |
| Speeding citations only | 621 | 582 | 958 | 574 | 537 | 381 | n/a | 470 | 503 | 86 |
| Traffic citations | 6,208 | 5,911 | 5,100 | 2,918 | 2,521 | 2,300 | n/a | 2,677 | 2,460 | 2,533 |
| EMS Patients | 1,807 | 1,737 | 1,832 | 2,110 | 2,299 | 2,354 | n/a | 2,720 | 1,930 | 2,155 |
| Fire*: | | | | | | | | | | |
| Total emergency service calls | 3650* | 3,971* | 3,971* | 3,995 | 3,310 | 3,170 | 3,096 | 3,342* | 3,372 | 3,988 |
| Property loss* | n/a | n/a | n/a | n/a | n/a | n/a | n/a | 312,813 | 1,012,100 | 571,900 |
| Building safety: | | | | | | | | | | |
| Total building permits | 3,325 | 4,198 | 4,972 | 5,624 | 5,087 | 4,610 | 4,292 | 3,522 | 3,733 | 3,787 |
| Total value all permits (\$000) | 96,925 | 122,111 | 110,952 | 147,156 | 157,413 | 148,514 | 202,301 | 112,160 | 149,060 | 145,075 |
| Library, volumes in collection (Physical) | | | | | | | | | | |
| Library, volumes in collection (Physical) | 224,094 | 231,577 | 204,813 | 160,656 | 170,345 | 175,498 | 175,129 | 150,434 | 122,612 | 109,116 |
| Library, volumes in collection (Digital) | | | | | | | | | | |
| Library, volumes in collection (Digital) | n/a | n/a | n/a | n/a | n/a | n/a | n/a | 77,683 | 90,280 | 98,938 |
| Public works: | | | | | | | | | | |
| Solid waste collected (ton) | 19,163 | 17,892 | 14,615 | 14,430 | 14,462 | 14,794 | 14,526 | 13,243 | 14,410 | 15,595 |
| Recycle collected (ton) | 1,312 | 1,268 | 3,417 | 3,662 | 3,492 | 3,463 | 3,238 | 3,255 | 3,210 | 3,092 |
| Parks and recreation: | | | | | | | | | | |
| Recreation program attendance | 10,048 | 10,370 | 10,493 | 10,333 | 10,881 | 10,721 | 10,589 | 10,479 | 10,443 | 10,102 |
| Aquatics program attendance | 951 | 883 | 904 | 966 | 877 | 868 | 821 | 862 | 768 | 728 |
| Golf rounds played | 37,756 | 34,456 | 36,744 | 31,728 | 27,093 | 34,215 | 35,831 | 34,142 | 32,671 | 32,445 |

Source: Town Records

*Calendar year reporting

n/a: Information not available.

**TOWN OF WESTPORT, CONNECTICUT
CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS
(Unaudited)**

| Function/Program | Fiscal Year | | | | | | | | | |
|---------------------------------|-------------|---------|---------|---------|---------|---------|---------|----------|---------|---------|
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
| Police: | | | | | | | | | | |
| Stations | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Fire, Fire stations | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Public works: | | | | | | | | | | |
| Public works vehicles | 49 | 49 | 49 | 49 | 60 | 60 | 60 | 50 | 50 | 50 |
| Streets (miles) | 124 | 124 | 124 | 124 | 124 | 124 | 124 | 124 | 124 | 124 |
| Traffic signals | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Parks and recreation: | | | | | | | | | | |
| Acreage | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 | 419 |
| Parks | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 | 22 |
| Golf course | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Baseball/softball diamonds | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 |
| Soccer/football fields | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 |
| Basketball courts | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Tennis courts | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 |
| Swimming pools | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Parks with playground equipment | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Picnic shelters | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Library: | | | | | | | | | | |
| Facilities | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Volumes | 226,417 | 225,615 | 204,813 | 160,656 | 170,345 | 175,498 | 175,129 | 150,434* | 122,612 | 122,612 |
| Wastewater: | | | | | | | | | | |
| Sanitary sewers (miles) | 81 | 86 | 86 | 86 | 86 | 86 | 86 | 88 | 90 | 92 |
| Storm sewers (miles) | 45 | 45 | 45 | 45 | 45 | 56 | 56 | 57 | 57 | 57 |

Source: Town Records

* Library also has 77,683 in digital volumes